Exercise book

7-12 September 2025

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Introduction

This booklet refers to the organisation and conduct of the NATO Emergency Management Exercise "BULGARIA 2025" (the Exercise) to be held from 7 to 12 September 2025 in Bulgaria.

The exercise is organised by NATO's Euro-Atlantic Disaster Response Coordination Centre (EADRCC) and the Directorate General Fire Safety and Civil Protection (DG FSCP) of the Ministry of Interior, Republic of Bulgaria.

The name of the Exercise is "BULGARIA 2025".

BULGARIA 2025 aims to train and exercise procedures for the Local Emergency Management Authority (LEMA), the On-Site Operations Co-ordination Centre (OSOCC), the Urban Search and Rescue Coordination Cell (UCC) and the Emergency Medical Teams Coordination Cell (EMTCC), the Joint Air/ Drone Operations Coordination Cell (JADOCC), as well as liaison officers and team leaders of participating responding teams. The table-top elements aim to train the strategic level of the host nation, as well as cooperation and coordination between national and international emergency response mechanisms.

The scenario for the Exercise is based on a complex emergency, which includes natural disasters, extreme weather, population movements, health threats, and information threats, which will affect the civil population

and critical infrastructure in the area around the city of Montana. The response shall require urban search and rescue operations, rope rescue, water search and rescue operations, flood response, response to chemical and radiological incidents, and emergency medical teams.

The full scenario will not be shared with participants to ensure a realistic training envirnment. Exercise planners from the Directing Staff (DISTAFF) working group developed events, incidents and injects in order to: 1) create an interesting, interactive and challenging play for the teams, 2) test, challenge and strengthen coordination mechanisms and, 3) meet the exercise objectives.

Lead-in scenario

Aim

To lead the participants into the exercise scenario by providing context and background, and illustrating some of the complex challenges they will need to respond to in the Exercise.

The scenario will continue to evolve during the Exercise. The detailed scenario will be controlled by the DISTAFF and used for detailed injects into the Exercise play.

Objectives

Increase participants' awareness of a complex hybrid emergency.

Challenge a variety of international responders at the strategic and operational levels to tackle a wide range of simultaneous, complex emergencies, in a coordinated way.

Promote discussions on NATO's role when supporting Allies and partners in countering complex threats over short- and mid-term periods.

Demonstrate the need for close international cooperation on complex threats to civilian populations, and familiarize participants with different toolboxes available for response (possibilities and limits).

Background

The Republic of Bulgaria is situated in a region that is particularly vulnerable to temperature increase, extreme precipitation and to the increased frequency of extreme weather events, such as droughts and floods.

According to research conducted by the Department of Meteorology, National Institute of Meteorology and Hydrology at the Bulgarian Academy of Sciences (NIMH-BAS), annual air and water temperature is increasing; rainfall patterns are also changing, reducing overall precipitation and the total water reserves of the country. Furthermore, there is a trend toward increased frequency of extreme events and disasters, as demonstrated by frequent occurrences of heavy rainfalls, heat and cold waves, floods and droughts, windstorms, forest fires, and landslides.

The risks inflicted by these events lead to loss of human life or cause considerable damage, both nationally and transboundary. These changes affect society and its citizens as well as the economy as a whole. The risk is greater for the poorer, less prepared and more vulnerable segments of the society – like in the region of Montana, where the population includes sizeable vulnerable groups who are in a less favourable position than the rest of the country. They are exposed to health effects, including heat-related health risks, cardiovascular diseases and strokes in summer (especially in urban heat islands), and emergency weather-related health effects.

The impacts of extreme weather events are exacerbated by the region's infrastructure, which has not adapted to temperature extremes and cannot withstand extreme weather, notably floods and landslides. The most vulnerable infrastructure is the national road network, including roads and engineering structures such as bridges. Railway infrastructure in the Montana region is also vulnerable, especially in summer, when extreme heat can cause rail buckling and disruption of operations. These challenges may cause sudden and long-lasting disruptions of operation and restricted accessibility to the population and emergency responders.

Bulgarian citizens indicate high trust in the national authorities' capacities to respond to emergencies. However, natural disasters and complex emergencies are increasingly exploited by adversaries as part of a hybrid toolbox to influence public opinion in Bulgaria and other NATO Allies and EU Members. This hybrid threat aims to destroy unity among Allies, test nations' resolve to support each other, destabilise the domestic situation in Allied nations and nurture a feeling of insecurity, divide public opinion and destroy citizens' trust in the national institutions' capacity to cope with security challenges.

Lead-in

The region of Montana (and most of Bulgaria) is affected by an extreme prolonged heatwave since mid-July (E-60), with temperatures exceeding 40°C (104°F), causing massive wildfires in the region.

The power grid is overloaded due to the widespread use of air-conditioning to cope with the heat. At the same time, low levels of water in the Danube River have reduced the output of Bulgaria's power plants in Kozloduy to 60%, as there is not enough cooling water for full power.

Hospitals in the region are treating a lot of people with heat-related complaints, including heat stroke, dehydration, and hypertension. Most of these patients are part of vulnerable groups, namely elderly persons and children.

As of 5 September (E-3), a low-pressure area is developing over the region of Vidin and western parts of the region of Montana. The national Met Office issued severe weather (heavy rain) warnings for Vidin and the western part of Montana.

On 6 September (E-2) at 06:19 local time (UTC/GMT+3), an earthquake of 7.2 Moment Magnitude scale (Mw) occurred in the Republic of Bulgaria.

This has caused severe damage to the Municipality of Montana (110km north of Sofia) and the region. Strong aftershocks have been recorded and are causing subsequent damage and chaos. There are unconfirmed reports that the earthquake has damaged the Kozloduy Nuclear Power Plant (75km from the epicentre), which is leaking radiation.

Request for International Assistance

Following the devastating earthquake on 6 September 2025, 06:19h UTC, with a magnitude of 7.2 on the Moment Magnitude scale (Mw) in Montana, and in anticipation of extreme precipitation in the region in the day ahead, the Republic of Bulgaria is requesting international assistance through international mechanisms, including EADRCC.

In their request, the Bulgarian authorities are reporting the following situation:

- A significant number of buildings have been damaged, including several hospitals and medical centres. The number of victims is not yet known, but up to 12000 persons may be affected. Roads and train tracks have been severely damaged, and the population trying to leave the zone is stuck on various roads;
- Many aftershocks still cause subsequent damage, and the population is afraid to re-enter their houses;
- Water supply, electricity and communication means are severely affected and for the most part not operational;
- The national Meteorology Office issued severe weather (heavy rain) warnings for the region; flash floods can be expected.

The NATO EADRCC is in close contact with the Bulgarian authorities to obtain further updates. The Republic of Bulgaria will suggest points of entry following further assessment of road conditions leading into the stricken area.

Exercise objectives

Strategic objectives

- Build resilience and interoperability through improved disaster preparedness, planning, prevention and response, and strengthen the capability of NATO Allies and partners to manage complex emergencies and respond to security challenges, including climate change and hybrid threats;
- Exchange of knowledge and good practices on the coordination and response capacities of the participating states and organizations;
- Build up cooperation between civilian and military actors in responding to a range of crises;
- Encourage cooperation between Allies and partners, and with NATO, including by facilitating vital civil cross-border transport;
- Contribute to NATO's defence capacity-building support to partners;
- Test and improve Bulgaria's host nation support capacities; and
- Send a public signal to audiences in Allied and partner countries on the value of cooperation through NATO.

Operational objectives:

The specific Exercise objectives are shaped by the participating countries and organisations, in line with their needs and training priorities. It is essential for potential participants to share their training/exercise needs and priorities at the final planning conference.

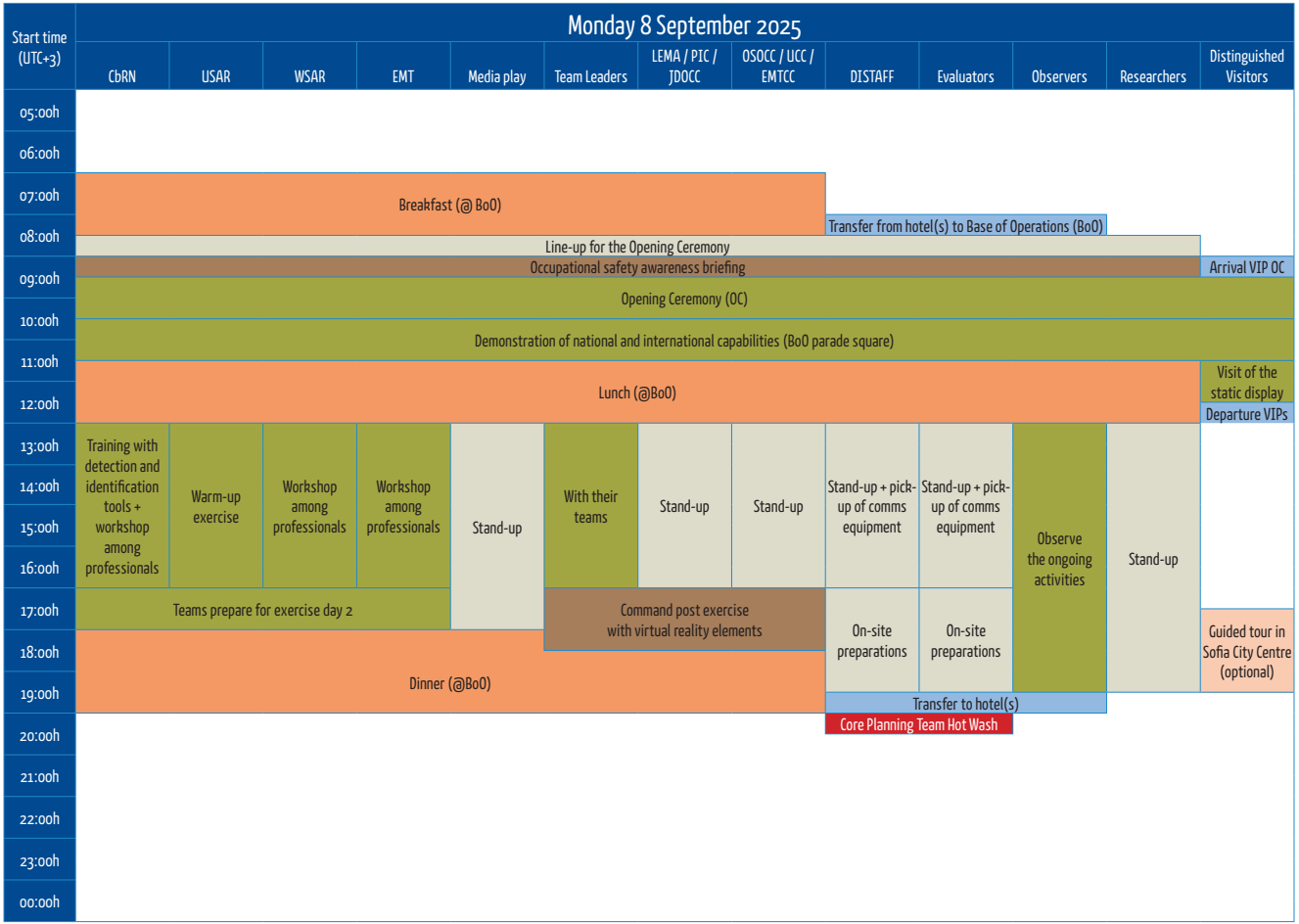
The Exercise scenario is developed to meet all participants' objectives. In line with those, the scenario can include different disciplines, e.g. search and rescue, response to chemical, radiological and nuclear incidents, water rescue, large scale population movements, etc.

Training objectives:

The following training activities for teams will be organised and offered during the first day of the Exercise:

- Parallel sessions of guided discussion among professionals for the following categories of teams: CbRN, USAR, EMTs and water rescue;
- Mandatory occupational safety awareness briefing for all the Exercise participants.
- Command Post Exercise with Virtual Reality elements on 8 September 2025 to establish and test the command structures involving members of the DISTAFF, LEMA and OSOCC, as well as liaison officers and team commanders.
- Training session for nominated evaluators during the Exercise to enhance their skills and understanding, the evaluators' duties, including how to effectively collect and evaluate data, and share their findings in a clear and organized manner.

Agenda


Start time (UTC+3)
Monday 8 September 2025
CbRN
USAR
WSAR
EMT
Media play
Team Leaders
LEMA / PIC / JDOCC
OSOCC / UCC / EMTCC
DISTAFF
Evaluators
Observers
Researchers
Distinguished Visitors
05:00h
06:00h
07:00h
08:00h
09:00h
10:00h
11:00h
12:00h
13:00h
14:00h
15:00h
16:00h
17:00h
18:00h
19:00h
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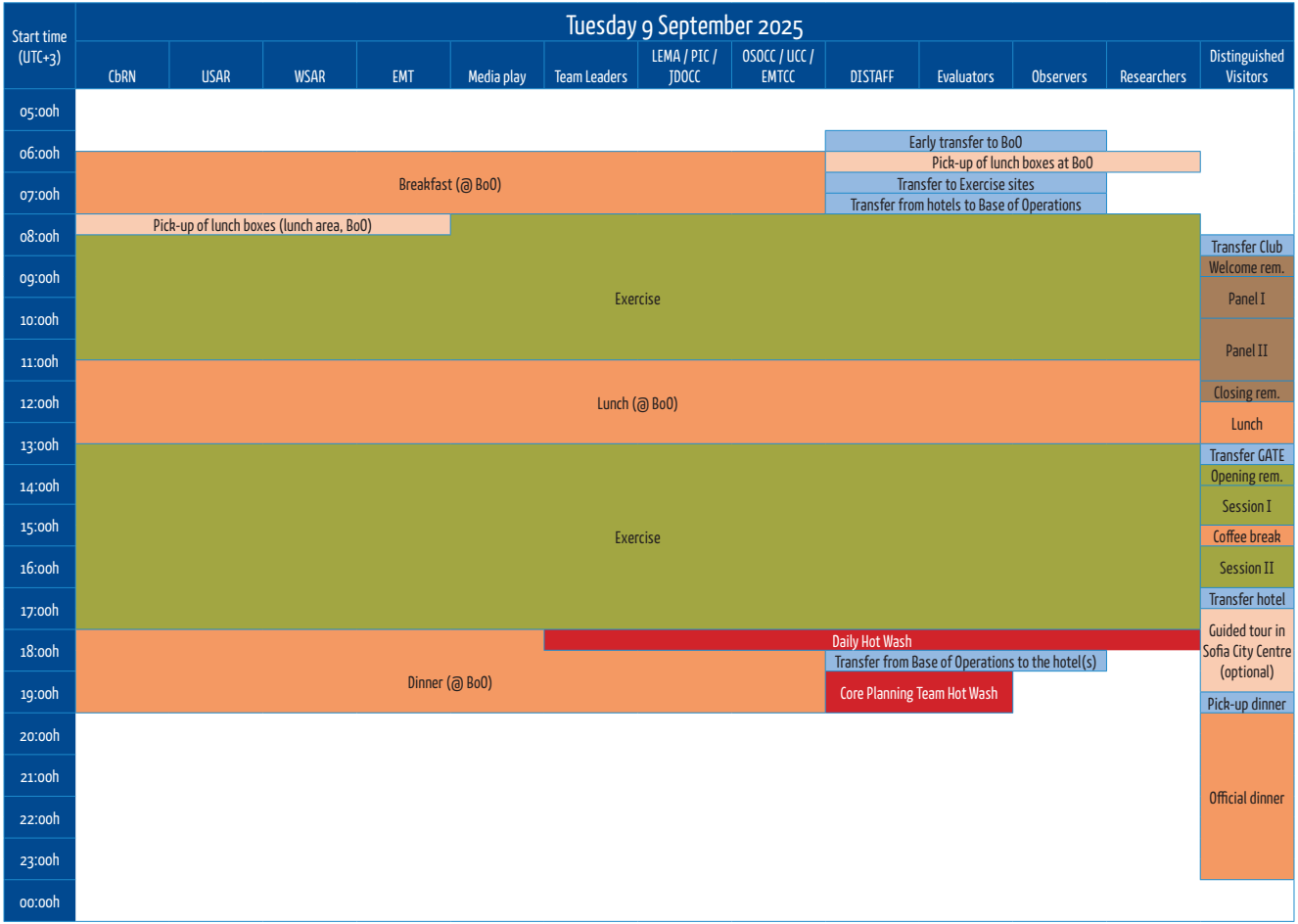
21:00h
22:00h
23:00h
00:00h
Breakfast (@ BoO)
Transfer from hotel(s) to Base of Operations (BoO)
Line-up for the Opening Ceremony
Occupational safety awareness briefing
Arrival VIP OC
Opening Ceremony (OC)
Demonstration of national and international capabilities (BoO parade square)
Lunch (@BoO)
Visit of the static display
Departure VIPs
Training with detection and identification tools + workshop among professionals
Warm-up exercise
Workshop among professionals
Workshop among professionals
Stand-up
With their teams
Stand-up
Stand-up
Stand-up + pick-up of comms equipment
Stand-up + pick-up of comms equipment
Observe the ongoing activities
Stand-up
Teams prepare for exercise day 2
Command post exercise with virtual reality elements
On-site preparations
On-site preparations
Guided tour in Sofia City Centre (optional)
Dinner (@BoO)
Transfer to hotel(s)
Core Planning Team Hot Wash


Tuesday 9 September 2025
Start time (UTC+3)
CbRN
USAR
WSAR
EMT
Media play
Team Leaders
LEMA / PIC / JDOCC
OSOCC / UCC / EMTCC
DISTAFF
Evaluators
Observers
Researchers
Distinguished Visitors
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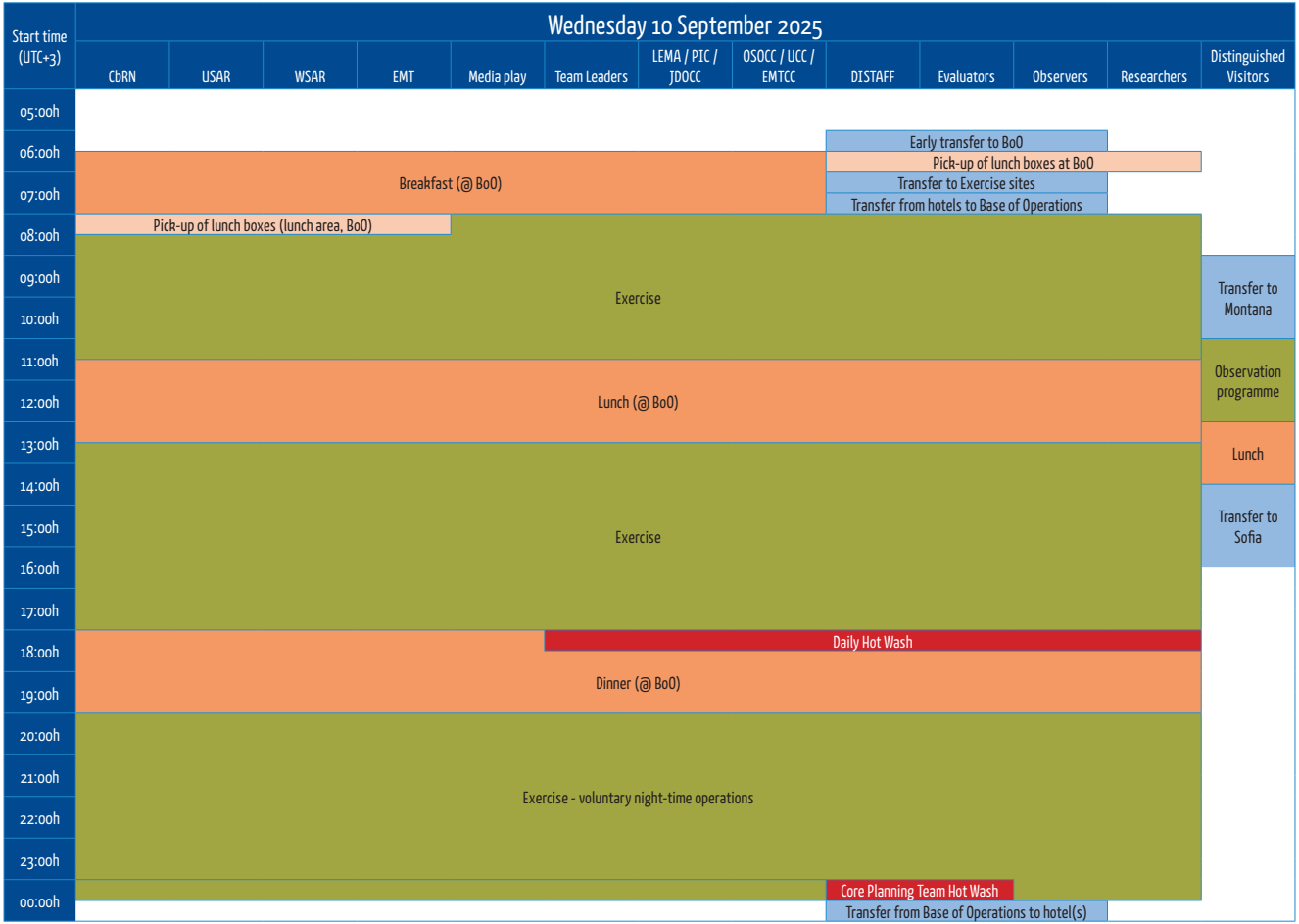
00:00h
Early transfer to BoO
Pick-up of lunch boxes at BoO
Transfer to Exercise sites
Transfer from hotels to Base of Operations
Breakfast (@ BoO)
Pick-up of lunch boxes (lunch area, BoO)
Exercise
Lunch (@ BoO)
Exercise
Daily Hot Wash
Transfer from Base of Operations to the hotel(s)
Dinner (@ BoO)
Core Planning Team Hot Wash
Transfer Club
Welcome rem.
Panel I
Panel II
Closing rem.
Lunch
Transfer GATE
Opening rem.
Session I
Coffee break
Session II
Transfer hotel
Guided tour in Sofia City Centre (optional)
Pick-up dinner
Official dinner


Wednesday 10 September 2025
Start time (UTC+3)
CbRN
USAR
WSAR
EMT
Media play
Team Leaders
LEMA / PIC / JDOCC
OSOCC / UCC / EMTCC
DISTAFF
Evaluators
Observers
Researchers
Distinguished Visitors
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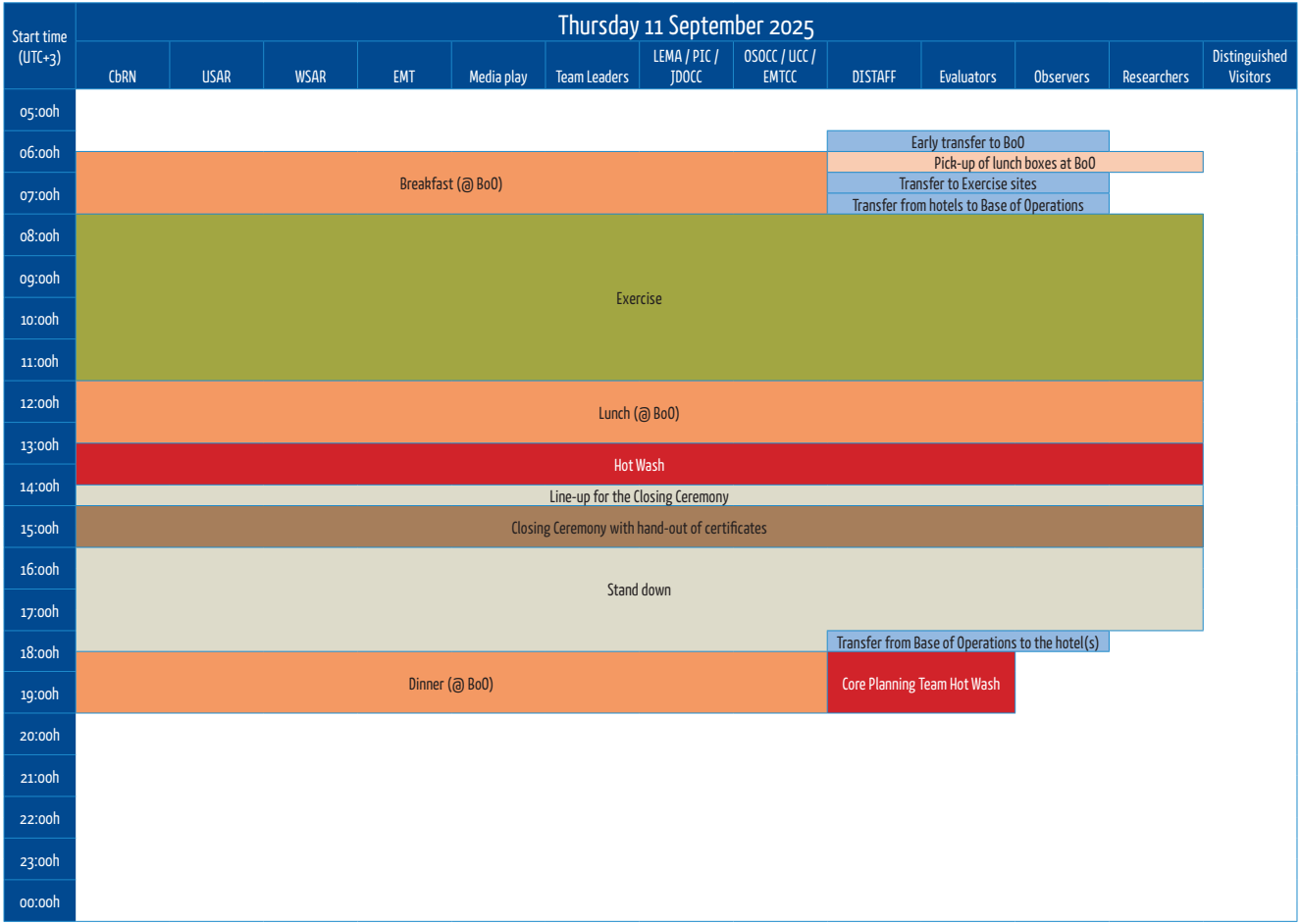
22:00h
23:00h
00:00h
Early transfer to BoO
Pick-up of lunch boxes at BoO
Transfer to Exercise sites
Transfer from hotels to Base of Operations
Breakfast (@ BoO)
Pick-up of lunch boxes (lunch area, BoO)
Exercise
Transfer to Montana
Observation programme
Lunch (@ BoO)
Lunch
Exercise
Transfer to Sofia
Daily Hot Wash
Dinner (@ BoO)
Exercise - voluntary night-time operations
Core Planning Team Hot Wash
Transfer from Base of Operations to hotel(s)


Start time (UTC+3)
Thursday 11 September 2025
CbRN
USAR
WSAR
EMT
Media play
Team Leaders
LEMA / PIC / JDOCC
OSOCC / UCC / EMTCC
DISTAFF
Evaluators
Observers
Researchers
Distinguished Visitors
05:00h
06:00h
07:00h
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13:00h
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15:00h
16:00h
17:00h
18:00h
19:00h
20:00h
21:00h
22:00h
23:00h
00:00h
Early transfer to BoO
Pick-up of lunch boxes at BoO
Breakfast (@ BoO)
Transfer to Exercise sites
Transfer from hotels to Base of Operations
Exercise
Lunch (@ BoO)
Hot Wash
Line-up for the Closing Ceremony
Closing Ceremony with hand-out of certificates
Stand down
Transfer from Base of Operations to the hotel(s)
Dinner (@ BoO)
Core Planning Team Hot Wash

Exercise governance

Visual identification

Role	Vest	Badge
EADRCC	EADRCC T-shirt	
Directorate General Fire Safety and Civil Protection	National uniform	
International rescue teams	National uniform	
Bulgarian rescue teams	National uniform	
On-Site Commander		
LEMA	National uniform	

Role	Vest	Badge
OSOCC UCC EMTCC		
DISTAFF		
Evaluator		
Researcher		
SIMPRESS		
Media		

Role	Vest	Badge
Safety Officer		
VIP		
Observer		

Safety and security

All participants, regardless of their mode of travel (plane, train, or vehicle), will be met at the border by a representative of the Ministry of Interior of the Republic of Bulgaria.

The Ministry of Interior will be responsible for the security and protection of Exercise participants. The Base of Operations will be guarded on a 24/7 basis.

All participating teams will receive detailed briefings about the safety and security plan and procedures upon arrival. All Exercise participants will be provided with name tags that should be worn visibly at all times.

Occupational Safety

The planning team is working to ensure safety and security during the Exercise for all participants.

A Safety Coordinator from DISTAFF will be responsible for overall safety coordination.

The Republic of Bulgaria will provide dedicated Safety Officers at each Exercise site.

The response to Exercise injects and simulations will be commanded by On-Site Commanders (OSC). They are the local incident commanders and will coordinate the actions of host nation and participating foreign response teams. The OSC will only be alerted in response to scenario and will NOT have prior knowledge of what is happening where. They will NOT be involved in the Exercise preparation.

Emergency termination or suspension

If an emergency which warrants the temporary suspension or termination of the Exercise occurs, the officers conducting the Exercise may terminate or suspend the Exercise by transmitting a no-play (“NO PLAY - NO PLAY - NO PLAY”) message to the Directing Staff and participants.

Research

The research component is an integral part of NATO Emergency Management Exercise “BULGARIA 2025”.

The researchers main task is raw data acquisition during the exercise, which will then be the base for post-exercise analysis of the results and research works.

All participating researchers are nationals of a NATO Ally or partner, and are employed by an institution based in a NATO Allied or partner country.

Researchers can be identified by their orange (EADRCC) vests and orange badges.

Exercise participants are strongly encouraged to support researchers’ efforts when they are not directly involved in operations.

39 research proposals were accepted from a wide range of institutions from 15 NATO Allied countries, 2 NATO Partners, and 1 International Organization (European Commission). The countries include Bulgaria, Canada, Finland, France, Germany, Greece, Italy, the Netherlands, Norway, Portugal, Romania, Spain, Sweden, Türkiye, the United Kingdom, the United States, Austria and Japan.

Research Methods (approx. 50/50 split):

- Fully anonymous interviews and questionnaires with the participants; and
- Field testing of VR tools, robots and software.

The interviews and questionnaires comply with the principles and requirements of the General Data Protection Regulation (GDPR, Regulation (EU) 2016/679). Participating researchers went through their own university or institute channels for obtaining an ethics approval.

The researchers will have two main opportunities with regard to interviews and questionnaires with participants in the Base of Operations: Monday afternoon, Tuesday, Wednesday and Thursday morning. There will be always inactive teams on stand-by in the Base of Operations. Participation in interviews and questionnaires involving participants is their own choice, and is voluntary.

Participation

International operational teams

Country / Organization	Civil / Military	Personnel	Vehicles	Capacity
Albania	Both	21	4	USAR, NICS[1]
Azerbaijan	Civil	34	5	USAR, EMT
Belgium	Military	19	-	BFAST Air Operations Support Capability
Bosnia and Herzegovina	Civil	36	20	USAR, WSAR, NICS
Croatia	Civil	30	8	WSAR, rope rescue
ETAF[2]	Civil	5	1	Disaster Victim Identification (DVI)
Finland + Luxembourg	Civil	15	3	Technical Assistance and Support Team (TAST)
Greece	Military	11	9	USAR, WSAR, rope rescue, K9
Italy	Civil	24	15	USAR, WSAR, structural engineers, cultural heritage
Malta	Military	2	-	WSAR
Moldova	Civil	20	5	USAR
Montenegro	Civil	30	8	USAR, WSAR, EMT
Morocco	Military	7	-	
NATO HQ FES[3]	Civil	6	2	USAR, rope rescue
North Macedonia	Civil	36	10	USAR, NICS
Romania	Civil	46	15	USAR, EMT, CbRN, K9

1 NICS: Next-Generation Incident Command System
2 ETAF: European Training Center of Active Forensic Sciences
3 NATO FES: NATO Headquarters Fire and Emergency Services

Country / Organization	Civil / Military	Personnel	Vehicles	Capacity
Sweden	Civil	4	1	USAR
Türkiye	Both	56	17	USAR, WSAR, EMT, K9
Ukraine	Civil	19	10	USAR, WSAR, CbRN
United Kingdom	Military	2	-	Cultural heritage
Total		**423**		

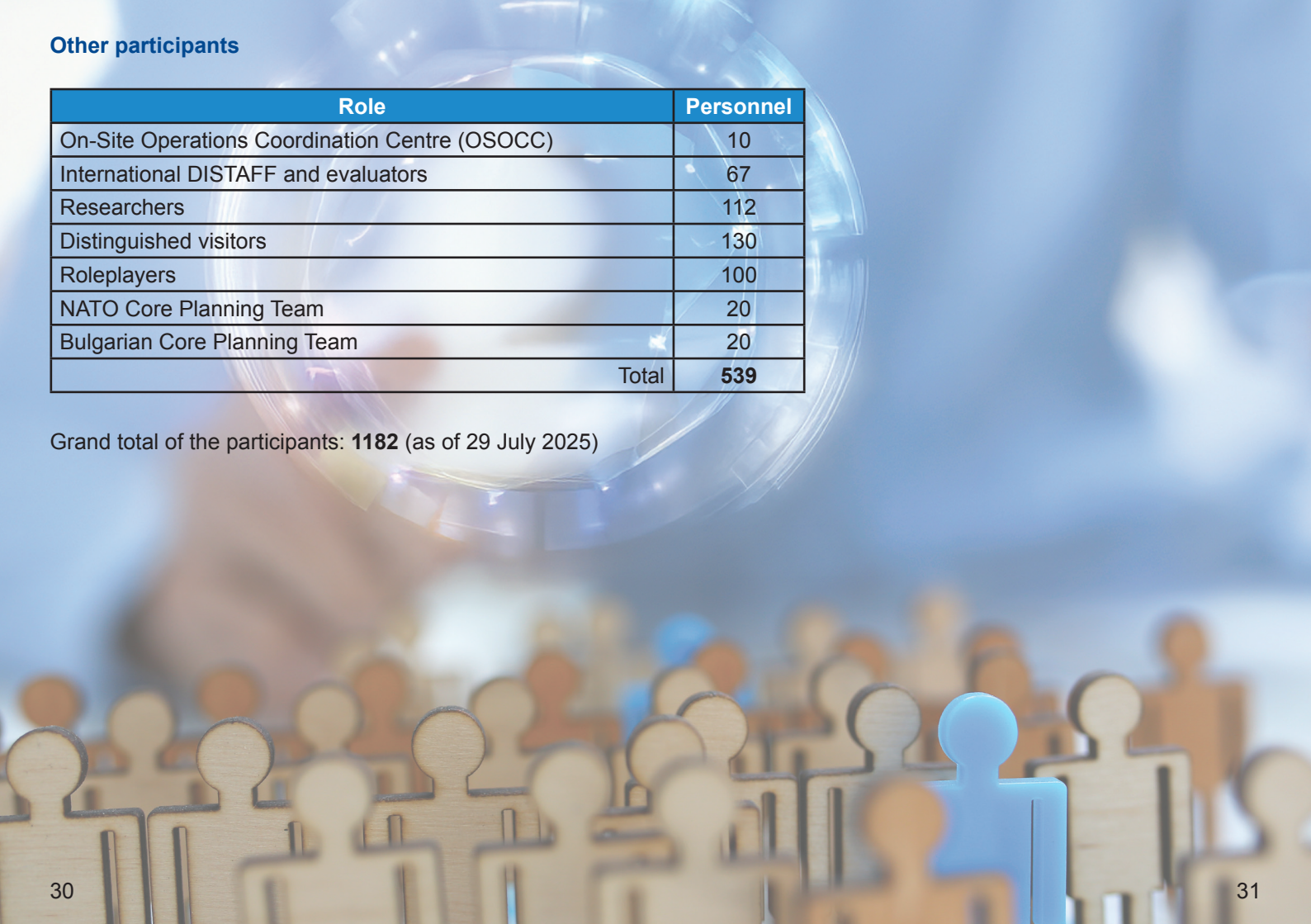
Bulgarian operational teams

Organization	Civil / Military	Personnel
Directorate General Fire Safety and Civil Protection	Civil	200
Ministry of Defence	Military	
Military Medical Academy	Military	
Sofia Municipality	Civil	
National Coordination Centre	Both	20
	Total	**220**

Other participants

Role	Personnel
On-Site Operations Coordination Centre (OSOCC)	10
International DISTAFF and evaluators	67
Researchers	112
Distinguished visitors	130
Roleplayers	100
NATO Core Planning Team	20
Bulgarian Core Planning Team	20
Total	**539**

Grand total of the participants: **1182** (as of 29 July 2025)



Core Planning Team

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Lead	 **Katrien Vanhamme** Exercise Co-director EADRCC +32 478 62 02 65 vanhamme.katrien@hq.nato.int	 **Martin Nikolov** Exercise Co-director +359 88 3492805 mpnikolov@mvr.bg
	 **Martin Ivanov** Deputy Exercise Co-director EADRCC +359 89 6247768 ivanov.martin@hq.nato.int	
Head of DISTAFF	 **Fritz Brohs** Head of DISTAFF Lead Scenario Designer NATO Subject Matter Expert (Austria)	 **Petar Tikov** Head of DISTAFF
Head of Evaluation	 **Urim Vejseli** Head of Evaluation NATO Subject Matter Expert (North Macedonia)	 **Svetlin Stanev** Head of Evaluation

	NATO		Bulgaria	
USAR		**Lars Hillerström** Urban Search and Rescue NATO Subject Matter Expert (Sweden)		**Petar Petrov** Urban Search and Rescue
WSAR		**Michael Berna** Water Search and Rescue NATO Subject Matter Expert (United States)		**Aleksandra Krastanova** Water Search and Rescue
CbRN		**Juozas Joneikis** Chemical, Radiological and Nuclear NATO Headquarters Head, Fire and Emergency Services		**Valentin Marinov** Chemical, Radiological and Nuclear
EMT		**Catherine Bertrand** Emergency Medical Teams NATO Civil Expert (France)		**George Semovski** Emergency Medical Teams Military Medical Hospital

	NATO	Bulgaria
EMT	 **Hadrian Borcea** Emergency Medical Teams Real-life medical support NATO Civil Expert (Romania)	 **Romuoldas Kaminsicas** Emergency Medical Teams Bulgarian Red Cross
Logistics	 **Thomas Penner** Transport logistics Cross-border evaluation NATO Civil Expert (Germany)	 **Sotir Lazarov** Transport and Logisitics  **Mihail Mihailov** Transport and Logistics  **Atanas Apostolov** Transport Logistics

	NATO	Bulgaria
Core Planning Team Experts	 **McKenna Black** Information Threats NATO Headquarters Public Diplomacy Division	 **Kostadin Chifligarov** Roleplayer manager
	 **Kyle King** Resilience NATO Civil Expert (United States)	 **Kaloyan Donchev** Host Nation Support
	 **Christian Krol** Exercise logistics and Communications NATO Subject Matter Expert (Austria)	 **Krasimir Tareyn** Border Police
	 **Camilla Nicoletti** Exercise Administrator EADRCC nicoletti.camilla@hq.nato.int +32 471 23 13 89	 **Tsvetan Tsvetanov** Safety and Security Coordinator

	NATO	Bulgaria
Core Planning Team Experts	 **Orlin Nikolov** Exercise logistics support Director, CMDR CoE	
	 **Irina Novakova** Distinguished Visitors' Days Head, EADRCC +32 472 56 09 18 novakova.irina@hq.nato.int	
	 **Davide Sanders** Distinguished Visitors' Days EADRCC sanders.davide@hq.nato.int	
	 **Emilia Turucz** Virtual Reality NATO Subject Matter Expert (Romania)	

NATO	Bulgaria

Core Planning Team Experts

Chris Van Duuren
Strategic Communications

NATO Civil Expert (the Netherlands)

Locations
Overview map

Base of Operations

GPS coordinates: 43.498129, 23.304018

Street address: Erden Airfield, 3431 Erden, Bulgaria

Configuration:

- Camp area
- Parking area
- Water, sanitation and hygiene (WASH) facilities
- Dining area
- On-Site Operations Coordination Centre (OSOCC)
- Euro-Atlantic Disaster Response Coordination Centre (EADRCC)
- Opening & closing ceremonies

Site #1: Misfortune City

Scenario elements: high-rise building, shopping centre with shops, community centre, water reservoir, highway and railroad.

GPS coordinates: 43.40849, 23.24089

Distance from the Base of Operations: 14,6km

Disciplines:

- Urban search and rescue
- Rope rescue
- Water search and rescue
- Emergency medical teams
- Chemical, radiological and nuclear accidents
- Traffic accidents - road and train
- Mass casualties
- Cultural heritage

Site #2: Hotel International

Scenario elements: destroyed multi-floor hotel building with a summer restaurant and underground (2 floors) parking lot.

GPS coordinates: 43.40197, 23.23391

Distance from the Base of Operations: 15,5km

Disciplines:
- Urban search and rescue
- Rope rescue
- Emergency medical teams
- Chemical, radiological and nuclear accidents
- Mass casualties
- Cultural heritage

Site #3: Neochim plant

Scenario elements: chemical plant with an underground level and its surroundings.

GPS coordinates: 43.40666, 23.23704

Distance from the Base of Operations: 14,7km

Disciplines:
- Urban search and rescue
- Rope rescue
- Emergency medical teams
- Chemical, radiological and nuclear accidents
- Mass casualties

Site #4: Ogosta Dam

Scenario elements: activated landslide over a parking area, destroyed hut and storage facility and workers using ropes at the tower.

GPS coordinates: 43.40048, 23.20364

Distance from the Base of Operations: 18km

Disciplines:
- Rope rescue
- Water search and rescue
- Emergency medical teams

Site #5: Tunnel of Erden

Scenario elements: collapsed tunnel with car accidents and trapped people.

GPS coordinates: 43.49654, 23.30185

Distance from the Base of Operations: 1,8km

Approximate tunnel length: 750m

Disciplines:
- Urban search and rescue
- Shoring
- Traffic accident
- Mass casualties

Site #6: Museum

Scenario elements: single-level destroyed museum.

GPS coordinates: 43.44680, 2300196

Distance from the Base of Operations: 36,6km

Disciplines:
- Urban search and rescue
- Emergency medical teams
- Cultural heritage

Acronyms

AOSC:	Air Operations Support Capability
B-FAST:	Belgian First Aid and Support Team
BoO:	Base of Operations
CbRN:	Chemical, Radiological and Nuclear
DG FSCP:	Directorate General Fire Safety and Civil Protection
DISTAFF:	Directing Staff
DVD:	Distinguished Visitors' Days
EADRCC:	Euro-Atlantic Disaster Response Coordination Centre
EMT:	Emergency Medical Team
EMTCC:	Emergency Medical Teams Coordination Cell
ETAF:	European Training Center of Active Forensic Sciences
EU:	European Union
GDPR:	Global Data Protection Regulation
GMT:	Greenwich Mean Time
GPS:	Global Positioning System
HQ:	Headquarter
JADOCC:	Joint Air/Drone Operations Coordination Cell
K9:	Canine (dog)
LEMA:	Local Emergency Management Authority
MoD:	Ministry of Defence
MoH:	Ministry of Health
MoI:	Ministry of Interior
NATO:	North Atlantic Treaty Organization
NATO HQ FES:	NATO HQ Fire and Emergency Service

NICS:	Next-Generation Inciden Command System
NIMH-BAS:	National Institute of Meteorology and Hydrology at the Bulgarian Academy of Sciences
OSC:	On-Site Commander
OSOCC:	On-Site Operations Coordination Centre
SIMPRESS:	Simulated Press
TAST:	Technical Assistance and Support Team
UCC:	Urban search and rescue Coordination Cell
USAR:	Urban Search and Rescue
UTC:	Coordinated Universal Time
VIP:	Very Important Person
WASH:	WAter Sanitation and Hygiene
WSAR:	Water Search and Rescue

Notes

Contact information

Euro-Atlantic Disaster Response Coordination Centre
Operations Division

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Emergency Contact (24/7, NATO HQ Situation Centre)
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https://www.nato.int/eadrcc