##

# **Initial Visit**

## Ohrid, North Macedonia20-24 January 2020

## North Macedonia Core Planning Team Participants:

* [to be completed by North Macedonia]

## NATO Core Planning Team Participants:

* Diane Acurio – Head Evaluators;
* Shannon Bauer – Media and simulated press;
* Michael Berna – Water Rescue;
* Hadrian Borcea – NATO Civil Expert: Emergency Medical Teams and Telemedicine;
* Fritz Brohs – Lead Scenario Designer;
* Ian Cameron – NATO Civil Expert: media and simulated press;
* Lars Hillerström – Urban Search and Rescue;
* Christian Krol – Logistics, ICT, and much more;
* Christopher Levesque – CBRN;
* Thomas Penner – NATO Civil Expert: Logistics, transport and Vital Cross-Border facilitation;
* ~~Emilia Turucz – NATO Civil Expert: Emergency Medical Teams and Virtual Reality;~~
* Sabir Ahmadov – EADRCC and International Organizations;
* Wim Vanhamme – EADRCC, Exercise Coordinator.

## Further in this document:

* Flight itinerary Sabir and Wim (for your convenience):
* Agenda: a tentative (very loaded) agenda for the Initial Visit;
* Food for thought: some thoughts to get the discussions fired up:
	+ Exercise objectives
	+ Training activities
	+ Exercise elements
* Blind spots: what could go wrong. I gave one example to get us started ☺

## Flight Itinerary EADRCC staff:

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| 19 January | 09:05 – 10:05 | LH1005 | Brussels – Frankfurt |
| 19 January | 11:15 – 13:15 | LH1423 | Frankfurt – Tirana |
| 19 January | 13:15 -  | Rental car to Ohrid. We have to seats available for additional travellers. First come, first served ;-) |
| 25 January | 08:00 -  | Rental car to Tirana: again, two seats available.  |
| 25 January | 13:50 – 16:10 | LH1425 | Tirana – Frankfurt |
| 25 January | 17:25 – 18:25 | LH1018 | Frankfurt - Brussels |

## Agenda

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| Time | Activity | Lead |
| Sunday 19 January |
| - | Arrival of the participants at hotel / meeting venue |  |
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| Monday 20 January |
| 08:30 – 10:00 | Introduction by the Crisis Management Centre of the Republic of North Macedonia (MKD CMC):* Administrative arrangements / announcements
* MKD CMC organization and crisis management coordination in North Macedonia
 | MKD CMC |
| 10:00 – 10:15 | Coffee break |  |
| 10:15 – 12:00 | Planning meeting with the Core Planning Teams:* Exercise objectives
 | MKD CMC / EADRCC |
| 12:00 – 13:00 | Lunch |  |
| 13:00 – 15:00 | Planning meeting with the Core Planning Teams:* Exercise elements
 | MKD CMC / EADRCC |
| 15:00 – 15:15 | Coffee break |  |
| 15:15 – 17:30 | Planning meeting with the Core Planning Teams:* Scenario
	+ Earthquake
	+ Refugees / illegal migrants
* OSOCC – UCC – EMTCC
* Emergency Medical Teams
* Telemedicine
* Field hospitals
* Med-evac
 | MKD CMC / EADRCC |
| 17:30 – 18:00 | Planning meeting with the Core Planning Teams:* Summary of the day
 | MKD CMC / EADRCC |
| 18:00 – 18:30 | MKD CMC / NATO Core Planning Team debrief[[1]](#footnote-1) | MKD CMC / EADRCC |

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| Tuesday 21 January |
| 08:30 – 12:00 | Visit of the Base of Operations and Exercise Sites | MKD CMC |
| 12:00 – 13:00 | Lunch |  |
| 13:00 – 16:00 | Visit of the Exercise sites | MKD CMC |
| 16:00 – 16:15 | Coffee break |  |
| 16:15 – 17:30 | Planning meeting with the Core Planning Teams:* Base of Operations and Exercise Sites
* Summary of the day
 | MKD CMC / EADRCC |
| 17:30 – 18:00 | MKD CMC / NATO Core Planning Team debrief | MKD CMC / EADRCC |
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| Wednesday 22 January |
| 08:30 – 10:00 | Planning meeting with the Core Planning Teams:* Next-Generation Incident Command System
 | MKD CMC |
| 10:00 – 10:15 | Coffee break |  |
| 10:15 – 12:00 | Planning meeting with the Core Planning Teams* Urban Search and Rescue
* Mountain search and rescue
* Chemical, Biological and Radiological search and rescue
* Civil-military cooperation
* Simulated media
 | MKD CMC / EADRCC |
| 12:00 – 13:00 | Lunch |  |
| 13:00 – 15:00 | Planning meeting with the Core Planning Teams:* Role and participation of International Organizations and national organizations: OCHA, WHO, Red Cross, UN Country Team, UN Resident Coordinator, EU ERCC, EU CPT, …
* Exercise evaluation
	+ National dimension
	+ International dimension
	+ Tools
 | MKD CMC / EADRCC |
| 15:00 – 15:15 | Coffee break |  |
| 15:15 – 17:30 | Planning meeting with the Core Planning Teams:* Logistics:
	+ MoU on Cross-border facilitation
	+ Cargo;
	+ In-nation transport
	+ Visa
	+ ICT
* Legislation:
	+ Remotely Piloted Aircraft Systems
	+ Communications
 | MKD CMC |
| 17:30 – 18:00 | MKD CMC / NATO Core Planning Team debrief | MKD CMC / EADRCC |

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| Thursday 23 January |
| 08:30 – 10:00 | Planning meeting with the Core Planning Teams:* Subject matter experts elaborate on items discussed earlier
 | MKD CMC / EADRCC |
| 10:00 – 10:15 | Coffee break |  |
| 10:15 – 12:00 | Planning meeting with the Core Planning Teams:Subject matter experts elaborate on items discussed earlier | MKD CMC / EADRCC |
| *08:30 – 12:00* | *Host Nation Support: visit hotels for FPC and exercise[[2]](#footnote-2)* | *MKD CMC* |
| 12:00 – 13:00 | Lunch |  |
| 13:00 – 15:00 | Planning meeting with the Core Planning Teams:* Media (real and simulated)
	+ Social media
	+ Deep fake
	+ Disinformation
 | MKD CMC / EADRCC |
| 15:00 – 15:15 | Coffee break |  |
| 15:15 – 17:30 | Planning meeting with the Core Planning Teams:* Virtual Reality
* Command Post exercise
 | MKD CMC / EADRCC |
| 17:30 – 18:00 | MKD CMC / NATO Core Planning Team debrief | MKD CMC / EADRCC |
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| Friday 24 January |
| 08:30 – 10:00 | Planning meeting with the Core Planning Teams:* Exercise schedule
* Pre-training:
	+ NICS
	+ LEMA-OSOCC-UCC-EMTCC
	+ Media
	+ Protection of Civilians
	+ SAR (Urban and mountain)
	+ Water rescue
	+ Safety and security
	+ CBRN
 | MKD CMC / EADRCC |
| 10:00 – 10:15 | Coffee break |  |
| 10:15 – 12:00 | Planning meeting with the Core Planning Teams:* Pre-training
* Pre-training schedule
 | MKD CMC / EADRCC |
| 12:00 – 13:00 | Lunch |  |
| 13:00 – 15:00 | Planning meeting with the Core Planning Teams:* Main Planning Conference
 | MKD CMC / EADRCC |
| 15:00 – 15:15 | Coffee break |  |
| 15:15 – 17:30 | Planning meeting with the Core Planning Teams:* Any other business
* Conclusions of the meetings
 | MKD CMC / EADRCC |
| 17:30 – 18:30 | MKD CMC / NATO Core Planning Team debrief | MKD CMC / EADRCC |

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| Saturday 25 January |
| - | Departure of the participants |  |

## Food for thought (only to inspire the discussions):

**Exercise objectives:**

* Support national authorities in building resilience through improved disaster preparedness, planning, prevention and response, and strengthen their capability to manage potential civil emergencies:
	+ Next-Generation Incident Command System (NICS);
* Improve cooperation and tools available to partners;
* Practice EADRCC procedures and capabilities, in order to improve cooperation among Allied and partner nations during a consequence management operation, including response to chemical, biological or radiological incidents;
* Demonstrate/use new technologies that can improve international disaster response:
	+ GIS Systems: MapAction, ESRI;
	+ ViaSat (satellite communications);
	+ VITO (remote sensing);
* Strengthen North Macedonia its capabilities to receive international assistance and effectively organize and co-ordinate consequence management operations involving international response teams;
* Facilitate cross-border co-operation among neighbouring countries, including by practicing the provisions of the Memorandum of Understanding on the Facilitation of Vital Civil Cross Border Transport;
* Practice civil-military cooperation with active military participation in a civil catastrophe;
* Conduct a “Virtual Exercise” and exercise the use of the Virtual On-Site Operations Coordination Centre (VOSOCC);
* Practice, as appropriate, co-ordination and co-operation between International Organizations:
	+ UN OCHA and EU CPT interoperability testing
* Practice internationally agreed guidelines, including the INSARAG guidelines for Urban Search and Rescue Teams (USAR):
	+ OSOCC-UCC-EMTCC set-up;
* Familiarise Civil Experts with CEP Crisis Management Arrangements (CMAs) in terms of its capabilities, responsibilities and mechanisms (e.g. CEPC, EADRCC), supporting the overall NATO Crisis Response System (NCRS).

**Training activities:**

* CBRN and medical teams: Non-Binding Guidelines and Minimum Standards for CBRN first responders;
* Occupational safety awareness;
* Next-Generation Incident Command System;
* Media training on public information / disinformation / deep fake …;
* Protection of Civilians;
* Table-top and Command Post exercise to test the command structures involving staff members of the DISTAFF, LEMA, OSOCC, UCC, EMTCC, as well as liaison officers and team commanders;
* Virtual reality training;
* Water rescue;
* Mountain search and rescue;
* Urban Search and Rescue: INSARAG guidelines;

**Exercise elements:**

* Simulated Public Information and Media play;
	+ GIS Systems: MapAction, ESRI;
* Use of social media;
	+ NICS (MKD developed assets);
* Deep fake and disinformation campaigns;
* Internet, energy and communications black-out;
* (CBRN – N) accident / attack;
* Emergency Medical Teams, ROL / EMT;
* Telemedicine
* Virtual Reality sites
* Water rescue;
* Urban search and rescue;
* Mountain search and rescue;
* Military assets in a civil-coordinated catastrophe: airport control tower, airport runway, transport logistics, military med-evac …
* Dam breach;
* Counterterrorism;
* Mass movement of people / refugees / illegal migrants / …
* Virus outbreak;
* Site survey / assessment;

## Blind spots:

* Participants to the Main Planning Conference will not be in a position to visit the Base of Operations and exercise sites. We therefore need to ensure they get an “as good as possible” view of these locations. Can we develop 3D-models, drone footage, …?
1. MKD and NATO Core Planning Teams internal meeting to prepare for the next day, discuss blind spots, … [↑](#footnote-ref-1)
2. MKD Exercise Director + NATO Exercise Coordinator + … only [↑](#footnote-ref-2)