## 

# **Initial Visit**

## Ohrid, North Macedonia 20-24 January 2020

## North Macedonia Core Planning Team Participants:

* [to be completed by North Macedonia]

## NATO Core Planning Team Participants:

* Diane Acurio – Head Evaluators;
* Shannon Bauer – Media and simulated press;
* Michael Berna – Water Rescue;
* Hadrian Borcea – NATO Civil Expert: Emergency Medical Teams and Telemedicine;
* Fritz Brohs – Lead Scenario Designer;
* Ian Cameron – NATO Civil Expert: media and simulated press;
* Lars Hillerström – Urban Search and Rescue;
* Christian Krol – Logistics, ICT, and much more;
* Christopher Levesque – CBRN;
* Thomas Penner – NATO Civil Expert: Logistics, transport and Vital Cross-Border facilitation;
* ~~Emilia Turucz – NATO Civil Expert: Emergency Medical Teams and Virtual Reality;~~
* Sabir Ahmadov – EADRCC and International Organizations;
* Wim Vanhamme – EADRCC, Exercise Coordinator.

## Further in this document:

* Flight itinerary Sabir and Wim (for your convenience):
* Agenda: a tentative (very loaded) agenda for the Initial Visit;
* Food for thought: some thoughts to get the discussions fired up:
  + Exercise objectives
  + Training activities
  + Exercise elements
* Blind spots: what could go wrong. I gave one example to get us started ☺

## Flight Itinerary EADRCC staff:

|  |  |  |  |
| --- | --- | --- | --- |
| 19 January | 09:05 – 10:05 | LH1005 | Brussels – Frankfurt |
| 19 January | 11:15 – 13:15 | LH1423 | Frankfurt – Tirana |
| 19 January | 13:15 - | Rental car to Ohrid. We have to seats available for additional travellers. First come, first served ;-) | |
| 25 January | 08:00 - | Rental car to Tirana: again, two seats available. | |
| 25 January | 13:50 – 16:10 | LH1425 | Tirana – Frankfurt |
| 25 January | 17:25 – 18:25 | LH1018 | Frankfurt - Brussels |

## Agenda

|  |  |  |
| --- | --- | --- |
| Time | Activity | Lead |
| Sunday 19 January | | |
| - | Arrival of the participants at hotel / meeting venue |  |
|  |  |  |
| Monday 20 January | | |
| 08:30 – 10:00 | Introduction by the Crisis Management Centre of the Republic of North Macedonia (MKD CMC):   * Administrative arrangements / announcements * MKD CMC organization and crisis management coordination in North Macedonia | MKD CMC |
| 10:00 – 10:15 | Coffee break |  |
| 10:15 – 12:00 | Planning meeting with the Core Planning Teams:   * Exercise objectives | MKD CMC / EADRCC |
| 12:00 – 13:00 | Lunch |  |
| 13:00 – 15:00 | Planning meeting with the Core Planning Teams:   * Exercise elements | MKD CMC / EADRCC |
| 15:00 – 15:15 | Coffee break |  |
| 15:15 – 17:30 | Planning meeting with the Core Planning Teams:   * Scenario   + Earthquake   + Refugees / illegal migrants * OSOCC – UCC – EMTCC * Emergency Medical Teams * Telemedicine * Field hospitals * Med-evac | MKD CMC / EADRCC |
| 17:30 – 18:00 | Planning meeting with the Core Planning Teams:   * Summary of the day | MKD CMC / EADRCC |
| 18:00 – 18:30 | MKD CMC / NATO Core Planning Team debrief[[1]](#footnote-1) | MKD CMC / EADRCC |

|  |  |  |
| --- | --- | --- |
|  |  |  |
| Tuesday 21 January | | |
| 08:30 – 12:00 | Visit of the Base of Operations and Exercise Sites | MKD CMC |
| 12:00 – 13:00 | Lunch |  |
| 13:00 – 16:00 | Visit of the Exercise sites | MKD CMC |
| 16:00 – 16:15 | Coffee break |  |
| 16:15 – 17:30 | Planning meeting with the Core Planning Teams:   * Base of Operations and Exercise Sites * Summary of the day | MKD CMC / EADRCC |
| 17:30 – 18:00 | MKD CMC / NATO Core Planning Team debrief | MKD CMC / EADRCC |
|  |  |  |
| Wednesday 22 January | | |
| 08:30 – 10:00 | Planning meeting with the Core Planning Teams:   * Next-Generation Incident Command System | MKD CMC |
| 10:00 – 10:15 | Coffee break |  |
| 10:15 – 12:00 | Planning meeting with the Core Planning Teams   * Urban Search and Rescue * Mountain search and rescue * Chemical, Biological and Radiological search and rescue * Civil-military cooperation * Simulated media | MKD CMC / EADRCC |
| 12:00 – 13:00 | Lunch |  |
| 13:00 – 15:00 | Planning meeting with the Core Planning Teams:   * Role and participation of International Organizations and national organizations: OCHA, WHO, Red Cross, UN Country Team, UN Resident Coordinator, EU ERCC, EU CPT, … * Exercise evaluation   + National dimension   + International dimension   + Tools | MKD CMC / EADRCC |
| 15:00 – 15:15 | Coffee break |  |
| 15:15 – 17:30 | Planning meeting with the Core Planning Teams:   * Logistics:   + MoU on Cross-border facilitation   + Cargo;   + In-nation transport   + Visa   + ICT * Legislation:   + Remotely Piloted Aircraft Systems   + Communications | MKD CMC |
| 17:30 – 18:00 | MKD CMC / NATO Core Planning Team debrief | MKD CMC / EADRCC |

|  |  |  |
| --- | --- | --- |
|  |  |  |
| Thursday 23 January | | |
| 08:30 – 10:00 | Planning meeting with the Core Planning Teams:   * Subject matter experts elaborate on items discussed earlier | MKD CMC / EADRCC |
| 10:00 – 10:15 | Coffee break |  |
| 10:15 – 12:00 | Planning meeting with the Core Planning Teams:  Subject matter experts elaborate on items discussed earlier | MKD CMC / EADRCC |
| *08:30 – 12:00* | *Host Nation Support: visit hotels for FPC and exercise[[2]](#footnote-2)* | *MKD CMC* |
| 12:00 – 13:00 | Lunch |  |
| 13:00 – 15:00 | Planning meeting with the Core Planning Teams:   * Media (real and simulated)   + Social media   + Deep fake   + Disinformation | MKD CMC / EADRCC |
| 15:00 – 15:15 | Coffee break |  |
| 15:15 – 17:30 | Planning meeting with the Core Planning Teams:   * Virtual Reality * Command Post exercise | MKD CMC / EADRCC |
| 17:30 – 18:00 | MKD CMC / NATO Core Planning Team debrief | MKD CMC / EADRCC |
|  |  |  |
| Friday 24 January | | |
| 08:30 – 10:00 | Planning meeting with the Core Planning Teams:   * Exercise schedule * Pre-training:   + NICS   + LEMA-OSOCC-UCC-EMTCC   + Media   + Protection of Civilians   + SAR (Urban and mountain)   + Water rescue   + Safety and security   + CBRN | MKD CMC / EADRCC |
| 10:00 – 10:15 | Coffee break |  |
| 10:15 – 12:00 | Planning meeting with the Core Planning Teams:   * Pre-training * Pre-training schedule | MKD CMC / EADRCC |
| 12:00 – 13:00 | Lunch |  |
| 13:00 – 15:00 | Planning meeting with the Core Planning Teams:   * Main Planning Conference | MKD CMC / EADRCC |
| 15:00 – 15:15 | Coffee break |  |
| 15:15 – 17:30 | Planning meeting with the Core Planning Teams:   * Any other business * Conclusions of the meetings | MKD CMC / EADRCC |
| 17:30 – 18:30 | MKD CMC / NATO Core Planning Team debrief | MKD CMC / EADRCC |

|  |  |  |
| --- | --- | --- |
|  |  |  |
| Saturday 25 January | | |
| - | Departure of the participants |  |

## Food for thought (only to inspire the discussions):

**Exercise objectives:**

* Support national authorities in building resilience through improved disaster preparedness, planning, prevention and response, and strengthen their capability to manage potential civil emergencies:
  + Next-Generation Incident Command System (NICS);
* Improve cooperation and tools available to partners;
* Practice EADRCC procedures and capabilities, in order to improve cooperation among Allied and partner nations during a consequence management operation, including response to chemical, biological or radiological incidents;
* Demonstrate/use new technologies that can improve international disaster response:
  + GIS Systems: MapAction, ESRI;
  + ViaSat (satellite communications);
  + VITO (remote sensing);
* Strengthen North Macedonia its capabilities to receive international assistance and effectively organize and co-ordinate consequence management operations involving international response teams;
* Facilitate cross-border co-operation among neighbouring countries, including by practicing the provisions of the Memorandum of Understanding on the Facilitation of Vital Civil Cross Border Transport;
* Practice civil-military cooperation with active military participation in a civil catastrophe;
* Conduct a “Virtual Exercise” and exercise the use of the Virtual On-Site Operations Coordination Centre (VOSOCC);
* Practice, as appropriate, co-ordination and co-operation between International Organizations:
  + UN OCHA and EU CPT interoperability testing
* Practice internationally agreed guidelines, including the INSARAG guidelines for Urban Search and Rescue Teams (USAR):
  + OSOCC-UCC-EMTCC set-up;
* Familiarise Civil Experts with CEP Crisis Management Arrangements (CMAs) in terms of its capabilities, responsibilities and mechanisms (e.g. CEPC, EADRCC), supporting the overall NATO Crisis Response System (NCRS).

**Training activities:**

* CBRN and medical teams: Non-Binding Guidelines and Minimum Standards for CBRN first responders;
* Occupational safety awareness;
* Next-Generation Incident Command System;
* Media training on public information / disinformation / deep fake …;
* Protection of Civilians;
* Table-top and Command Post exercise to test the command structures involving staff members of the DISTAFF, LEMA, OSOCC, UCC, EMTCC, as well as liaison officers and team commanders;
* Virtual reality training;
* Water rescue;
* Mountain search and rescue;
* Urban Search and Rescue: INSARAG guidelines;

**Exercise elements:**

* Simulated Public Information and Media play;
  + GIS Systems: MapAction, ESRI;
* Use of social media;
  + NICS (MKD developed assets);
* Deep fake and disinformation campaigns;
* Internet, energy and communications black-out;
* (CBRN – N) accident / attack;
* Emergency Medical Teams, ROL / EMT;
* Telemedicine
* Virtual Reality sites
* Water rescue;
* Urban search and rescue;
* Mountain search and rescue;
* Military assets in a civil-coordinated catastrophe: airport control tower, airport runway, transport logistics, military med-evac …
* Dam breach;
* Counterterrorism;
* Mass movement of people / refugees / illegal migrants / …
* Virus outbreak;
* Site survey / assessment;

## Blind spots:

* Participants to the Main Planning Conference will not be in a position to visit the Base of Operations and exercise sites. We therefore need to ensure they get an “as good as possible” view of these locations. Can we develop 3D-models, drone footage, …?

1. MKD and NATO Core Planning Teams internal meeting to prepare for the next day, discuss blind spots, … [↑](#footnote-ref-1)
2. MKD Exercise Director + NATO Exercise Coordinator + … only [↑](#footnote-ref-2)