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13 July 2021

NOTICE

AC/98(EAPC)N(2021)0003
AC/23(EAPC)N(2021)0003
AC/25(EAPC)N(2021)0005
AC/121(EAPC)N(2021)0005
AC/143(EAPC)N(2021)0003
AC/320(EAPC)N(2021)0005
AC/329(EAPC)N(2021)0004

CIVIL EMERGENCY PLANNING COMMITTEE (CEPC)
CIVIL PROTECTION GROUP (CPG)
FOOD AND AGRICULTURE PLANNING GROUP (FAPG)
CIVIL COMMUNICATIONS PLANNING GROUP (CCPG)
ENERGY PLANNING GROUP (EPG)
JOINT HEALTH GROUP (JHG)
TRANSPORT GROUP (TG)
IN EAPC FORMAT

**INVITATION TO ATTEND THE NATO EADRCC CONSEQUENCE MANAGEMENT EXERCISE
“NORTH MACEDONIA 2021”**

1. In November 2019, Allies agreed to conduct a civil emergency planning exercise in North Macedonia. That exercise is being jointly planned by the Euro-Atlantic Disaster Response Coordination Centre (EADRCC) and the Crisis Management Centre of the Republic of North Macedonia. The Exercise name is “NORTH MACEDONIA 2021”.
2. In order to mitigate the risks presented by COVID-19, NATO and authorities in North Macedonia agreed to reschedule the exercise from 2020 to 2021, to reduce the scope and size of the exercise, and to make appropriate adjustments to the planned exercise events¹. The exercise will be held from 20-23 Sep 2021 in Ohrid, North Macedonia.
3. Participants, support staff and observers of the Exercise are invited to register no later than 13 August 2021 by using the instructions provided at Annex 1. Participants in the VIP Symposium are invited to register before 1 September 2021.
4. An overview of the exercise is available at Annex 7.
5. The full set of exercise instructions is contained in the seven attached annexes. Please note that information in these instructions will be further elaborated as exercise planning progresses and redistributed accordingly in advance of the start of the exercise.
6. Further information about the exercise can be obtained at the Euro-Atlantic Disaster Response Coordination Centre. Your points of contact are Mr. Wim Vanhamme (w.vanhamme@hq.nato.int, +32-2-707.4608) and Mr. Sabir Ahmadov (ahmadov.sabir@hq.nato.int, +32-2-707.2642).

[Signed] Marc DI PAOLO

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7 Annexes:

1. Invitation - practical arrangements
2. Exercise instructions
3. Host nation support
4. Information for VIPs
5. COVID-19 counter-measures
6. Euro-Atlantic Disaster Response Unit (EADRU) forms
7. Overview: revised and downscaled exercise NORTH MACEDONIA 2021

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ANNEX 1
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INVITATION - PRACTICAL ARRANGEMENTS

1. A Final Planning Conference was held from 14 until 16 June 2021 in Ohrid, Republic of North Macedonia, The outcomes of the Final Planning Conference are captured in the attached exercise instructions.
2. The conference participants further elaborated the scenario and developed sections of the Exercise Instructions, including host nation support, border crossing, financial issues, medical support, and logistics. The outcomes of the Final Planning Conference are the basis for the conduct of the NATO EADRCC Consequence Management Exercise "NORTH MACEDONIA 2021" from 20 until 23 September 2021.
3. Apart from North Macedonia, 15 Allied and partner nations, the Balkan Medical Task Force (BMTF), the Crisis Management and Disaster Response Centre of Excellence (CMDR CoE), the Organization for Security and Co-operation in Europe (OSCE), the Multinational Peace Force South-Eastern Europe Brigade (SEEBRIG), and the Disaster Preparedness and Prevention Initiative for South-Eastern Europe (DPPI SEE) already indicated their willingness to participate in the consequence management exercise and/or to contribute exercise elements.
4. **Attendance.** As communicated earlier¹, the exercise builds on 3 pillars: a field training exercise, a table top exercise and a VIP symposium. COVID-19 mitigation measures require the exercise organizers to limit the attendance in the Exercise as follows:
 1. Field Training Exercise (FTX): open to North Macedonia its neighbouring countries and the Next-Generation Incident Command System project participating nations. These nations² can bring one team consisting of 6 persons³ to the Field Training Exercise.
 2. Table Top Exercise (TTX): open to all Allied and partner nations, NATO Military Authorities, NATO Commands, International and Non-Governmental Organizations. Each nation/organization can bring one team of 3 persons to the Table Top Exercise.
 3. Combined international participation in the FTX and TTX is limited to 100 persons, excluding Exercise Staff (Directing Staff and Evaluators).
 4. Should not all the slots (100/50) be taken, nations and international organizations may be offered additional attendance on a case-by-case basis.
 5. VIP Symposium: open to all Allied and partner nations, NATO Military Authorities, NATO Commands, International and Non-Governmental Organizations. Each nation can nominate high-level representatives for in-person attendance at the VIP Symposium.
 6. In-person participation at the VIP Symposium will be limited to 50 VIPs. There are no limits on the virtual participation (on-line streaming) to the VIP Symposium.
5. **Registration.** Participants in the Exercise are invited to register as follows:
 1. **Participants in the Field Training Exercise** are invited to submit the EADRU team registration forms at Annex 6 of this document to the EADRCC (nato.eadrcc@hq.nato.int) by Friday, 13 August 2021.
 2. Participants in the **Table-Top Exercise (all nations) and observers** of the exercise are invited to register for the exercise not later than Friday, 13 August 2021, by using the on-line registration form: <https://www.eventbrite.co.uk/e/162019010221>.
 3. **Candidates for the Exercise Staff (DISTAFF) and Evaluation** of the exercise are invited to register using the on-line registration form for table top participants and the DISTAFF/Evaluator questionnaire, by Friday 13 August, available at: <https://www.eventbrite.co.uk/e/162019010221> and https://docs.google.com/forms/d/1vuoDcRRUDORJyxj9ZEtC-6AUZVMcRsl37xKA_z68z4g/.

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2 Albania, Bosnia and Herzegovina, Bulgaria, Croatia, Greece, Montenegro and Serbia

3 The team can be expanded to 9 participants, if not participating in the table top exercise



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4. **High-level participants for the symposium**, which will consist of two panels (“Civil-Military Support to a Civil Emergency” and “Lessons from Disaster Response under COVID-19”), as well as an official dinner, are requested to register not later than Wednesday 25 August 2021 through on-line registration at link: https://eadrcc.cmdrcoe.org/menu.php?m_id=40&c_id=92. The password is EADRCCNM2021.
6. **Personal invitation letters** for the high-level participants are available on request through the EADRCC (nato.eadrcc@hq.nato.int) or the Crisis Management Center of the Republic of North Macedonia.
7. **Financial implications.** Sending nations are expected to pay all costs for participation in the exercise and symposium. NATO funds may be available to subsidise key participants from eligible partner nations whose organisations cannot cover the cost of their participation. For those eligible, and if funds are available, subsidies are provided only for travel and accommodation. No other expenses will be reimbursed (such as per diem, meals, out-of-schedule transportation to and from airport or train station, hotel incidentals, etc.). A policy for financial support to partner participation in NATO civil emergency planning related events is issued under AC/98(EAPC) N(2012)0010, MULTIREF.
8. All participants attending the exercise and/or symposium are required to be fully vaccinated against COVID-19 or present a negative PCR test of less than 72 hours. Upon arrival in North Macedonia, every participant will be submitted to an AntiGen test, free of charge, by the Ministry of Health of the Republic of North Macedonia.
9. Further information about the exercise can be obtained at the Euro-Atlantic Disaster Response Coordination Centre. Your points of contact are Mr. Wim Vanhamme (w.vanhamme@hq.nato.int, +32-2-707.4608) and Mr. Sabir Ahmadov (ahmadov.sabir@hq.nato.int, +32-2-707.2642).

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ANNEX 2
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EXERCISE INSTRUCTIONS

“NORTH MACEDONIA 2021”



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GENERAL ISSUES

1. Introduction

- 1.1. The Exercise Instructions reflect the agreements reached by the parties organizing the Consequence Management Exercise “**NORTH MACEDONIA 2021**”, that is to be held from 20 to 23 September 2021 in the Republic of North Macedonia.
- 1.2. The specific framework of the Exercise (dates and programme) can be found at “Draft programme for “NORTH MACEDONIA 2021”” on page 2.35.
- 1.3. All details regarding the host nation support can be found at ANNEX 3.
- 1.4. The organizational costs for the exercise will be borne by the host nation and NATO. Limited NATO funds will be available to subsidize partner nations’ participation that are eligible for financial support. Financial arrangements are specified at “Financial arrangements” on page 2.57.
- 1.5. It is expected that military formations participating in the exercise will work in the spirit of the Oslo Guidelines. In addition, the Memorandum of Understanding on the Facilitation of Vital Civil Cross Border Transport¹ will be applicable during the preparation and conduct of the exercise, subject to consultations with the host nation.
- 1.6. Elements of these exercise instructions may be subject to change and each organizing party will inform the other of such changes.

2. Revised concept

- 2.1. To ensure a safe conduct of the NATO EADRCC Consequence Management Exercise “NORTH MACEDONIA 2021”, the leadership of NATO and the authorities of the Republic of North Macedonia agreed on a revised and scaled-down exercise.
- 2.2. The revised exercise includes three pillars of activity, each isolated in separate “COVID-19 bubbles”:
 - 2.2.1. A Field Training Exercise (FTX): International participation in the FTX is limited to small teams from the host nation’s neighbouring countries and the NICS project participants: Albania, Bosnia and Herzegovina, Bulgaria, Croatia, Greece, Montenegro and Serbia.
 - 2.2.2. A Table-Top Exercise (TTX): participation in the TTX is open to all NATO and partner nations, NATO commands, NATO Agencies and Centres of Excellence, and selected/interested international and non-governmental organizations.
 - 2.2.3. A VIP Symposium on “Civil-Military Support to a Civil Emergency” and “Lessons from Disaster Response under COVID-19 Conditions”; with views by panellists and a moderated discussion between high-level representatives of NATO, Allied and partner nations, international organizations and non-governmental organizations. The symposium will be broadcast on the internet.
- 2.3. With the help of the Public Diplomacy Division of NATO Headquarters a tour with selected media outlets and journalists, to highlight the Republic of North Macedonia as a reliable partner in providing security within and beyond the North Atlantic Area, will be provided.

1 EAPC(C)D(2006)0031

2.4. Within this document “the exercise” and the “consequence management exercise” include both the field training (FTX) and table top (TTX) components of the NATO EADRCC Consequence Management Exercise NORTH MACEDONIA 2021. There shall be an explicit mention to which specific component (FTX or TTX) a section or instruction is applicable only.

3. Exercise description

3.1. The name of this exercise is “**NORTH MACEDONIA 2021**”.

3.2. As agreed by the Civil Emergency Planning Committee, a consequence management exercise will be conducted from 20 to 23 September 2021, jointly organized by the Euro-Atlantic Disaster Response Coordination Centre (EADRCC) of the North Atlantic Treaty Organization (NATO) and the Crisis Management Center of the Republic of North Macedonia, the host nation.

3.3. The exercise will be preceded by a training programme and guided discussions with the aim to train and exercise procedures for the Local Emergency Management Authority (LEMA), the United Nations models for the On-Site Operation Coordination Centre (OSOCC), the Urban Search and Rescue Coordination Cell (UCC) and the Emergency Medical Teams Coordination Cell (EMTCC), as well as liaison officers and team leaders of participating consequence management teams. These entities will be stood up immediately following the training on 20 September, as to ensure a “hot start” of the tasks (FTX and TTX) on 21 September.

3.4. The scenario for the exercise is based on urban search and rescue operations, mountain search and rescue, flood response, response to chemical, biological or radiological incidents and fake news campaigns which will affect the civil population and critical infrastructure in the area around the cities of Ohrid and Struga. The table-top exercise will cover a larger area around these municipalities.

3.5. The agreed lead-in scenario can be found at “Lead-in scenario” on page 2.17. Exercise planners from the Directing Staff (DISTAFF) working group will develop events, incidents and injects in order to: 1) create an interesting play for the teams, 2) challenge the coordination mechanisms and, 3) meet the exercise objectives. The resulting list of events will be circulated as an independent document to members of the Directing Staff on a “need to know” principle.

4. Exercise location

4.1. The field training exercise will be conducted at 10 sites, all located in the vicinity of the cities of Ohrid and Struga, whereas the table-top participants will work from a building in the Base of Operations. Teams participating in the exercise should arrive no later than Sunday 19 September 2021 in order to be accommodated, to receive information, and to prepare for the activities. Departure of teams will be from 24 September 2021. Date and hours mentioned in these exercise instructions are in local time (UTC+2 hours), unless stated otherwise.

4.2. The exercise sites are named as follows:

- 4.2.1. Radozhda
- 4.2.2. Izgrev
- 4.2.3. Vranishta
- 4.2.4. Center
- 4.2.5. Andon Dukov
- 4.2.6. Buffalo Beach
- 4.2.7. Kaneo Cliff
- 4.2.8. Magaro Peak
- 4.2.9. Lako Signoj Peak

4.3. Upon arrival, participating teams will be provided with a map of the exercise area, indicating the exercise sites.

4.4. The DISTAFF will adjust the type and intensity of the events in accordance with the types and skills of teams.

5. Exercise Programme

5.1. The exercise (FTX and TTX) will consist of three phases (detail in “Draft programme for “NORTH MACEDONIA 2021”” on page 2.35):

- 5.1.1. Phase one: 19 and 20 September 2021: arrival of the teams in the host country, demonstration of team skills, preparations and training, including guided discussions and workshops among professionals.
- 5.1.2. Phase two: 21 to 23 September 2021: field training exercise and table-top exercise, the core part of the exercise and hot-wash meetings; and
- 5.1.3. Phase three: 24 September 2021: departure of the teams and other participants.

6. Exercise participation

6.1. Participants in the exercise are (detailed participation is at “Announced participation in the exercise “NORTH MACEDONIA 2021”” on page 2.39):

- 6.1.1. The Crisis Management Center of the Republic of North Macedonia
- 6.1.2. The Ministry of Interior of the Republic of North Macedonia
- 6.1.3. The Ministry of Health of the Republic of North Macedonia
- 6.1.4. The Ministry of Defence of the Republic of North Macedonia
- 6.1.5. The Ministry of Foreign Affairs of the Republic of North Macedonia
- 6.1.6. The Protection and Rescue Directorate of the Republic of North Macedonia
- 6.1.7. The Army of the Republic of North Macedonia
- 6.1.8. The City of Struga
- 6.1.9. The City of Ohrid
- 6.1.10. The Red Cross with simulation teams, role-players and injury “make-up” teams
- 6.1.11. Ministries, organisations and municipalities with required services and simulation teams
- 6.1.12. NATO International Staff: the Euro-Atlantic Disaster Response Coordination Centre (EADRCC)
- 6.1.13. National and NATO Civil Experts working in the exercise command elements
- 6.1.14. CMDR CoE - Crisis Management and Disaster Response Centre of Excellence
- 6.1.15. jCBRN CoE - Joint CBRN Centre of Excellence
- 6.1.16. SEEBRIG - South-Eastern Europe Brigade
- 6.1.17. BMTF - Balkan Medical Task Force
- 6.1.18. AU – African Union
- 6.1.19. ICRC – International Committee of the Red Cross
- 6.1.20. JICA – Japan International Cooperation Agency
- 6.1.21. OSCE - Organization for Security and Cooperation in Europe
- 6.1.22. UN CT - UN Country Team
- 6.1.23. UN IOM – United Nations International Organisation for Migration
- 6.1.24. UN OCHA – United Nations Office for the Coordination of Humanitarian Affairs
- 6.1.25. UN RC – United Nations Resident Coordinator
- 6.1.26. USAID – United States Agency for International Development
- 6.1.27. WHO – World Health Organization
- 6.1.28. Various international bodies, regional and national civil or military consequence management teams of NATO and partner nations to be deployed as an Euro-Atlantic Disaster Response Unit (EADRU).

6.2. The host nation should coordinate invitations to the exercise with full transparency to NATO Allies. Participation of parties other than those listed above will need to be signalled in advance and agreed upon by NATO Allies through the Civil Emergency Planning Committee (CEPC).

7. The overall aim of the exercise

7.1. Exercises play a vital role in both national and international preparedness by enabling stakeholders at all levels to test and validate specific plans, procedures and capabilities. This exercise also provides an excellent opportunity to identify gaps and to highlight areas requiring further improvement.

8. Exercise main objectives

8.1. Support the authorities of the Republic of North Macedonia in building resilience through improved disaster preparedness, planning, prevention and response, and strengthen their capability to manage emergencies.

8.2. National certification and operationalisation by the Republic of North Macedonia of the Next-Generation Incident Command System (NICS), developed by the NATO Science for Peace and Security programme.

8.3. Practice the modalities and practical implications of the memorandum of understanding² on the facilitation of vital civil cross border transport.

9. Execution

9.1. The lead-in scenario, the situation at the start of the exercise and the map of the exercise are at “Lead-in scenario” on page 2.17 and “Exercise Area” on page 2.19, respectively.

9.2. The planning responsibility for exercise “**NORTH MACEDONIA 2021**” is assigned to the representatives of the Republic of North Macedonia and the EADRCC, as well as the Directing Staff (DISTAFF) working group comprising planners from participating NATO and partner nations, international organisations and NATO Civil Experts.

10. Coordinating instructions

10.1. During the exercise, approved procedures and documents will be followed. In particular, the “non binding guidelines for the planning, conduct and evaluation of international exercises”³, will be applied. Lessons identified from previous exercises will be implemented as appropriate.

10.2. All the participants are strongly advised to ensure that staff is fully conversant with the content of relevant documents and are following the guidance contained in the relevant instructions.

10.3. Parties organising the exercise are responsible for the conduct of the exercise as well as for issuing appropriate supporting exercise instructions.

10.4. The media activities are specified in the Public Information Strategy at “Public information Strategy” on page 2.55.

2 EAPC(C)D(2006)0031: Facilitation of vital civil cross border transport memorandum of understanding.

3 AC/98(EAPC)N(2019)0008-REV2






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10.5. Support staff elements will be wearing coloured vests and badges (indicating their roles). The vests overrule the helmet colours. The following coloured vests will be used:

Vest	Colour	Role
EADRCC vest, softshell or T-shirt		Euro-Atlantic Disaster Response Coordination Centre
National uniform		Crisis Management Center of the Republic of North Macedonia
National uniform		International rescue teams
National uniform		Rescue teams of North Macedonia
National uniform		Local Emergency Management Authority
	Red	Directing Staff (DISTAFF)
	Green	Evaluator
	Light grey	On-site Commander
	Light bright green	Safety Officer
	UN Blue	On-Site Operations Coordination Centre

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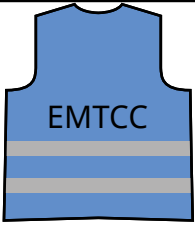
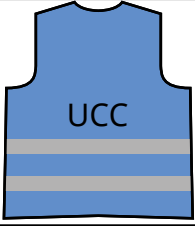
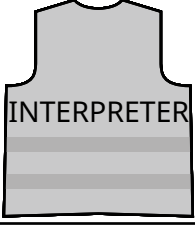
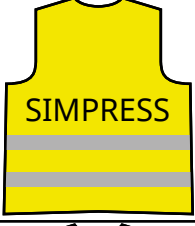



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Vest	Colour	Role
	UN Blue	Emergency Medical Team Coordination Cell
	UN Blue	Urban Search and Rescue Coordination Cell
	Grey	Interpreter
	Yellow	Simulated Press
	Purple	Real media
	Orange	VIP / Observer
	Pink	Camp management

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11. Command and management

11.1. Officers conducting the exercise (OCE):

- 11.1.1. The Republic of North Macedonia: Crisis Management Center;
- 11.1.2. NATO International Staff: Euro-Atlantic Disaster Response Coordination Centre , Defence Institution and Capacity Building , Operations Division, North Atlantic Treaty Organization.

11.2. The Directing Staff (DISTAFF) will have members from NATO International Staff, and participating NATO and partner nations, international organizations and NATO Civil Experts.

- 11.2.1. The DISTAFF role is to direct and control the exercise play in order to achieve the exercise objectives. Instructions issued by the DISTAFF are binding for players. The DISTAFF will be fully independent and physically separated from the players. The DISTAFF will have complete freedom of action and unlimited access to all information in order to fulfil its function.
- 11.2.2. National personnel in Simulation Teams (role-players) will assist the DISTAFF to accomplish the aims and objectives of the exercise;
- 11.2.3. Members of the DISTAFF should arrive at the exercise venue not later than 19 September 2021.

11.3. Emergency termination and emergency suspension:

- 11.3.1. If an emergency occurs, which warrants the temporary suspension or termination of the exercise, the officers conducting the exercise may terminate or suspend the exercise by transmitting a no-play (“NO PLAY - NO PLAY - NO PLAY”) message to the Directing Staff.

11.4. Communication and Information Systems (CIS):

- 11.4.1. An Information and Communication Technology (ICT) Support Unit will provide communication equipment and ensure proper communication for OSOCC, UCC, EMTCC, LEMA , DISTAFF and evaluators.
- 11.4.2. Heads of the DISTAFF, OSOCC, UCC, EMTCC and evaluators are obliged to familiarize the members of their staff with the communication procedures.
- 11.4.3. Coordination and communication instructions for the exercise are at “Coordination and communication” on page 2.49.

11.5. Occupational safety:

- 11.5.1. It is a paramount goal of the planning team to ensure safety and security during the exercise. It is meant not only for participants in the Field Training and Table Top Exercises but also for all the involved participants such as role players, exercise staff and simulated media personnel.
- 11.5.2. There will be a Safety and Security Coordinator from the DISTAFF responsible for overall coordination of Safety and Security.
- 11.5.3. The Republic of North Macedonia will provide dedicated safety and security advisers from Protection and Rescue Directorate, the Red Cross, the Fire Fighter units and the Ministry of Interior to the On-site Commanders at each exercise site.
- 11.5.4. The Republic of North Macedonia will appoint a COVID-19 Safety Officer and security advisers from the Ministry of Health and other competent authorities who will monitor the implementation of governing safety measures at all the sites were participants gather, including the hotels.

12. Public information and media play

12.1. A Public Information Centre (PIC)⁴ will be established at the Base of Operations, during the exercise, to participate in media play and interact with simulated press, or SIMPRESS. The Public Information Centre will cover both the field as well as the table top exercise.

12.2. The Public Information Centre is a function of the Local Emergency Management Authority (LEMA) and does not interact with real-world media during the exercise. Its role is to ensure coordination of public information throughout the exercise. It will be manned by representatives from the Republic of North Macedonia. Each ministry of North Macedonia and Non-Governmental Organization (NGO) participating in the exercise should delegate at minimum one representative to the Public Information Centre.

12.3. The Public Information Centre will be expected to educate exercise players on the role of the PIC and what they are meant to do when encountered by members of the SIMPRESS.

12.4. The SIMPRESS team is part of the DISTAFF and will be clearly identifiable by yellow vests provided by NATO. The role of the SIMPRESS is to exercise North Macedonia its coordination of information between the media and the PIC, LEMA and OSOCC in a crisis situation.

12.5. The use of social media in emergencies will be exercised in a closed simulation environment with the aim to capture the public perception and to counter false information.

13. Testing the Memorandum of Understanding on the Facilitation of Vital Civil Cross Border Transport

13.1. Cross-border cooperation among neighbouring countries is one of the three objectives which are to be achieved within the framework of this exercise.

13.2. Most nations participating in the field training exercise are also MoU Participants⁵ (MoU signatory states), which provides an excellent opportunity to test the practical application of the MoU, not least because of the different means of transport that national teams plan to use to reach the Republic of North Macedonia. MoU Participants and other nations participating in exercise “**NORTH MACEDONIA 2021**” are invited to consider testing the following issues/provisions:

- 13.2.1. The implementation of border crossing procedures and how they are applied (dissemination of the MoU, development and implementation of additional arrangements etc.).
- 13.2.2. Structures involved in the facilitation of cross-border movements, their functions and how they work.
- 13.2.3. The time taken to transport relief personnel and material from the sending state to the requesting state.
- 13.2.4. The type of facilitation given by the transiting state(s) and the requesting state.
- 13.2.5. Other agreements/arrangements which were applied, and how they work.

4 In the Republic of North Macedonia also known as the “Media Centre”

5 Signatory States of the MoU: Albania, Armenia, Austria, Bosnia and Herzegovina, Bulgaria, Canada, Croatia, Denmark, Estonia, Finland, Georgia, Germany, Greece, Hungary, Lithuania, Luxembourg, Republic of Moldova, The Netherlands, Norway, Poland, Portugal, Romania, Slovakia, Slovenia, Spain, Sweden, North Macedonia, Turkey, Ukraine, United Kingdom, United States of America.

14. Next-Generation Incident Command System

14.1. NATO Allies and partner nations in the Western Balkans acquired, deployed and customised to their own need the Next-Generation Incident Command System (NICS) as to enhance situational awareness and help coordinate the responses to incidents – whether natural or man-made – in their countries.

14.2. Supported by the NATO Science for Peace and Security (SPS) Programme, the system, once in place, will maximise real-time situational awareness and help find a coordinated, appropriate response to emergencies. It will also enhance interoperability among emergency response teams in the region.

14.3. NICS is a web-based command and control platform for incidents that facilitates collaboration among first responders. Sharing of information via mobile devices in areas of disadvantaged, intermittent or limited communications as quickly as possible will contribute to saving lives, reducing loss of property and resources, and protecting the environment. The system will be especially useful in a region prone to natural disasters.

14.4. The project is led by the Massachusetts Institute of Technology Lincoln Laboratory (MIT LL) in the United States, together with civil emergency and disaster response agencies from Bosnia and Herzegovina, Croatia, Montenegro and the Republic of North Macedonia, which have developed and implemented the NIC System.

14.5. The system will be tested during the exercise by the teams of the countries, participating in the project, international organizations and host nation representatives Other participating nations are strongly encouraged to also use the NIC System during the exercise.

14.6. Mobile devices, and training, to use the system will be provided by the host nation during the Final Planning Conference and at the training day of the exercise.

14.7. North Macedonia may invite MIT LL and the other NICS project nations to augment the NICS specialists pool for training and national evaluation purposes. These additional people will be accounted for as host nation assets and, therefore, do not count against the number of international participants.

15. Evaluation

15.1. An independent multinational evaluation team will be established to evaluate the consequence management exercise. Terms of Reference for the Evaluation Team are at “Terms of reference for the Exercise Staff” on page 2.59.

15.2. In order to get a realistic evaluation of participating units’ capabilities to respond to an emergency situation, those individuals who participate in the planning for the exercise must not be involved in the exercise as players. This will assure that activities during the exercise will be as close to reality as possible.

15.3. The evaluation process will comprise the following stages:

15.3.1. A hot-wash after the Field Exercise on 23 September 2021 as part of exercise phase two;

15.3.2. The teams’ evaluation reports;

15.3.3. The Final Evaluation Report;

15.3.4. A lessons identified conference (24-26 January 2022) at the premises of the Crisis Management and Disaster Response Centre of Excellence (CMDR CoE) in Sofia, Bulgaria;

15.3.5. An EADRCC Post Exercise Report prepared by the EADRCC; and

15.3.6. A presentation of the EADRCC Post Exercise Report to the Civil Emergency Planning Committee (CEPC).

15.4. On Thursday 23 September 2021, a hot-wash will be conducted, during which the exercise planners, the DISTAFF and team leaders will have an opportunity to exchange views on the conduct of the exercise. The outcome of the hot-wash will be incorporated in the EADRCC Post Exercise Report.

15.5. The Head of the Evaluators Team will submit her Final Evaluation Report on exercise “**NORTH MACEDONIA 2021**” to the EADRCC by 15 December 2021.

15.6. Based on the evaluation reports and the findings of the participants, the EADRCC will prepare a draft Post Exercise Report. A lessons identified conference will be organized on 24-26 January 2022, at the premises of the Crisis Management and Disaster Response Centre of Excellence (Sofia, Bulgaria), to discuss and finalize the draft Post Exercise Report for submission to CEPC.

16. Training Activities

- 16.1. The following training activities for teams will be organised and offered during phase one:
- 16.1.1. Parallel sessions of workshops among professionals will be organised for the following categories of teams: CBRN, Urban Search and Rescue (SAR) and Mountain SAR, Water SAR, and medical emergency teams.
 - 16.1.2. An occupational safety awareness briefing will be offered to all exercise participants.
 - 16.1.3. The Civil Protection Group experts on public information in crises will offer media training for teams and public information personnel. Considering that the new version of the NATO CEP Budapest Guidelines includes a section on social media, the media training programme will include an awareness training on the use of social media in emergencies.
 - 16.1.4. Training, combined with a Virtual Reality Command Post Exercise, to set up and test the command structures involving staff members of the directing staff (DISTAFF), Local Emergency Management Authority (LEMA), Public Information Centre (PIC), On-Site Operations Coordination Centre (OSOCC), Urban Search And Rescue Coordination Cell (UCC), Emergency Medical Teams Coordination Cell (EMTCC), Joint Drones Operations Coordination Cell (JDOCC) as well as liaison officers and team commanders. Upon completion of this training and exercise, the coordination elements will stand-up themselves.
 - 16.1.5. A further introduction and hands-on training will be provided to selected members of the international teams and international organizations on the use of the Next-Generation Incident Command System (NICS).
- 16.2. Pending on interest and requests of the participants, additional training activities may be organized.

17. Safety and security

17.1. All participants regardless of their mode of travel (plane, train, or vehicle) will be met at the state border by a representative of the Crisis Management Center and Ministry of Interior of the Republic of North Macedonia.

17.2. The police force of the host nation will be responsible for the security and protection of the exercise participants.

17.3. The Base of Operations and exercise sites will be guarded on a 24/7 basis.

17.4. All the participating teams will receive detailed briefings about the safety and security plan and procedures upon arrival. All exercise participants will be provided with name tags that should be worn visibly at all times.

LEAD-IN SCENARIO

1. On 18 September 2021 at 11:03h local time, a powerful 8.2 Richter scale (5 km deep) earthquake struck the wider area of the city of Ohrid in the municipality of Ohrid, Republic of North Macedonia. The epicentre is located in Ohrid Lake (41°02'14"N 20°43'08"E). The effects were felt in the neighbouring municipalities, as well as the capital city of Skopje.
2. Initial reports indicate that a large number of older residential buildings are heavily damaged or completely collapsed. Many were injured and the number of casualties is still unknown. The population in the affected area refuses to return to their homes in fear of aftershocks.
3. As a consequence of the earthquake, a seiche¹ with waves up to 7m high occurred on Lake Ohrid. At least one settlement is flooded, and the lake is full of debris. Therefore, there is a risk of contamination. Ohrid Lake is the city's main water supply; rumours of possible contamination are spreading, and thus water quality control activities are necessary.
4. Electricity and water infrastructures were severely damaged, but road and telecommunication infrastructures suffered only minor damage from the landslides.
5. Banks had to close their business and Automatic Teller Machines (ATMs) are out of order due to power outages in Ohrid and Struga. Some (social) media published fake news of cyber-attacks against the banks and also spread rumours that the entire banking system in the Republic of North Macedonia has collapsed. Large groups of citizens gathered at several locations in Ohrid in front of the banks. ATMs were looted and destroyed.
6. Heavy damage is reported in the wider area of the city of Struga, located 12 km north of the epicentre. Unofficial reports indicate that the industrial zone in Struga suffered the most severe damage, possibly with a high number of casualties.
7. News media indicate that the earthquake generated a series of accidents in a large factory located between the two affected cities. As the disaster occurred during working hours, an unknown number of workers are missing or unaccounted for. Furthermore, there are reports of chemical leakages and fires with strange smells spreading in the vicinity of the factory.
8. Additionally, official representatives of a hydropower plant, at one of the accumulation lakes in the vicinity of the affected municipalities, reported structural damage of a bridge and possible casualties in a fisherman's settlement.
9. An aircraft on a scouting assignment lost control and crashed in the mountains in the vicinity of Ohrid.
10. Part of an international smuggling group from the Republic of North Macedonia have abused the situation in the region to establish a new Balkan route for the illegal transit of migrants, through Ohrid and Struga, having EU-countries as their final destination.
11. Domestic assets are mainly focused on the rescue activities in the Ohrid residential area.
12. Due to the severity of the consequences and the situation in the field, Authorities of the Republic of North Macedonia will most likely issue a request for international assistance through the Euro-Atlantic Disaster Response Coordination Centre (EADRCC).

1 A seiche (pronounced "saysh") is a series of standing waves in a fully or partially enclosed body of water, caused by earthquakes or landslides.

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- 2.18 -

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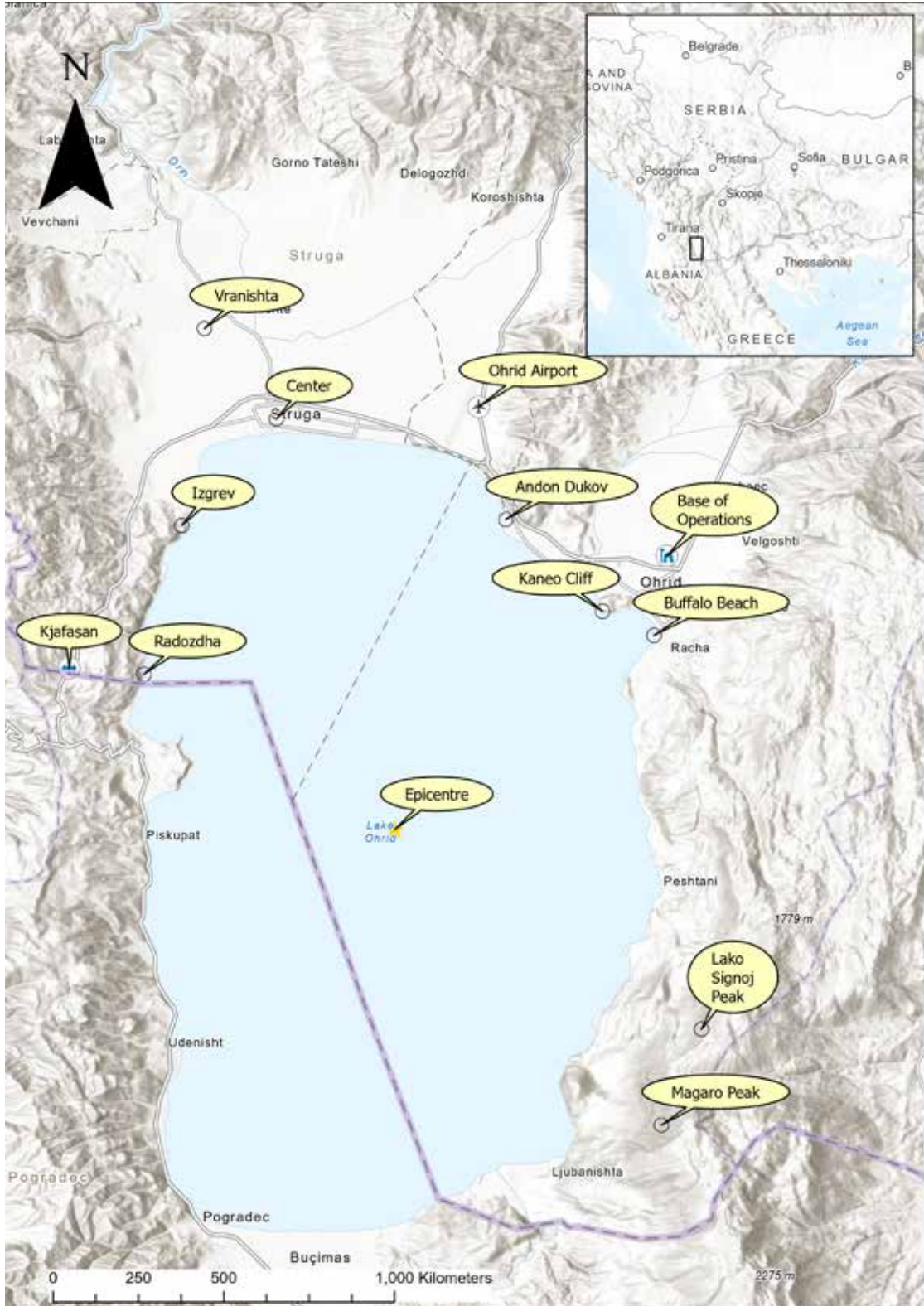
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APPENDIX 2

ANNEX 2

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EXERCISE AREA



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EXERCISE SITES

Site 1	Radozhda
Description	Military border post "Radozhda"
Latitude, longitude	41.0898610, 20.6338890
GPS coordinates	41°05'23.5"N 20°38'02.0"E
What3Words	flog.intervene.normal
Distance from BoO	28.59km / 36'
Disciplines	<ul style="list-style-type: none"> <input checked="" type="checkbox"/> Diving activities <input checked="" type="checkbox"/> Water rescue <input checked="" type="checkbox"/> Transport by boat <input checked="" type="checkbox"/> Helicopter evacuation <input checked="" type="checkbox"/> Search and rescue in rough terrain (rocky area) <input checked="" type="checkbox"/> Landslide on the road <input checked="" type="checkbox"/> Traffic (technical) accident <input checked="" type="checkbox"/> Integrated operation: possible transport by boats of the water rescue and search and rescue teams



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Site 2	Izgrev
Description	Hotel Izgrev - 11 holiday apartments
Latitude, longitude	41.140222, 20.646750
GPS coordinates	41°08'24.8"N 20°38'48.3"E
What3Words	disburse.manifesto.imagined
Distance from BoO	22.78km / 26'
Disciplines	<input checked="" type="checkbox"/> High-riser search and rescue <input checked="" type="checkbox"/> Shoring activities <input checked="" type="checkbox"/> Canine <input checked="" type="checkbox"/> Lifting capacity <input checked="" type="checkbox"/> Breaking (penetration) of walls <input checked="" type="checkbox"/> Rescue activities on rocks <input checked="" type="checkbox"/> Rope rescue <input checked="" type="checkbox"/> Casualty evacuation by boat <input checked="" type="checkbox"/> CBRn



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Site 3	Vranishta
Description	Old Sawmill factory
Latitude, longitude	41.207056, 20.654389
GPS coordinates	41°12'25.4"N 20°39'15.8"E
What3Words	condensed.cuddling.candle
Distance from BoO	19.38km / 24'
Disciplines	<input checked="" type="checkbox"/> High-riser search and rescue <input checked="" type="checkbox"/> Shoring activities <input checked="" type="checkbox"/> Chemical, biological and radiological <input checked="" type="checkbox"/> Canine <input checked="" type="checkbox"/> Lifting capacity operations <input checked="" type="checkbox"/> Breaking (penetration) of walls <input checked="" type="checkbox"/> Search and rescue operations <input checked="" type="checkbox"/> CBRn



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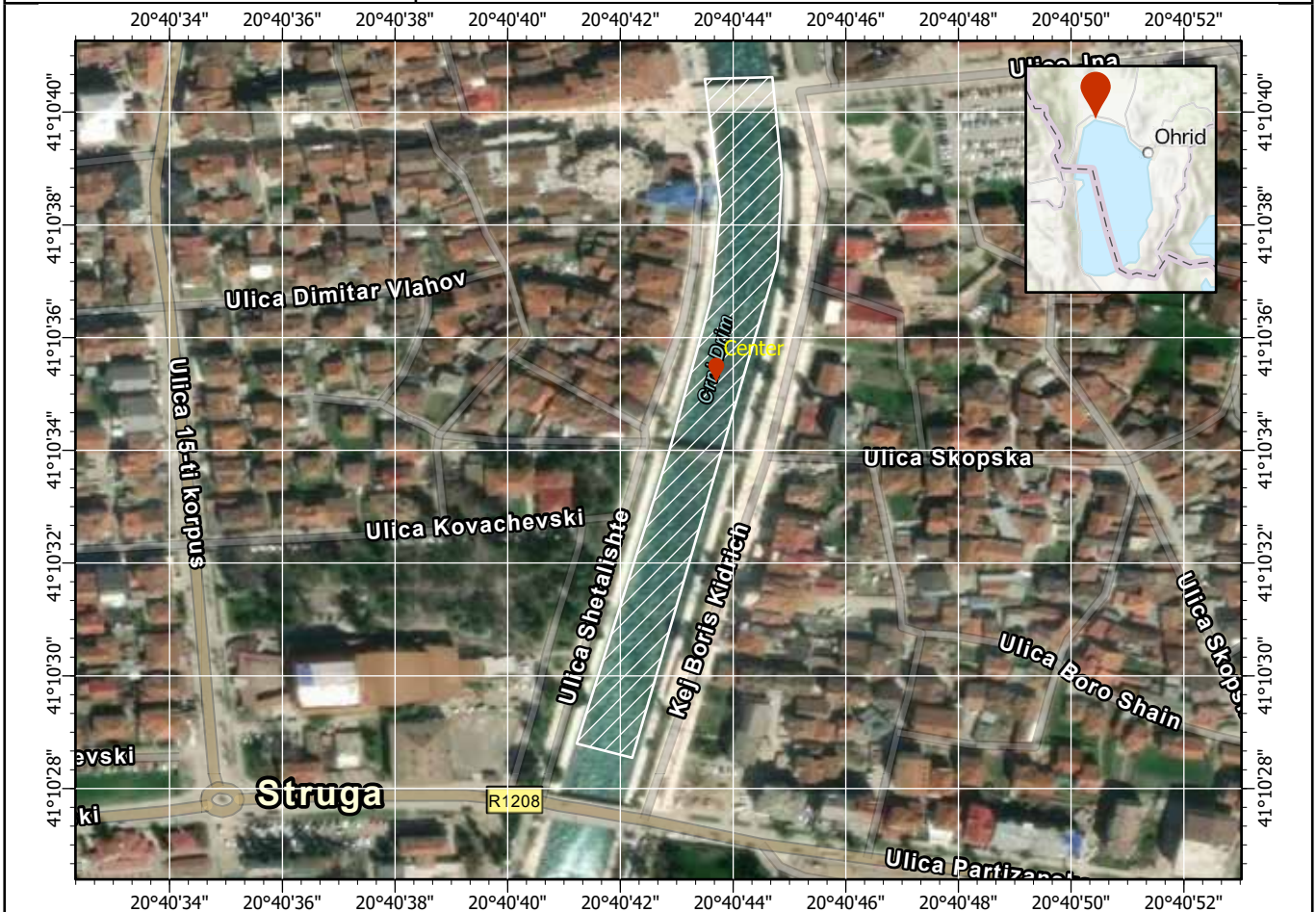
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Site 4	Center
Description	River Crni Drim
Latitude, longitude	41.176444, 20.678806
GPS coordinates	41°10'35.2"N 20°40'43.7"E
What3Words	blaring.tabs.eggshell
Distance from BoO	15.26km / 20'
Disciplines	<input checked="" type="checkbox"/> Diving activities <input checked="" type="checkbox"/> Rough water search and rescue operations <input checked="" type="checkbox"/> Rafting boats can be used



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Site 5	Andon Dukov
Description	Camp Andon Dukov
Latitude, longitude	41.142306, 20.756528
GPS coordinates	41°08'32.3"N 20°45'23.5"E
What3Words	meaner.transformed.shakiness
Distance from BoO	7.38km / 12'
Disciplines	<input checked="" type="checkbox"/> Urban search and rescue <input checked="" type="checkbox"/> Water search and rescue using boats <input checked="" type="checkbox"/> Diving activities <input checked="" type="checkbox"/> High-riser search and rescue <input checked="" type="checkbox"/> Canine <input checked="" type="checkbox"/> Evacuation by boat <input checked="" type="checkbox"/> Integrated operation: approach over water



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Site 6	Buffalo Beach
Description	"Biljanini Izvori" Marina
Latitude, longitude	41.103000, 20.806750
GPS coordinates	41°06'10.8"N 20°48'24.3"E
What3Words	traffic.plans.cuddled
Distance from BoO	4.54km / 10'
Disciplines	<input checked="" type="checkbox"/> Departure and entry point for rescue boats (integrated operations) <input checked="" type="checkbox"/> Medical evacuation of casualties



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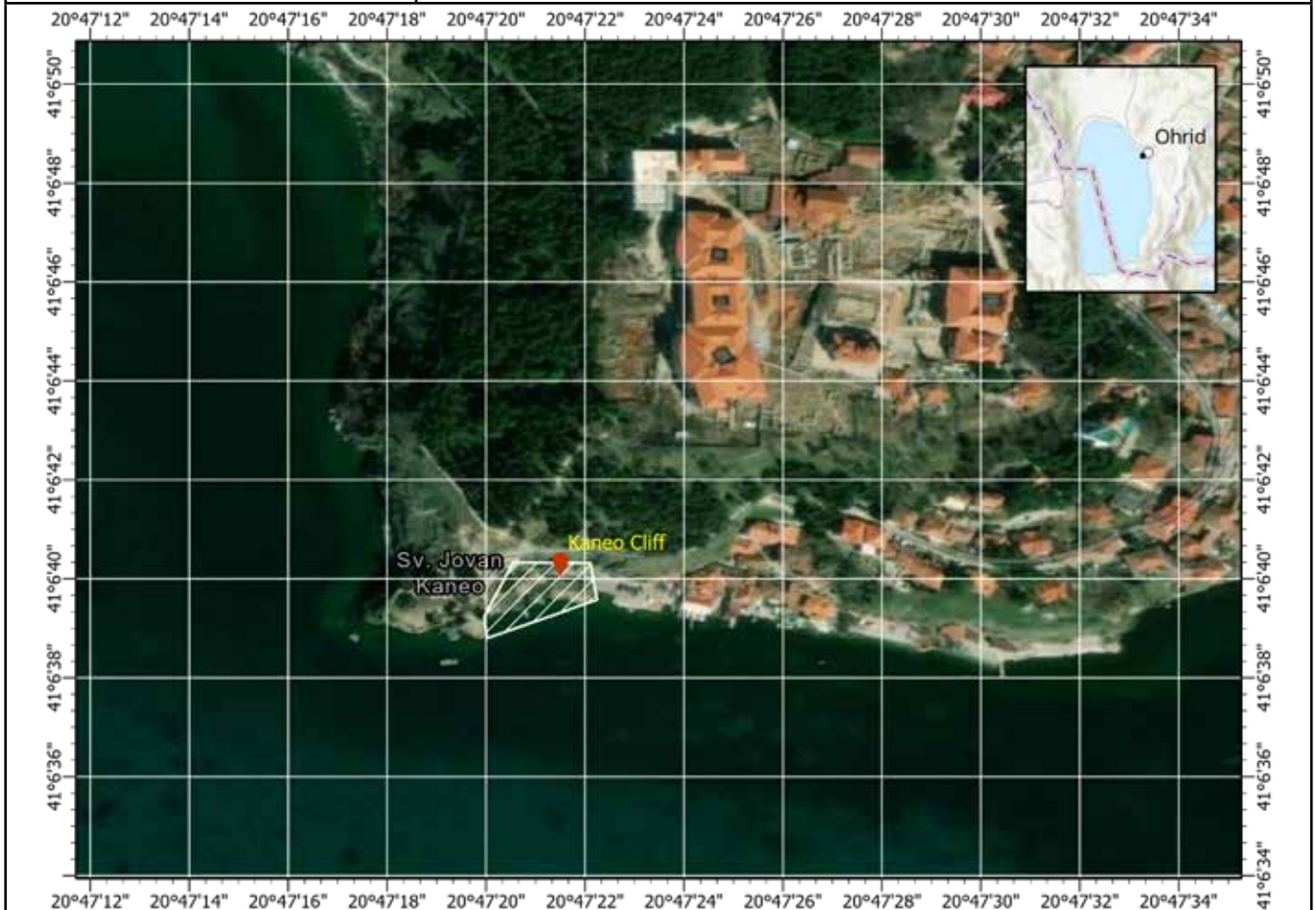
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ANNEX 2

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Site 7	Kaneo Cliff
Description	Cliff near Samuil Fortress
Latitude, longitude	41.111181, 20.789304
GPS coordinates	41°06'40.3"N 20°47'21.5"E
What3Words	bravado.bargains.rooks
Distance from BoO	3.82km / 11'
Disciplines	<input checked="" type="checkbox"/> Evacuation by boats <input checked="" type="checkbox"/> Rope rescue



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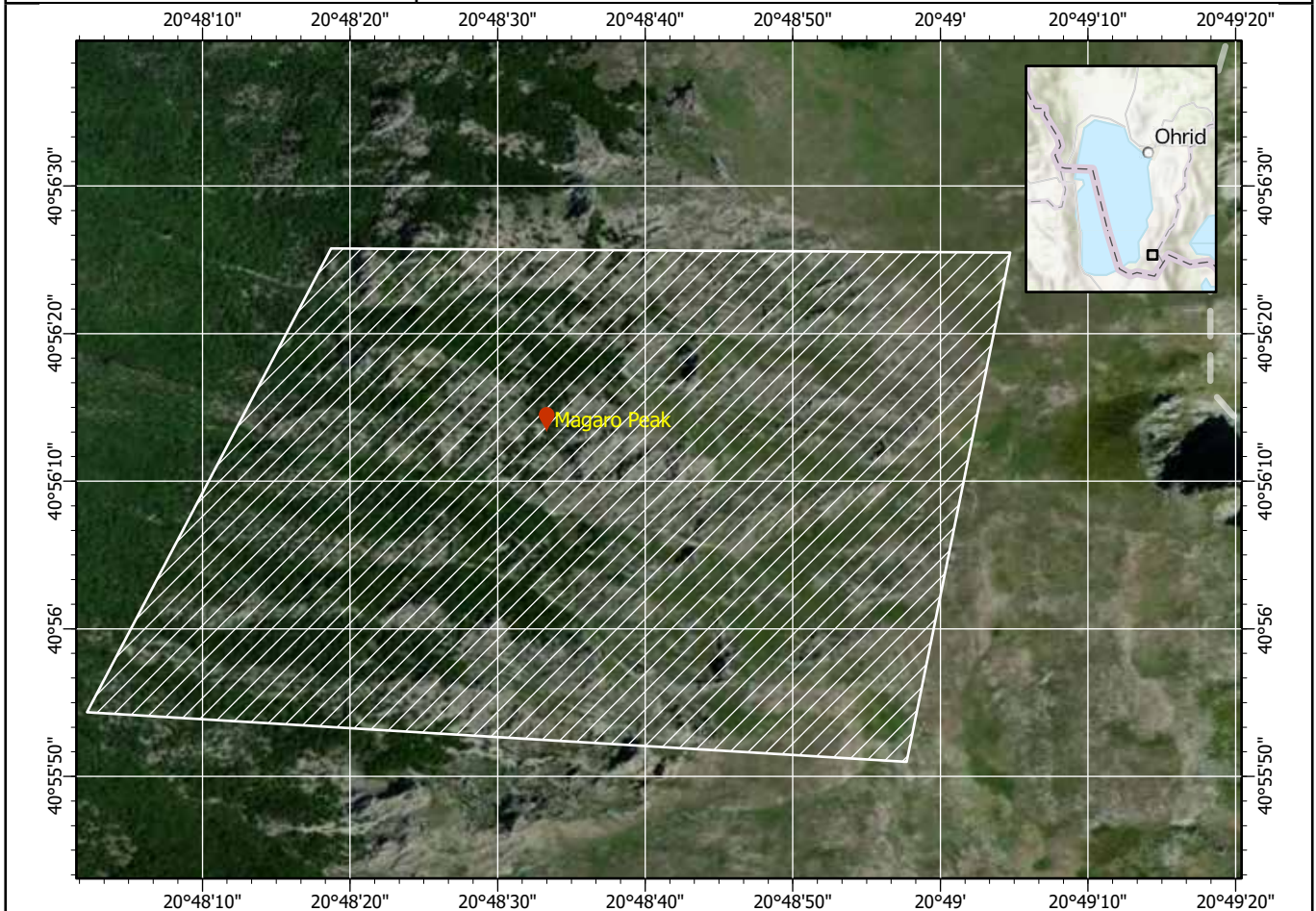
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Site 8	Magaro Peak
Description	West face of Magaro Peak, national park "Galichica"
Latitude, longitude	40.937036, 20.809256
GPS coordinates	40°56'13.3"N 20°48'33.3"E
What3Words	bladder.paramedic.unflagging
Distance from BoO	24.87km / 36'
Disciplines	<ul style="list-style-type: none"> <input checked="" type="checkbox"/> Mountain search and rescue <input checked="" type="checkbox"/> Steep and rocky terrain <input checked="" type="checkbox"/> Difficult approach for terrestrial rescue <input checked="" type="checkbox"/> High level of technical rescue knowledge is required <input checked="" type="checkbox"/> Air rescue assistance is required <input checked="" type="checkbox"/> Possible engagement of at least 5 mountain rescue teams



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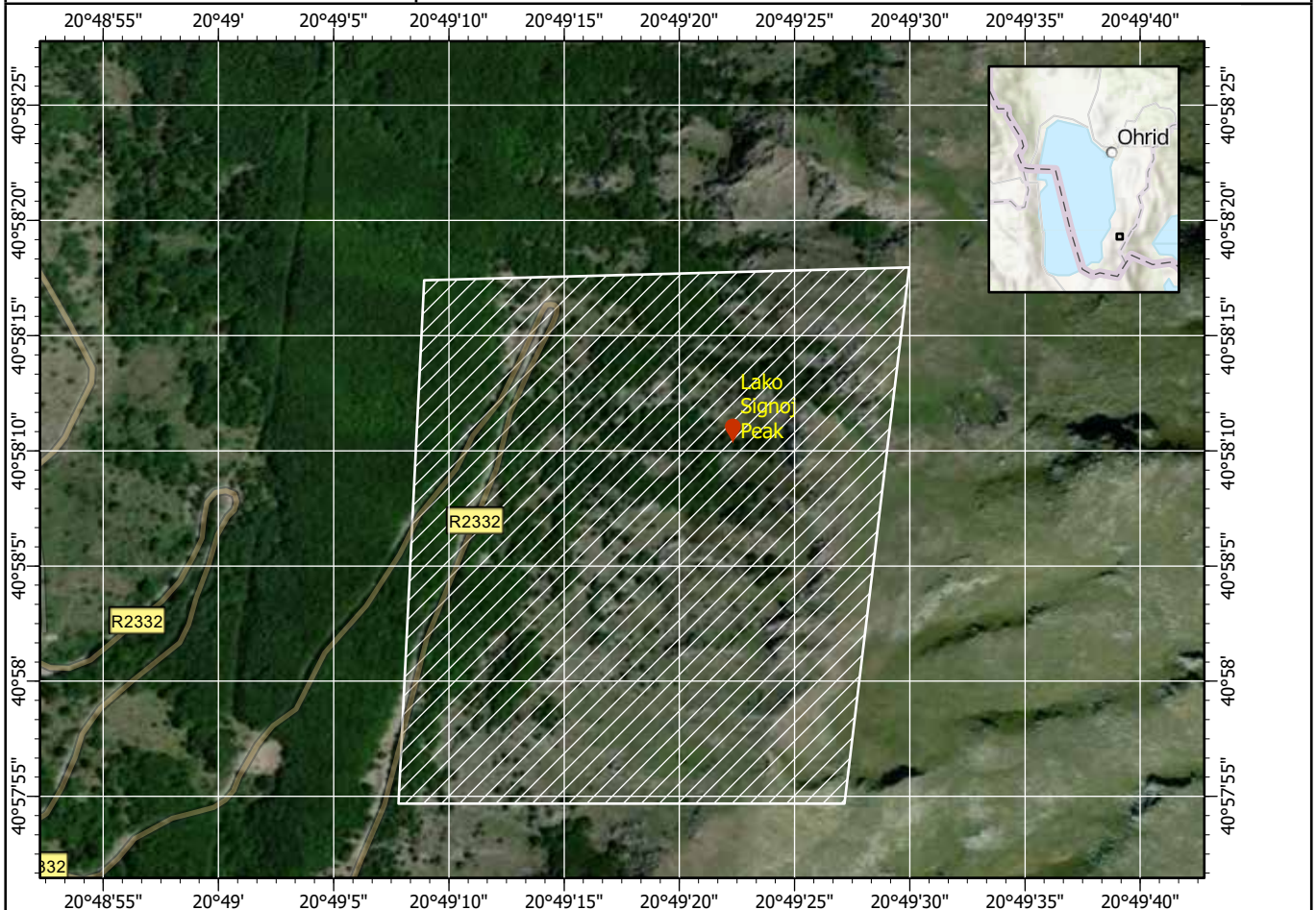
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Site 9	Lako Signoj Peak
Description	Western face of the Lako Signoj Peak, national park "Galichica"
Latitude, longitude	40.969531, 20.822867
GPS coordinates	40°58'10.3"N 20°49'22.3"E
What3Words	statute.galleys.pitting
Distance from BoO	35.09km / 52'
Disciplines	<input checked="" type="checkbox"/> Mountain search and rescue <input checked="" type="checkbox"/> Steep and rocky terrain <input checked="" type="checkbox"/> Easy approach for terrestrial rescue <input checked="" type="checkbox"/> Good location for air rescue training <input checked="" type="checkbox"/> Good level of technical rescue knowledge is required <input checked="" type="checkbox"/> Possible engagement of many mountain rescue teams



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INDICATIVE DISTANCES AND TRAVEL TIMES

17.5. Indicative distances and travel times (for trucks) between the border crossing points and the base of operations:

Route	Distance	Travel time (trucks)
Tabanovce - Base of Operations	228.75 km	03:43h
Deve Bair - Base of Operations	294.59 km	04:55h
Bogordica - Base of Operations	236.68 km	03:48h
Medzitlija - Base of Operations	83.25 km	01:35h
Kjafasan - Base of Operations	28.02 km	00:35h
Ohrid Airport - Base of Operations	9.98 km	00:12h
Skopje - Base of Operations	201.63 km	03:19h

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17.6. Indicative distances between the base of operations and the exercise sites:

Travel distances (in km)		To									
		BoO	Radozdha	Izgrej	Vranishta	Center	Andon Dukov	Buffalo Beach	Kaneo Cliff	Magaro Peak	Lako Signoj Peak
From	BoO		28,59	22,78	19,38	15,26	7,38	4,54	3,82	24,87	35,09
	Radozdha	28,18	0,00	6,09	17,90	11,97	22,97	30,80	27,92	51,13	61,35
	Izgrej	22,37	6,09		12,09	6,17	17,17	25,00	22,11	45,33	55,54
	Vranishta	19,03	17,83	12,03		6,21	13,83	21,65	18,77	41,98	52,20
	Center	14,96	11,95	6,15	6,60		9,49	17,32	14,43	37,65	47,87
	Andon Dukov	6,86	22,86	17,05	13,65	9,38		8,56	5,68	28,89	39,11
	Buffalo Beach	4,87	31,13	25,32	21,92	17,80	9,21		5,45	21,64	31,86
	Kaneo Cliff	3,56	28,37	22,57	19,16	15,05	5,68	4,18		24,51	34,73
	Magaro Peak	24,88	51,14	45,34	41,94	37,82	29,23	23,09	25,46		10,22
	Lako Signoj Peak	35,10	61,36	55,56	52,15	48,04	39,45	33,31	35,68	10,22	

17.7. Indicative travel times (for trucks) between the base of operations and the exercise sites:

Travel time for trucks (in minutes)		To									
		BoO	Radozdha	Izgrej	Vranishta	Center	Andon Dukov	Buffalo Beach	Kaneo Cliff	Magaro Peak	Lako Signoj Peak
From	BoO		35,41	26,07	24,02	19,82	11,27	9,63	10,91	35,48	51,37
	Radozdha	35,13		10,18	25,53	19,94	29,39	41,16	38,30	67,00	82,89
	Izgrej	25,81	10,20		16,20	10,62	20,06	31,83	28,97	57,68	73,57
	Vranishta	23,73	25,18	15,84		12,93	17,99	29,75	26,90	55,60	71,49
	Center	19,72	18,62	9,28	13,09		13,76	25,52	22,67	51,37	67,26
	Andon Dukov	9,89	29,07	19,73	17,68	13,26		13,96	11,10	39,81	55,70
	Buffalo Beach	10,24	40,68	31,34	29,29	25,09	16,35		13,75	29,92	45,81
	Kaneo Cliff	10,01	37,96	28,62	26,57	22,37	12,00	11,16		37,01	52,90
	Magaro Peak	36,43	66,87	57,53	55,48	51,28	42,54	32,71	39,94		15,89
	Lako Signoj Peak	52,17	82,61	73,27	71,22	67,02	58,28	48,45	55,68	15,74	

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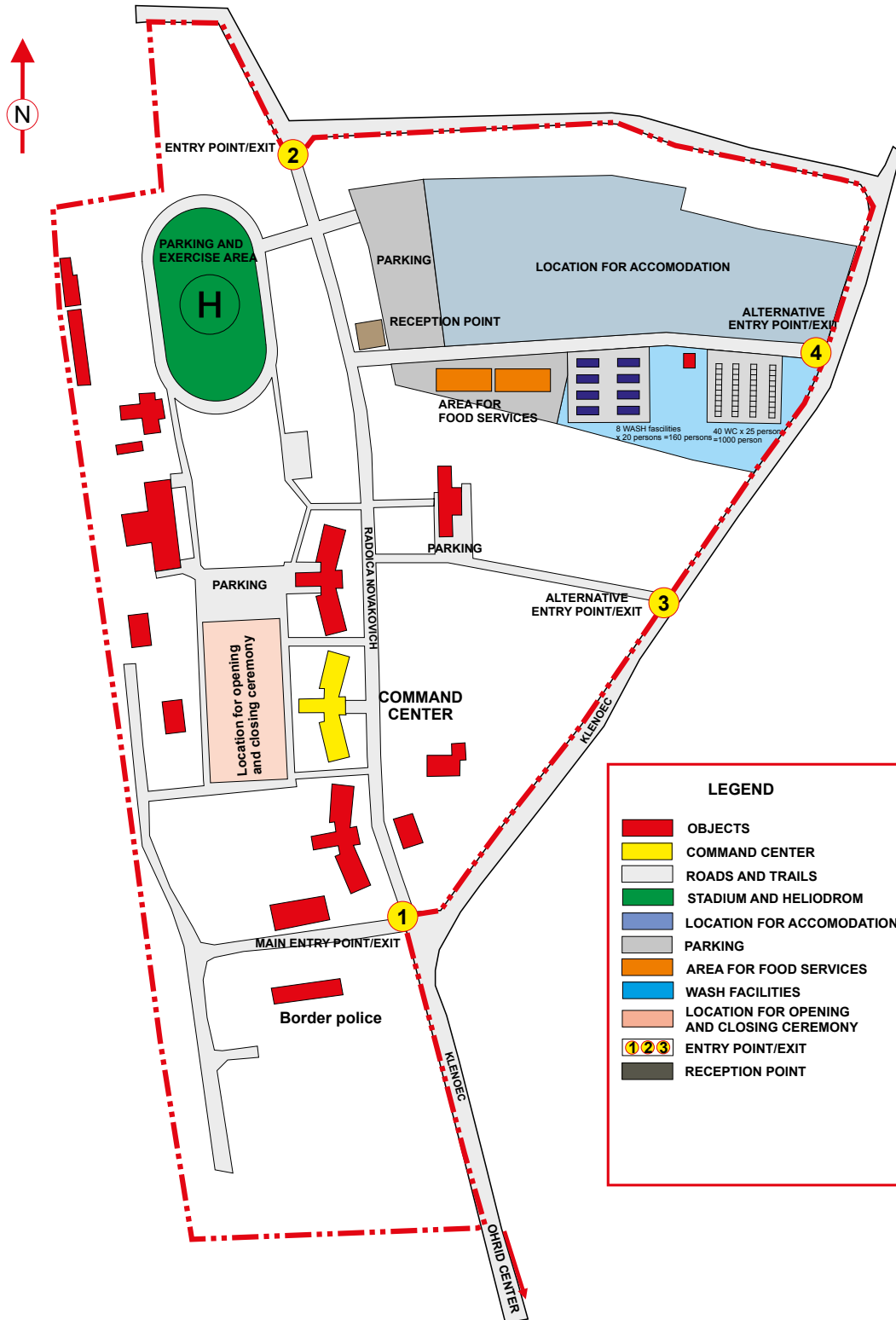
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APPENDIX 3
ANNEX 2

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THE BASE OF OPERATIONS



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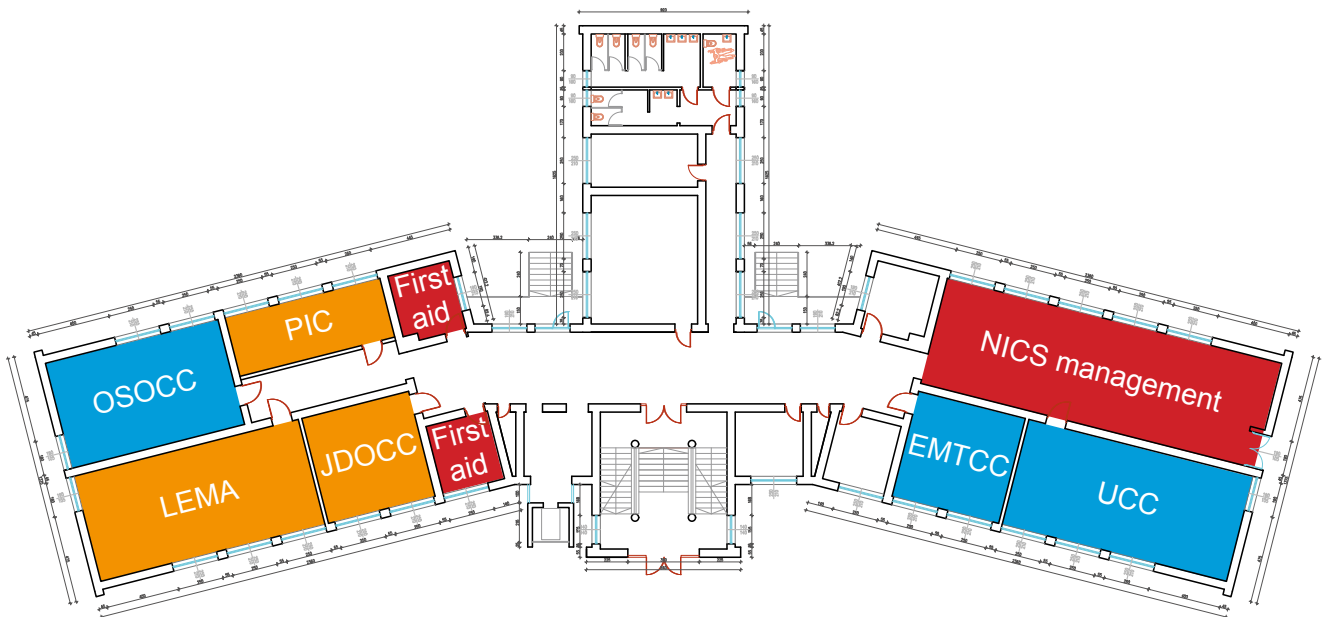
18. Location

- 18.1. The base of operations (BoO) is embedded in the former military base “General Mihailo Apostolski”:
 - 18.1.1. Street address: Radoica Novichich, Ohrid, Republic of North Macedonia;
 - 18.1.2. Coordinates: 41°07'47.7"N 020°48'40.3"E;
 - 18.1.3. What3Words: honest.skirting.zebra.

19. Exercise staff elements' building

- 19.1. The exercise staff elements will be situated in the “Command Center” building. Levels 0 (groundfloor), 1 and 2 will be used for the exercise:

- 19.2. On the ground floor (level 0), accessible to participants, are located:
 - 19.2.1. Local Emergency Management Authority (LEMA);
 - 19.2.2. Public Information Centre (PIC);
 - 19.2.3. Joint Drone Operations Coordination Cell (JDOCC);
 - 19.2.4. On-Site Operations Coordination Centre (OSOCC);
 - 19.2.5. Urban Search and Rescue Coordination Cell (UCC);
 - 19.2.6. Emergency Medical Teams Coordination Cell (EMTCC); and
 - 19.2.7. First-aid post.



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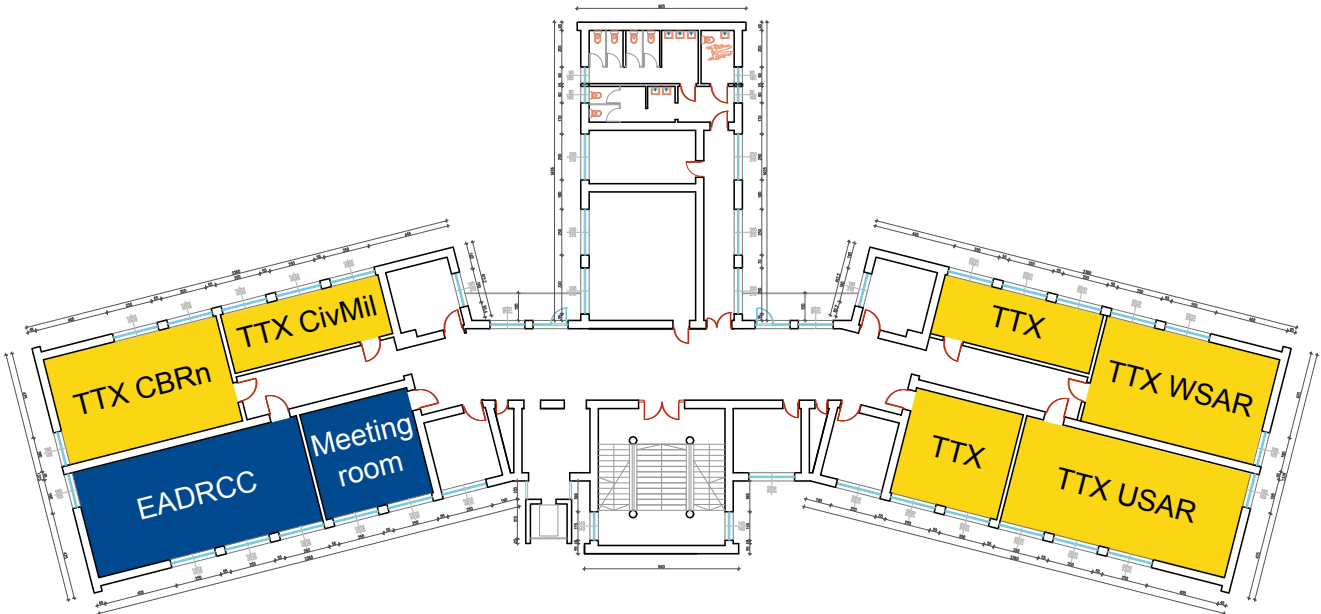
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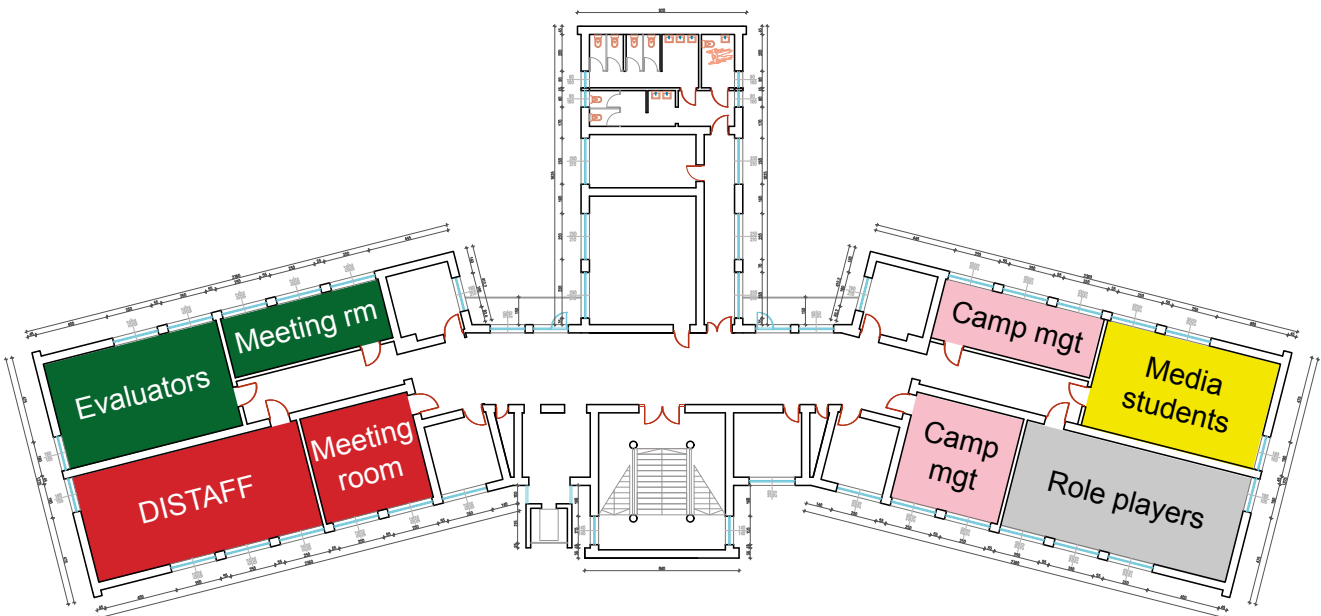
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- 19.3. Level 1 is reserved for the table top exercise and its participants:
 - 19.3.1. Euro-Atlantic Disaster Response Coordination Centre (EADRCC); and
 - 19.3.2. Table-top exercise break-out rooms.



- 19.4. Level 2 is dedicated to the exercise supporting elements and not accessible to participants
 - 19.4.1. Directing Staff (DISTAFF);
 - 19.4.2. Evaluators;
 - 19.4.3. Exercise staff meeting room;
 - 19.4.4. Role players;
 - 19.4.5. Media students; and
 - 19.4.6. Camp management.



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DRAFT PROGRAMME FOR “NORTH MACEDONIA 2021”

Sunday 19 September 2021	
<i>Arrival day</i>	
07.00 - 20.00	Arrival at the Reception and Departure Centre (RDC)
18.00 - 20.00	Coordination meeting for the Exercise Support Staff
Monday 20 September 2021	
08.00 - 10.00	Briefings
10.00 - 12.00	Opening ceremony and demonstration of national and international response capabilities
12.00 - 13.30	Lunch
13.30 - 18.00	<input checked="" type="checkbox"/> Guided discussion among professionals for teams; <input checked="" type="checkbox"/> Workshops among professionals for teams; <input checked="" type="checkbox"/> Virtual Reality Exercise and Training for LEMA, OSOCC, UCC, EMTCC and JDOCC. <input checked="" type="checkbox"/> Stand-up of the staff elements (DISTAFF, Evaluators, Media), and OSOCC, UCC, EMTCC and LEMA.
Tuesday 21 September 2021	
08.00 - 19.00	Field Training and Table Top Exercise
Wednesday 22 September 2021	
08.00 - 19.00	Field Training and Table Top Exercise
Thursday 23 September 2021	
08.00 - 12.00	Field Training and Table Top Exercise
12.00 - 13.30	Lunch
15.00 - 17.00	Hot wash
18.00 - 19.00	Closing ceremony
Friday 24 September 2021	
<i>Departure day</i>	

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COUNTRIES, AFGHANISTAN, AUSTRALIA, COLOMBIA, IRAQ, JAPAN, MONGOLIA, THE
REPUBLIC OF KOREA, NEW ZEALAND, PAKISTAN, RESOLUTE SUPPORT, KFOR AND NMI

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EXERCISE PARTICIPATION

20. The following teams and personnel will participate in exercise “NORTH MACEDONIA 2021”:

20.1. North Macedonia national participation:

For staff activities	Number of personnel
Directing Staff	between 52 and 60
Evaluators	29
Local Emergency Management Authority (LEMA)	
On-Site Operations Coordination Centre (OSOCC)	
Urban Search and Rescue Coordination Cell (UCC)	
Emergency Medical Teams Coordination Cell (EMTCC)	
Public Information Centre (PIC)	
For field activities	
On-site Commanders	9
Intervention teams	
For exercise support (host nation support)	
Logistics support / catering	
Information and Communication Technology (ICT)	
Security	
Traffic police	
Medical support (real-life)	
Media support (real-life)	
Transport and supplies	
Simulation team (role-players)	20+
Role players for the Simulated Press (SIMPRESS)	

Total participation for the Republic of North Macedonia

20.2. North-Atlantic Treaty Organization (NATO):

EADRCC	Number of personnel
Directing Staff / VIP	7
Civil Experts	10
Total for NATO	17

20.3. The planned total involvement in “NORTH MACEDONIA 2021” will be approximately 400 persons, of which 100 are international participants, 80 are Directing Staff and Evaluators, 90 are the Balkan Medical Task Force (separate COVID-19 bubble) and 130 are host nation participants.

20.4. Details of NATO and partner nations’ units and personnel participating in the exercise is provided at “Announced participation in the exercise “NORTH MACEDONIA 2021”” on page 2.39.

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Country or Organization	FTX participant	Exercise elements						Water rescue (FTX)			CBRN (FTX)			USAR (FTX)		Medical (FTX)		Table Top exercise (TTX)			Demo exercise	Military	Observers	VIP (synposium)
		DISTAFF	Evaluators	OSOCC	UCC	EMTCC	NICS	Personnel	Boats	Capability	Personnel	Vehicles	Capability	Personnel	Capability	Personnel	Capability	Personnel	Drones	Capability				
Denmark																								
Egypt																								
Estonia																								
Finland		not participating in the exercise																						
France																								
Georgia																		3		Light USAR				
Germany																								
Greece	👤													9 + rope				0						
Hungary																								
Iceland																								
Iraq ¹																							2	1
Ireland																								
Israel		not participating in the exercise																						
Italy		2	2															3						
Japan																								
Jordan ²																							2	
Kazakhstan																								

1 Supported by NMI

2 Supported by CMDR CoE

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Country or Organization	FTX participant	Exercise elements					Water rescue (FTX)		CBRN (FTX)		USAR (FTX)		Medical (FTX)		Table Top exercise (TTX)			Demo exercise	Military	Observers	VIP (synposium)
		DISTAFF	Evaluators	OSOCC	UCC	EMTCC	NICS	Personnel	Boats	Capability	Personnel	Vehicles	Capability	Personnel	Capability	Personnel	Drones				
Korea (Republic of)																					
Kuwait																					
Kyrgyz Republic																					
Latvia																					
Lithuania																					
Luxembourg																					
Malta																					
Mauritania																			2	1	
Moldova		1	1		1										2						
Mongolia																					
Montenegro	👤			1			x					9	Light		0						
Morocco																					
Netherlands (the)																					
New Zealand																					
North Macedonia	👤	host nation																			
Norway																					
Pakistan																					
Poland																					

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Country or Organization	FTX participant	Exercise elements					Water rescue (FTX)		CBRN (FTX)		USAR (FTX)		Medical (FTX)		Table Top exercise (TTX)			Demo exercise	Military	Observers	VIP (synposium)
		DISTAFF	Evaluators	OSOCC	UCC	EMTCC	NICS	Personnel	Boats	Capability	Personnel	Vehicles	Capability	Personnel	Capability	Personnel	Drones				
Portugal																					
Qatar																					
Romania ³														3		USAR, CBRN, EMT					
Serbia	👤	x	x			x	9							0							
Slovakia																					
Slovenia																					
Spain		3		2										2		JDOCC (Dronetools Cónдор)					
Sweden																					
Switzerland																					
Tajikistan																					
Tunisia																					
Turkey																					
Turkmenistan																					
Ukraine														3							
United Arab Emirates																					
United Kingdom																					
United States of America																				1	
Uzbekistan																				3	1

3 Romania also brings a Virtual Reality Experience team to the exercise (9 persons).

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APPENDIX 6
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Country or Organization	FTX participant	Exercise elements					Water rescue (FTX)			CBRN (FTX)			USAR (FTX)		Medical (FTX)		Table Top exercise (TTX)			Demo exercise	Military	Observers	VIP (synposium)		
		DISTAFF	Evaluators	OSOCC	UCC	EMTCC	NICS	Personnel	Boats	Capability	Personnel	Vehicles	Capability	Personnel	Capability	Personnel	Capability	Personnel	Drones					Capability	
BMTF	👤														86	Role II									
CMDR CoE		x	x																Modelling and Simulation Lab						
DPPI SEE																						x			
European Union																	0							1	
MIT LL						5																			
MCC-E																									
NALT																									
NATO HQ Sarajevo																									
NCIA						2																			
SEEBRIG		1	2	2																LEMA, OSOCC, CMC			x		
UN OCHA				0													0							1	

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REQUEST FOR ASSISTANCE



1. General situation

- 1.1. Date and time : 19 September 2020, 08:00h (UTC+2)
- 1.2. From : Republic of North Macedonia, Crisis Management Center
- 1.3. To : Euro-Atlantic Disaster Response Coordination Centre

2. General situation

2.1. Initial emergency:

- 2.1.1. On 18 September 2021 at 11:03h local time, a powerful 8.2 Richter scale (5 km deep) earthquake struck the wider area of the city of Ohrid in the municipality of Ohrid, Republic of North Macedonia. The epicentre is located in Ohrid Lake (41°02'14"N 20°43'08"E). The effects were felt in the neighbouring municipalities, as well as the capital city of Skopje.

2.2. Secondary emergency:

- 2.2.1. As a consequence of the earthquake, a seiche¹ with waves up to 7m high occurred on Lake Ohrid. At least one settlement is flooded, and the lake is full of debris. Therefore, there is a risk of contamination. Ohrid Lake is the city's main water supply; rumours of possible contamination are spreading, and thus water quality control activities are necessary.

2.3. Consequences:

- 2.3.1. Initial reports indicate that a large number of older residential buildings are heavily damaged or completely collapsed. Many were injured and the number of casualties is still unknown. The population in the affected area refuses to return to their homes in fear of aftershocks.
- 2.3.2. Electricity and water infrastructures were severely damaged, but road and telecommunication infrastructures suffered only minor damage from the landslides.
- 2.3.3. Banks had to close their business and Automatic Teller Machines (ATMs) are out of order due to power outages in Ohrid and Struga. Some (social) media published fake news of cyber-attacks against the banks and also spread rumours that the entire banking system in the Republic of North Macedonia has collapsed. Large groups of citizens gathered at several locations in Ohrid in front of the banks. ATMs were looted and destroyed.
- 2.3.4. Heavy damage is reported in the wider area of the city of Struga, located 12 km north of the epicentre. Unofficial reports indicate that the industrial zone in Struga suffered the most severe damage, possibly with a high number of casualties.
- 2.3.5. News media indicate that the earthquake generated a series of accidents in a large factory located between the two affected cities. As the disaster occurred during working hours, an unknown number of workers are missing or unaccounted for. Furthermore, there are reports of chemical leakages and fires with strange smells spreading in the vicinity of the factory.
- 2.3.6. Additionally, official representatives of a hydropower plant, at one of the accumulation lakes in the vicinity of the affected municipalities, reported structural damage of a bridge and possible casualties in a fisherman's settlement.

1 A seiche (pronounced "saysh") is a series of standing waves in a fully or partially enclosed body of water, caused by earthquakes or landslides.

3. National response:

3.1. Domestic assets are mainly focused on the rescue activities in the Ohrid residential area.

4. The following request for international assistance has been identified:

4.1. Urban search and rescue teams (USAR);

4.2. Mountain search and rescue teams (MSAR)

4.3. Chemical, biological and/or radiological detection, identification and decontamination teams (CBRn);

4.4. Water rescue search and rescue teams (WSAR), including divers;

4.5. Emergency medical teams (EMT);

4.6. 1 Role II field hospital; and

4.7. Unmanned Aerial Vehicles (UAVs), Remotely Operated Underwater Vehicles (ROVs) and land drones.

5. Services of experts (indicate speciality and for how long):

5.1. Experts in public information (5 days);

5.2. Experts on in-land transportation (5 days);

5.3. Experts in civil protection (5 days);

5.4. UNDAC/OSOCC experts (5 days);

5.5. UCC experts (5 days);

5.6. EMTCC experts (5 days);

6. Points of entry and exit:

6.1. Road check points:

- 6.1.1. Border crossing "Tabanovce": North Macedonia - Serbia
- 6.1.2. Border crossing "Deve Bair": North Macedonia - Bulgaria
- 6.1.3. Border crossing "Bodogorica": North Macedonia - Greece
- 6.1.4. Border crossing "Medzitlija": North Macedonia - Greece
- 6.1.5. Border crossing "Kjafasan": North Macedonia - Albania

6.2. Airports:

- 6.2.1. Ohrid airport (preferred)
- 6.2.2. Skopje International Airport

7. Point of delivery:

7.1. The base of operations for all the international teams will be at the former military base “General Mihailo Apostolski”:

- 7.1.1. Street address: Radoica Novichich, Ohrid, Republic of North Macedonia
- 7.1.2. Coordinates: 41°07'47.7"N 020°48'40.3"E
- 7.1.3. What3Words: honest.skirting.zebra

8. Points of contact in the affected area:

8.1. For the Republic of North Macedonia:

- 8.1.1. Mr. Daniel Gjorgjievski
Exercise Coordinator
Crisis Management Center of the Republic of North Macedonia
e-mail: daniel.gorgjievski@cuk.gov.mk
mobile: +389 78437147

8.2. For the Euro-Atlantic Disaster Response Coordination Centre:

- 8.2.1. Mr. Wim Vanhamme
Exercise Coordinator
EADRCC, Operations Division
e-mail: w.vanhamme@hq.nato.int
mobile: +32 478 620265
- 8.2.2. Mr. Sabir Ahmadov (Russian speaker)
Deputy Exercise Coordinator
EADRCC, Operations Division
e-mail: ahmadov.sabir@hq.nato.int
mobile: +32 473 846467

9. Response co-ordination:

9.1. With a view in providing a coordinated response to the Republic of North Macedonia its requirements, nations and international organizations in a position to meet these demands, in full or in part, are invited to reply to the Operational Point of Contact of the stricken nation, with an information copy to the EADRCC, by any of the communication means listed above.

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COORDINATION AND COMMUNICATION

1. Coordination

1.1. The designated emergency operation centre of the government of the affected state is known internationally as the Local Emergency Management Authority (LEMA). As agreed in the EAPC Policy on “Enhanced Practical Cooperation in the Field of International Disaster Relief”¹ national teams will remain under their own control while deployed to the stricken nation, but under operational direction of the LEMA. Also, in case of a major disaster, the United Nations Office for the Coordination of Humanitarian Affairs (UN-OCHA) may deploy an United Nations Disaster Assessment and Coordination (UNDAC) team to establish an On-Site Operations Co-ordination Centre (OSOCC) to assist the local government authorities in co-ordinating international assistance. The Head of the OSOCC will be called OSOCC Manager.

1.2. All relief and rescue actions will remain the responsibility of the receiving state. The LEMA will be the tasking authority. The Head of the LEMA will be called the LEMA Commander. The LEMA will operate as the strategic and operational control centre for national and international resources, while the OSOCC, will act as the coordinator for all international assistance. Cooperation between these two entities is therefore of the utmost importance. For that purpose the OSOCC will be deployed and physically located near the LEMA.

1.3. What distinguishes the OSOCC methodology from other functional organizational models is that functions and cells are expected to operate with a large degree of autonomy, servicing primarily the OSOCC’s clients rather than reporting to the UNDAC Team Leader. In particular, coordination cells linked to the Operations Function of an OSOCC may, in many cases, be separated from the main OSOCC facility.

1.4. Many countries have adopted components from the OSOCC concept and integrated them into their national contingency plans. For example, EMT coordination will, in many cases, be nationally led as part of the Ministry of Health (MoH) emergency planning and may be operational even before the OSOCC is fully functional. Other operational coordination cells normally associated with the OSOCC, like the RDC or the USAR coordination cell (UCC), may also be operationalized and managed by national authorities and be the natural point of contact for international relief teams.

1.5. In these cases, the OSOCC may only be supporting these coordination cells with staff, equipment, and information management and analysis capacities. The coordination cells will report directly to the respective Government body, while links with the OSOCC will be maintained and information shared for overall analysis of need and response. In order to be able to accomplish the co-ordinator role, Liaison Officers (LOs) from all international teams will receive tasking requests and direction from the Urban Search and Rescue Coordination Cell (UCC). The most experienced international team leader may be requested to lead the UCC.

1.6. The main tasks of the international Liaison Officers will be:

- 1.6.1. To inform the UCC on the composition and capabilities of their national teams;
- 1.6.2. To assist in the planning for the optimal use of all international resources (tasks, rotation, etc.);
- 1.6.3. To serve as a point of contact between their teams and the UCC/OSOCC.
- 1.6.4. To inform the UCC about all activities undertaken during the operations conducted by their team(s) (progress, problems encountered, solutions for the problems, assistance needed, etc.); and
- 1.6.5. To provide team leaders with taskings from the UCC.

1 EAPC(C)D(98)10 Revised

- 1.7. For this exercise, within the Chain of Co-ordination, Command and Control, four functional levels have been identified:
- 1.7.1. The Policy Level, which assesses the situation and decides on the role of the entire rescue operation, based on applicable laws and operational procedures;
 - 1.7.2. The Strategic Command, which decides on the level of preparedness and the operational framework. In addition, this functional level has the responsibility for the strategic and tactical use of all resources, national as well as international. This functional level is carried out by the Government of North Macedonia in conjunction with the LEMA;
 - 1.7.3. The Operational Command is executed by the LEMA in close cooperation with the OSOCC. Tasking and orders are given to different international and national teams.
 - 1.7.4. The On-Site Command, which conducts the integrated command of one ongoing operation within the operational framework provided by the LEMA, and co ordines the response efforts of the teams on site. Each operational site needs its On-Site Commander;
- 1.8. The Team Leaders work at the tactical level and report to the On-Site commander and their national authorities.
- 1.9. The LEMA Commander decides on the use of available resources in accordance with operational plans. Based on available resources, LEMA will either:
- 1.9.1. issue an order to deploy national team(s); or
 - 1.9.2. issue a request for deployment of international team(s) to the UCC.
- 1.10. All relevant information (location, task(s) as well as assigned national and/or requested international resources) will be provided to the On-site Commander so that he/she can carry out the tasks described above.
- 1.11. Every Team Leader, prior to deployment, has to agree to the tasks assigned, based on the skills of the team and the available equipment.
- 1.12. Team Leaders have to report the results of their operations to the On-Site Commander as well as to the UCC/OSOCC through the Liaison Officers (LO).

2. Joint Drone Operations Coordination Cell

- 2.1. The LEMA shall have direct control over the Joint Drone Operations Coordination Cell (JDOCC). This cell will gather all national and international drone capabilities, as to maximize the use of the available assets.
- 2.2. The LEMA tasks the JDOCC what team (national or international) to deploy. It must not only take into account the required capability, but also the security implications spawning from the requested operation.
- 2.3. Upon request, and approval by LEMA, the OSOCC can also request the use of the JDOCC capabilities.

3. Civil-Military Coordination

- 3.1. Civil-Military Coordination between LEMA and OSOCC, and between the national military and foreign military assets will be exercised in the Table Top Exercise.
- 3.2. Nations are welcome to declare the availability of Foreign Military Assets in their response to the request for international assistance.
- 3.3. The Foreign Military Assets will not deploy physically, but the exercise intends to test the coordination and communication mechanisms related to Civil-Military Coordination in a civil emergency.

4. Communication

- 4.1. The members of DISTAFF, LEMA and OSOCC as well as the LO's and On-site Commanders will be equipped with sufficient radio communication equipment, telephone sets and computers. North Macedonia and the ICT Support Unit will provide the required number of radios and other communication means, e.g. VHF repeater stations, as determined by the organising parties.
- 4.2. Communications between the LOs and the UCC will be done in English.
- 4.3. Internal tactical communications can be conducted in other languages.
- 4.4. International teams and North Macedonia its teams are expected to bring and use their own communication means for internal (tactical) communication in the Field Training Exercise:
- 4.4.1. Permission from the Host Nation is necessary for the use of one's own communication equipment for internal communications.
 - 4.4.2. The host nation will coordinate the use of frequencies by the international and national teams. In accordance with the "Procedures for the Use of the Euro-Atlantic Disaster Response Unit (EADRU) in International Disaster Relief"², participating nations should provide the Republic of North Macedonia with all the information concerning the means of communication (frequencies, technical details, etc.) to be used. Accuracy of such information is vital to the success of any consequence management mission.
 - 4.4.3. All related data should be sent to the host nation **not later than 31 July 2021** with an info copy to the EADRCC. This requirement for coordination of frequencies is emphasised in the Tampere Convention on the "Provision of Telecommunication Resources for Disaster Mitigation and Relief Operations".
- 2.5. Working and backup channel frequencies will be communicated to participating teams **not later than 30 August 2021**.

5. Reporting

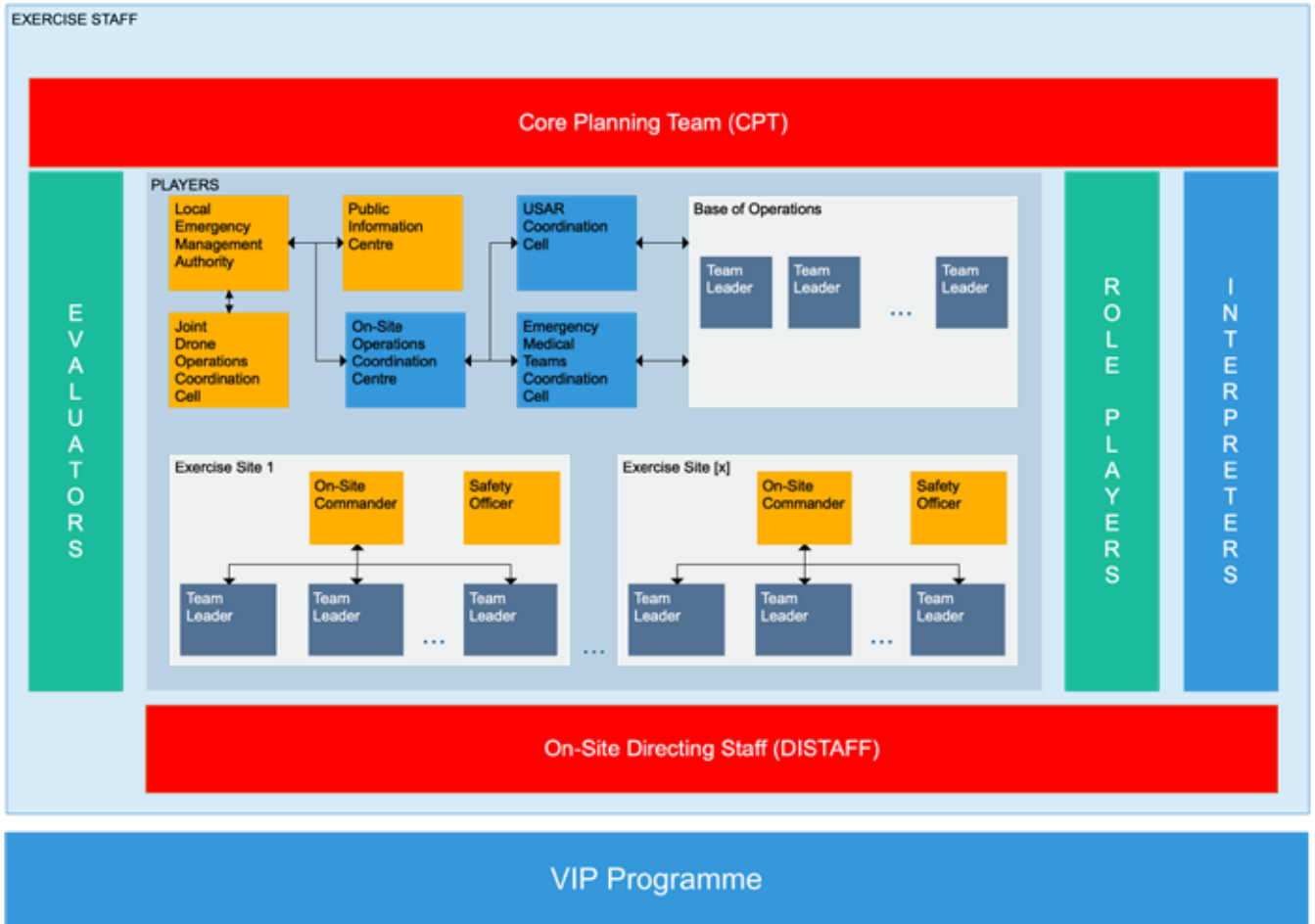
- 5.1. The LEMA will submit daily reports to the EADRCC. These reports should be formatted as per "Format for daily report from LEMA to EADRCC" on page 2.53.
- 5.2. The basic minimum content of the daily reports is at "Format for daily report from LEMA to EADRCC" on page 2.53.
- 5.3. Reports have to cover a 24-hour period from 00:00h to 24:00h, and should reach the EADRCC not later than 06.00 UTC.
- 5.4. The OSOCC will submit its daily reports to the LEMA not later than 24.00 local time (OSOCC guidelines should be utilised).
- 5.5. All written communications, which will be transmitted during the exercise, must carry the first line identifier "**Exercise - NORTH MACEDONIA 2021 - Exercise**". The last line of the message should read "**Exercise - Exercise - Exercise**".

5.6. All reports will be posted on the "Virtual OSOCC" website³.

2 EAPC(SCEPC)WP(99)2(Revised)

3 <https://vosocc.unocha.org>

6. Structure of coordination and communication



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FORMAT FOR DAILY REPORT FROM LEMA TO EADRCC

Exercise - NORTH MACEDONIA 2021 - Exercise

To : EADRCC
E-mail : nato.eadrcc@hq.nato.int
Phone : +32-2-478 62 02 65 [Exercise coordinator]

From : LEMA – Republic of North Macedonia
Subject : Daily Report (covering the period [xx]0000Z until [xx]2359Z)
Report No. :
Prepared by : [Name/Rank (if applicable) of the drafter and/or originator of the report]
Phone : [Phone number of the drafter/originator of the Report]
Email : [Email address of the drafter/originator of the Report]

Evolution of the situation : Development of the general situation as assessment results become available (forecasts, situation in affected counties and provinces, casualties, evacuees, damages, etc.);

National Response : The national response (relief, CBR consequence management and rescue operations carried out by national bodies and units involved in reconstruction efforts as well as political decisions taken; national measures taken to facilitate implementation of international assistance (customs facilitation, etc.));

International Response : International response (offers for assistance, relief items delivered, units deployed, etc. also on a bilateral basis which the EADRCC might not be aware of);

Updates on Needs : Updates on needs (new needs arising, present needs fulfilled, changes in prioritisation of needs, etc.);

New problems : Description of new problem areas;

Media : Media coverage (news-clips from national, regional and international sources, etc.); and

Miscellaneous : Any other relevant information

Exercise - Exercise - Exercise

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REPUBLIC OF KOREA, NEW ZEALAND, PAKISTAN, RESOLUTE SUPPORT, KFOR AND NMI

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PUBLIC INFORMATION STRATEGY

1. The aim of the Public Information Strategy is to provide information about the exercise to media and press as well as to nations and relevant international organisations.
 - 1.1. Before the exercise, the tools listed below will be available to provide advance material and information to the media. This will be done in close collaboration and agreement with Host Nation to ensure that all parties will provide the same message.
 - 1.2. The EADRCC will ensure that the information regarding the exercise will be accessible on the NATO public website through a link.
 - 1.2.1. Journalists planning to attend the exercise should contact the media contact point for the Republic of North Macedonia:
 - ☑ **Mr. Marjan Nojkov, Spokesperson of Crisis Management Center:**
Tel: +389 23249172
Email: marjan.nojkov@cuk.gov.mk
 - 1.2.2. Detailed information about accreditation will be issued together with the initial press release.
 - 1.2.3. The NATO contact point will be:
 - ☑ **Ms. Giulia Bomba, EADRCC**
tel.: +32 475 829 071
Email: nato.eadrcc@hq.nato.int
 - 1.3. **Press releases** will be released simultaneously by NATO and the Republic of North Macedonia authorities.
 - 1.3.1. An initial press release, providing basic information to the media and the public, will be issued on 19 September 2021. This press release will include an accreditation form as established by the authorities of North Macedonia as well as information on the visa procedures required to enter the country.
 - 1.3.2. The press release will be distributed by:
 - 1.3.2.1. NATO - through its usual channels,
 - 1.3.2.2. Allied Contact Point Embassies, and
 - 1.3.2.3. the authorities of the Republic of North Macedonia.
 - 1.3.3. A final media advisory will be released to the accredited journalists by the Republic of North Macedonia its authorities.

1.4. **Media activities and arrangements:**

1.4.1. Real-world media will participate at the opening and closing ceremonies. They will not participate in the exercise and will be dealt with off-site by the Republic of North Macedonia. NATO will provide real-world media with visual credentials, so that they are clearly identifiable.

1.4.2. A **Public Information Centre** will be established at the Base of Operations by North Macedonia to participate in media play and interact with simulated press, or SIMPRESS. The Public Information Centre is a part of the exercise and a function of the Local Emergency Management Authority, or LEMA. **The Public Information Centre does not interact with real-world media** during the exercise. Its role is to ensure coordination of public information throughout the exercise. The SIMPRESS are a part of DISTAFF and will be clearly identifiable by yellow vests provided by NATO.

1.5. During the exercise, on an ad-hoc basis, a synthesis of the day with pictures and statistics will be provided to the real-world press.

1.6. NATO and the Republic of North Macedonia will ensure that real-world journalists will have interview opportunities with officials.

1.7. **A press conference** for real-world media will be arranged at the Base of Operations on 20 September 2021, immediately following the end of the opening ceremony.

2. **Rolling script:**

2.1. The Office of the NATO Spokesperson will develop and circulate to all participating nations a Rolling Script including key media messages and reactive lines.

FINANCIAL ARRANGEMENTS

1. All costs for participation in planning conferences and/or the exercise will have to be paid by the participants of the sending nations.
2. Contrary to previous exercises and because of COVID-19, preference is given to accommodate all the teams in hotels.
3. In accordance with the NATO funding policy for participants or teams from eligible partner countries who are not able to cover the full cost of their participation in the conferences or the exercise, **limited NATO funds may be available to subsidise costs for travel and accommodation for a limited number of partner participants.**
 - 3.1. In line with applicable NATO policy, and subject to funds availability, eligible partner country's travel and accommodation costs will be either subsidized or reimbursed on the basis of actual expenses upon presentation of relevant invoices.
 - 3.2. Subsidization or reimbursement of participation costs will only cover up to 100% of travel expenses and accommodation costs, specifically:
 - 3.2.1. Travel costs will cover land or air (economy) transportation to and from the location of the event.
 - 3.2.2. Accommodation costs will cover the price of the hotel room (including taxes) and breakfast for the duration of the event plus two days for travel (one before and one after the event to allow appropriate transport connections).
 - 3.3. All other expenses (including per diem, meals, transportation to and from airport or train station, incidentals, etc.) **will not be reimbursed.**
4. Inquiries for financial support should be addressed by e-mail **not later than Friday 13 August 2021** to EADRCC, e-mail: nato.eadrcc@hq.nato.int.
5. Requests for financial assistance should contain dates and times of departure and return and the anticipated travel costs. It cannot be guaranteed that NATO will be able to process requests received after the above-mentioned deadline.

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TERMS OF REFERENCE FOR THE EXERCISE STAFF

1. Introduction

1.1. Exercise “**NORTH MACEDONIA 2021**” will be an opportunity to test and exercise the procedures of the Euro-Atlantic Disaster Response Capability. This will include the Standing Operating Procedures for the Euro-Atlantic Disaster Response Coordination Centre (EADRCC) and the procedures for the use of the Euro-Atlantic Disaster Response Unit (EADRU) in International Disaster Relief.

1.2. Exercise staff (DISTAFF and Evaluators) should be familiar with the following basic documents:

- ☑ Enhanced Practical Cooperation in the Field of International Disaster Relief (EAPC(C)D(98)10(Revised));
- ☑ Standard Operating Procedures for the EADRCC (EAPC(SCEPC)N(2001)5);
- ☑ Procedures for the use of EADRU in International Disaster Relief (EAPC(SCEPC)WP(99)2, REV 1);
- ☑ Non-binding guidelines for the planning, conduct and evaluation of international exercises (AC/23-N(2019)0008-REV2(INV));
- ☑ The “Oslo Guidelines on the Use of Military and Civil Defence Assets in Disaster Relief”; and
- ☑ The exercise Instructions for Exercise “**NORTH MACEDONIA 2021**”.

1.3. Exercise staff should register by using the following on-line registration form: <https://docs.google.com/forms/d/e/1FAIpQLSfSrqT4UL541djU2WPAsF5W8r9IzYSsTXZJTFV5w16PwthjBQ/viewform>. Every member of the exercise staff will have to choose a position within the DISTAFF or the Evaluation team by referring to the list of positions for each category (“List of positions within the DISTAFF” on page 2.61 and “List of positions within the Evaluation Team” on page 2.69).

2. Directing Staff (DISTAFF)

2.1. **Objective:** The success of the exercise depends on the DISTAFF's ability to create a realistic scenario, to prepare challenging but safe exercise sites and to control the exercise.

2.2. **Composition of the team:** DISTAFF will be composed of the head of DISTAFF, deputies and team members in the DISTAFF HQ and at the exercise sites, with responsibilities detailed in the list of positions ("List of positions within the DISTAFF" on page 2.61).

2.3. Roles and responsibilities:

2.3.1. The head of DISTAFF will supervise the implementation of the list of events and is responsible for keeping the exercise on track. After the exercise, the Head of DISTAFF will send the lessons identified to the head of the Evaluation Team and to the EADRCC, not later than 15 December 2021.

2.3.2. The DISTAFF members will support the Head of DISTAFF in controlling the exercise by providing feedback and keeping the play within the limits established by the scenario.

2.3.3. The DISTAFF members deployed at sites are expected to work under any weather condition. They will:

- report in person to the DISTAFF HQ each day before deploying to the assigned exercise site (physical or virtual);
- report to DISTAFF HQ via assigned communication:
- once arrived and upon departure from the exercise site (physical or virtual);
- any activity that may hinder the execution of the exercise; and
- report in person to the DISTAFF HQ each day after the field exercise.

2.3.4. DISTAFF members will be assigned to sites (physical and virtual) according to their expertise (they should not expect to observe their national teams).

3. Evaluation Team

3.1. **Objective:** The objective of the Evaluation Team is to provide an independent evaluation of the activities and the procedures linked to the exercise objectives, and make recommendations for their improvement.

3.2. **Composition of the Evaluation Team:** The team will be composed of a head of Evaluation, deputies and team members with responsibilities detailed in the list of positions ("List of positions within the Evaluation Team" on page 2.69).

3.3. Roles and responsibilities:

3.3.1. During the exercise, from 20 to 23 September 2021, the evaluators will evaluate the activities in the North Macedonia Local Emergency Management Authority, the OSOCC, UCC, EMTCC and JDOCC. They will also monitor and evaluate the activities of the various national teams of the EADRU, civil-military cooperation, and coordination between the LEMA and participating national disaster relief and rescue teams.

3.3.2. After the exercise, the evaluators will prepare a Final Evaluation Report. This report shall be forwarded to the EADRCC, not later than 15 December 2021.

3.3.3. In order to provide an independent evaluation, evaluators will have access to all the information and activities.

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LIST OF POSITIONS WITHIN THE DISTAFF

1. Management and coordination

Role	Place of work / component / responsibilities / skills	Incumbent(s)
Head of DISTAFF	<ul style="list-style-type: none">  Base of Operations;  Field training and table top exercise;  Overall responsible for exercise coordination and execution activities within the DISTAFF;  Maintains direct coordination with Core Planning Team Working Group Leads;  Working English proficiency;  General emergency management and response experience;  Familiar with overall exercise objectives and process. 	Fritz Brohs (AUT) Robert Risteski (NM)
Lead scenario designer	<ul style="list-style-type: none">  Base of Operations;  Field training and table top exercise;  Direct support to Head of DISTAFF;  Assumes role and duties of Head of DISTAFF in his/her absence;  Working English proficiency;  General emergency management and response experience;  Familiar with overall exercise objectives and process. 	Fritz Brohs (AUT) Dragi Tarcugovski (NM) Ariton Vejseli (NM)
Administrative assistant	<ul style="list-style-type: none">  Base of Operations;  Field training and table top exercise;  Monitor communications systems (cell phones, radios, etc.);  Provide answers to questions or requests for information;  Maintain exercise log;  Execute errands or tasks at the direction of the DISTAFF;  Fluent English proficiency;  Ability to multi-task. 	1x International 1x NM

Legend

 Place of work	 Exercise component	 Responsibilities	 Required skills
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Role	Place of work / component / responsibilities / skills	Incumbent(s)
Planning and operations officer	<ul style="list-style-type: none"> 📍 Base of Operations; 📍 Field training and table top exercise; 📁 Routinely interact with on-site DISTAFF representatives; 📁 Supervise execution of the Master Event Scenario and Injects List; 📁 Monitor the Master Event Scenario and Injects List in order to increase or decrease pace/tempo of exercise execution; 🗣️ Fluent English Proficiency; 🗣️ Experience with exercise or real world operations activities. 	Brian VanBockern (US) 1x NM
Logistics Officer	<ul style="list-style-type: none"> 📍 Roaming / Base of Operations; 📍 Field training and table top exercise; 📁 Attempt to find solutions to transportation issues; 📁 Monitor all aspects of exercise related logistics 📁 Track movement of exercise participants and addresses concerns or problems; 🗣️ Working English proficiency; 🗣️ Experience with transportation issues in exercises or real world operations. 	Christian Krol (AUT) 1x NM
Civil-Military Coordinator	<ul style="list-style-type: none"> 📍 Base of Operations; 📍 Table top exercise; 📁 Manage all aspects of the exercise related to civil-military cooperation; 🗣️ Working English proficiency; 🗣️ Experience with civil-military cooperation. 	Zdravko Jakovleski (NM) Simeon Mitrev (NM) Toni Petreski (NM) Marianna Tonutti (ACO)
Role Player Coordinator	<ul style="list-style-type: none"> 📍 Base of Operations; 📍 Field training exercise 📁 Manage and support role players; 📁 Anticipate and provide exercise related role player advice; 📁 Request and allocate role players as needed; 📁 Coordinate transport for the role players with the Logistics Officer; 🗣️ Working English and Macedonian proficiency; 🗣️ Experience with exercise role player activities. 	1x NM
Safety Coordinator	<ul style="list-style-type: none"> 📍 Roaming / Base of Operations; 📍 Field training and table top exercise; 📁 Develop, monitor, recommend measures for assuring exercise personnel safety and to avoid and/or anticipate hazardous or unsafe situations; 🗣️ Working English proficiency; 🗣️ Previous experience as a safety officer in a complex emergency or large field exercise. 	Tomas Matussek (CZ) 1x NM

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Role	Place of work / component / responsibilities / skills	Incumbent(s)
USAR Operations Coordinator	<ul style="list-style-type: none"> 📍 Roaming / Base of Operations; 📍 Field training and table top exercise; 📁 Manage, and if needed, alter the USAR Master Event Scenario and Injects List at the direction of the USAR Working Group Leader; 📁 Maintain communication with the on-site USAR representatives; 📁 Monitor status of USAR-specific training venues; 🗣️ Working English proficiency; 🗣️ Comprehensive understanding of USAR related exercise specifics. 	Lars Hillerström (SWE) Ivica Naumovski (NM) 1x NM
Water Rescue Operations Coordinator	<ul style="list-style-type: none"> 📍 Roaming / Base of Operations; 📍 Field training and table top exercise; 📁 Manage and if needed alter the Water Rescue Master Event Scenario and Injects List at the direction of the Water Rescue Working Group Leader; 📁 Maintain communication with the on-site Water Rescue representatives; monitor status of Water Rescue-specific training venues; 🗣️ Working English proficiency; 🗣️ Comprehensive understanding of water rescue related exercise specifics. 	Michael Berna (US) Ali Samet (NM)
CBRN Operations Coordinator	<ul style="list-style-type: none"> 📍 Roaming / Base of Operations; 📍 Field training and table top exercise; 📁 Manage and if needed alter the CBRN Master Event Scenario and Injects List at the direction of the CBRN Working Group Leader; 📁 Maintain communication with the on-site CBRN representatives; 📁 Monitor status of CBRN-specific training venues; 🗣️ Working English proficiency; 🗣️ Comprehensive understanding of CBRN related exercise specifics. 	Michael Rodewald (US) Adam Ellis (US) Sashko Kuzmanov (NM)
Medical Operations Coordinator	<ul style="list-style-type: none"> 📍 Roaming / Base of Operations; 📍 Field training and table top exercise; 📁 Manage and if needed alter the Medical Master Event Scenario and Injects List at the direction of the Medical Working Group Leader; 📁 maintain communication with the on-site medical representatives, monitor status of medical-specific training venues; 🗣️ Working English proficiency; 🗣️ Comprehensive understanding of medical related exercise specifics. 	Catherine Bertrand (FR) Hadrian Borcea (RO) Sasha Ivanov (NM)

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Role	Place of work / component / responsibilities / skills	Incumbent(s)
Media Operations Coordinator	<ul style="list-style-type: none"> 📍 Roaming / Base of Operations; 📍 Field training and table top exercise; 📁 Manage and if needed alter the Media Master Event Scenario and Injects List at the direction of the Media Working Group Leader; 📁 Maintain communication with the on-site media representatives; 📁 Monitor status of media-specific training venues; 🗣️ Working English proficiency; 🗣️ Comprehensive understanding of media related exercise specifics. 	Ian Cameron (UK) 1x NM
Public Affairs Coordinator	<ul style="list-style-type: none"> 📍 Roaming / Base of Operations; 📍 Field training and table top exercise; 📁 Responsible for developing and releasing exercise related information to news media, exercise participants, and to other appropriate agencies or organizations; 🗣️ Working English proficiency; 🗣️ Experience in media operations 	Shannon Bauer (US) 1x NM
Social Media Coordinator	<ul style="list-style-type: none"> 📍 Roaming / Base of Operations; 📍 Field training and table top exercise; 📁 Manage and if needed alter the Media Master Event Scenario and Injects List at the direction of the Media Working Group Leader; 📁 Maintain communication with social media players; 📁 Monitor status of social media-specific training venues and software 🗣️ Working English proficiency; 🗣️ Comprehensive understanding of social media related exercise specifics. 	Irina Marsh (RO) 1x NM
Virtual Reality Coordinator	<ul style="list-style-type: none"> 📍 Base of Operations; 📍 Table top exercise; 📁 Manages all the aspects of the exercise related to the Virtual Reality Command Post Exercise and its integration with the Field Exercise; 🗣️ Working English proficiency; 🗣️ Experience in virtual reality and disaster response. 	1x International Visar Shehu (NM) 1x CMDR CoE 3x NM

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Role	Place of work / component / responsibilities / skills	Incumbent(s)
Illegal Migrations Officer	<ul style="list-style-type: none"> 📍 Base of Operations; 📅 Table top exercise; 📁 Manage, and if needed, alter the illegal migration Master Event Scenario and Injects List at the direction of the Illegal Migration Working Group Leader, and maintain communication with the on-site illegal migration representatives; 📁 Monitor status of illegal migration specific training venues; 🗣️ Working English proficiency; 🗣️ Experience with illegal migration in an exercise environment and/or real world events. 	1x NM
Communications Unit Leader	<ul style="list-style-type: none"> 📍 Roaming / Base of Operations; 📁 Advise on communications requirements and limitations; 📁 Maintain telephone, computer linkages, and other communications equipment required for exercise execution; 🗣️ Working English proficiency; 🗣️ Technical experience with communications equipment. 	Igorche Karafilovski (NM)
NICS Coordinator	<ul style="list-style-type: none"> 📍 Roaming / Base of Operations; 📅 Field training and table top exercise; 📁 Advise on the Next-Generation Incident Command System; 🗣️ Fluent English proficiency; 🗣️ Technical and operational experience with NICS. 	Eyup Turmuz (NATO HQ) Igorche Karafilovski (NM)
OSOCC, UCC and EMTCC Liaison Officer	<ul style="list-style-type: none"> 📍 Base of Operations; 📅 Field training and table top exercise; 📁 Primary point of contact between DISTAFF and OSOCC, UCC and EMTCC; 📁 Maintains constant communication between DISTAFF and OSOCC, UCC and EMTCC and addresses coordination issues at lowest possible level; 🗣️ Working English proficiency; 🗣️ Prior liaison officer experience (preferred, but not required). 	Rashad Gasimzade (AZE) Ilgar Hasanov (AZE) 1x NM

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Role	Place of work / component / responsibilities / skills	Incumbent(s)
LEMA Liaison Officer	<ul style="list-style-type: none"> Base of Operations; Field training and table top exercise; Primary point of contact between DISTAFF and LEMA; Maintains constant communication between DISTAFF and LEMA; Addresses coordination issues at lowest possible level; Working English and Host Nation language proficiency; Prior liaison officer experience (preferred, but not required) 	1x International 1x NM
Camp Manager	<ul style="list-style-type: none"> Base of Operations; Field training and table top exercise; Overall responsible for the Base of Operations, ensures appropriate sanitation, security, and overall BoO management services are in place and fully functioning; Working English and Host Nation language proficiency; Experience with establishing and managing bases of operations. 	Valentina Atanasovska (NM) Oliver Gichevski (Red Cross)

2. Subject Matter Experts

Role	Place of work / responsibilities / skills	Incumbent(s)
On-site Safety Officer	<ul style="list-style-type: none"> Radozhda (see page 2.20); Izgrev (see page 2.21); Vranishta (see page 2.22); Center (see page 2.23); Andon Dukov (see page 2.24); Buffalo Beach (see page 2.25); Kaneo Cliff (see page 2.26); Magaro Peak (see page 2.27); Lako Signal Peak (see page 2.28); Field training exercise; Overall responsible for all safety considerations at the exercise site; Coordinate and directly report to the DISTAFF Safety Officer; Working English proficiency; Experience with field safety considerations. 	1x NM (Radozhda) 1x NM (Izgrev) 1x NM (Vranishta) 1x NM (Center) 1x NM (Andon Dukov) 1x NM (Buffalo Beach) 1x NM (Kaneo Cliff) 1x NM (Magaro Peak) 1x NM (Lako Signal Peak)

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Role	Place of work / responsibilities / skills	Incumbent(s)
On-Site Role Player Manager	<ul style="list-style-type: none"> 📍 Radozhda (see page 2.20); 📍 Izgrev (see page 2.21); 📍 Vranishta (see page 2.22); 📍 Andon Dukov (see page 2.24); 📍 Magaro Peak (see page 2.27); 📍 Lako Signal Peak (see page 2.28); 📍 Base of Operations (BMTF); 📁 Overall responsible for the role players at the exercise site; 📁 Coordinate and directly report to the DISTAFF Role Player Coordinator; 🗣️ Working English proficiency. 	7x NM
USAR Site Manager (including rope rescue)	<ul style="list-style-type: none"> 📍 Izgrev, Vranishta and Kaneo Cliff; 📍 Field training exercise; 📁 Overall responsible for USAR management and training venue preparations 📁 Ccoordinate directly with the DISTAFF USAR Operations Coordinator located at the BoO; 🗣️ Working English proficiency; 🗣️ understanding of the USAR training injects. 	Lars Hillerström (SWE) 1x International 2x NM
Mountain SAR Site Manager	<ul style="list-style-type: none"> 📍 Magaro Peak and Lako Signal Peak; 📍 Field training exercise; 📁 Overall responsible for mountain search and rescue management and training venue preparations 📁 Ccoordinate directly with the DISTAFF USAR Operations Coordinator located at the BoO; 🗣️ Working English proficiency; 🗣️ understanding of the Mountain SAR training injects. 	Antonio Dodevski (NM)
EMT Site Manager	<ul style="list-style-type: none"> 📍 Base of Operations (BMTF); 📍 Field training exercise; 📁 Overall responsible for medical management and training venue preparations; 📁 Coordinate directly with the DISTAFF Medical Operations Coordinator located at the BoO; 🗣️ Working English proficiency; 🗣️ Understanding of the medical training injects 	Catherine Bertrand (FR) Hadrian Borcea (RO) 1x NM
Water SAR Site Manager	<ul style="list-style-type: none"> 📍 Radozhda, Center, Andon Dukov and Kaneo Cliff; 📍 Field training exercise; 📁 Overall responsible for water rescue management and training venue preparations; 📁 Coordinate directly with the DISTAFF Water Rescue Operations Coordinator located at the BoO; 🗣️ Working English proficiency; 🗣️ Understanding of the WSAR training injects. 	Michael Berna (US) 1x NM (Radozhda) 1x NM (Center)

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Role	Place of work / responsibilities / skills	Incumbent(s)
CBRn Site Manager	<ul style="list-style-type: none"> Vranishta, Andon Dukov and Base of Operations; Field training and table top exercise; Overall responsible for CBRN management and training venue preparations; Coordinate directly with the DISTAFF CBRN Operations Coordinator located at the BoO; Working English proficiency; Understanding of the CBRN training injects. 	Michael Rodewald (US) Adam Ellis (US) 2x NM
Buffalo Beach Coordinator	<ul style="list-style-type: none"> Buffalo Beach; Field training exercise; Overall responsible training venue preparations and oversight; Coordinate directly with the DISTAFF Water SAR Coordinator and DISTAFF EMT Coordinator, both located at the BoO; Working English proficiency; Understanding of the exercise training injects for Buffalo Beach 	1x NM
TTX DISTAFF	<ul style="list-style-type: none"> Base of Operations Table top exercise Responsible for table top exercise injects and follow-up; Coordinate directly with relevant DISTAFF coordinators; Working English proficiency; Understanding of the training injects for the table top exercise. 	8x International or NM

Other DISTAFF positions

2.1. An additional 13 DISTAFF members, from North Macedonia only, with specific expertise for (undisclosed) exercise injects will be sought.

3. Summary

North Macedonia / International	Already assigned posts	Vacant posts
North Macedonia	15	37
Internationals	18	3
International or North Macedonia	0	8
Total	33	48



















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LIST OF POSITIONS WITHIN THE EVALUATION TEAM

1. List of Evaluation positions

Role	Place of work / component / responsibilities / skills	Incumbent(s)
Head of Evaluators	<ul style="list-style-type: none">  Base of Operations;  Field training and table top exercise;  Responsible for the overall evaluation of the exercise, including on-site evaluators;  Organize the evaluation team according to their skills and competencies;  Prepare the evaluators with expectations, requirements and forms prior to the exercise;  Receive names of the evaluators prior to the exercise and begin coordination as soon as possible;  Check on safety, welfare and security of evaluators;  Has an excellent ability to coordinate and supervise complex evaluation processes;  Ensures that appropriate evaluation data collection and analysis methods are used;  Has excellent ability in reporting highly credible conclusions substantiated by evidence;  Demonstrates the ability to develop clear, realistic and feasible recommendations;  Proactively contributes to dissemination in order to ensure the use of findings to inform future program and policy decisions.  Demonstrates the ability to develop clear, realistic, and feasible recommendations, and proactively contributes to dissemination in order to ensure the use of findings to inform future program and policy decisions. 	Diane Acurio (US) Metodija Dojcinovski (NM) Ace Minoski (NM)
Deputy Head of Evaluators	<ul style="list-style-type: none">  Base of Operations;  Field training and table top exercise;  Deputies to the lead evaluators;  Be in coordination with all of the above functions of the lead evaluators;  Same as Head of Evaluators. 	Bill Irwin (US) Plamen Milanov (CMDR CoE) 1x CMDR CoE

Legend

 Place of work	 Exercise component	 Responsibilities	 Required skills
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Role	Place of work / component / responsibilities / skills	Incumbent(s)
Log Maintainer and Communications Officer	<ul style="list-style-type: none"> 📍 Base of Operations; 📍 Field training and table top exercise; 📁 Maintain the Evaluation Log as radio or mobile calls come into the main evaluator location; 📁 Keep the lead evaluator updated; 📁 Log when evaluation teams depart BoO, when they arrive on-site, when they return to the BoO; 📁 Receive their end of day reports and log in daily site reports; 🗣️ English skills (verbal and written); 🗣️ Understanding of operations. 	5x NM
LEMA Evaluator	<ul style="list-style-type: none"> 📍 Base of Operations; 📍 Field training and table top exercise; 📁 Report into the BoO evaluation team HQ each day prior to departing to the LEMA and upon returning from the LEMA each day; 📁 Maintain an accurate log of observations noted as applicable to the required tasks for each inject and whether outcomes were achieved; 📁 Were procedures followed? 🗣️ English skills (verbal and written); 🗣️ Have experience of emergency operations centres and incident command functions. 	Mujo Rancic (BIH) 1x NM
OSOCC Evaluator	<ul style="list-style-type: none"> 📍 Base of Operations; 📍 Field training and table top exercise; 📁 Report into the BoO evaluation team HQ each day prior to departing to the OSOCC and upon returning from the OSOCC each day; 📁 Inform the evaluation HQ when arriving and departing the OSOCC each day; 📁 Maintain an accurate log of observations noted as applicable to the required tasks for each inject and whether outcomes were achieved; 📁 Were procedures followed? 🗣️ English skills (verbal and written), 🗣️ Understanding of operations, functions and responsibilities of the On-Site Operations Coordination Centre. 	1x International 1x NM

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Role	Place of work / component / responsibilities / skills	Incumbent(s)
Civ-Mil Coordination Evaluator	<ul style="list-style-type: none"> 📍 Base of Operations; 🏠 Table top exercise; 📅 Report into the BoO evaluation team HQ each day prior to departing to the OSOCC and upon returning from the OSOCC each day; 📅 Inform the evaluation HQ when arriving and departing the OSOCC each day; 📅 Maintain an accurate log of observations noted as applicable to the required tasks for each inject and whether outcomes were achieved; 📅 Were procedures followed? 🗣️ English skills (verbal and written); 🗣️ Have a thorough understanding of military support to civilian operations during a disaster. 	1x International 1x NM
Joint Drone Operations Coordination Centre	<ul style="list-style-type: none"> 📍 Base of Operations; 🏠 Table-top exercise; 📅 Report into the BoO evaluation team HQ each day prior to departing to the JDOCC and upon returning from the JDOCC each day; 📅 Inform the evaluation HQ when arriving and departing the JDOCC each day; 📅 Maintain an accurate log of observations noted as applicable to the required tasks for each inject and whether outcomes were achieved; 📅 Were procedures followed? 🗣️ English skills (verbal and written); 🗣️ Have a thorough knowledge of drone operations (water, air, land) and air law. 🗣️ Have a thorough understanding of international coordinatin mechanisms during a disaster. 	1x International 1x NM
UCC Evaluator	<ul style="list-style-type: none"> 📍 Base of Operations; 🏠 Field training and table top exercise; 📅 Report into the BoO evaluation team HQ each day prior to departing to the UCC and upon returning from the UCC each day; 📅 Inform the evaluation HQ when arriving and departing the UCC each day; 📅 Maintain an accurate log of observations noted as applicable to the required tasks for each inject and whether outcomes were achieved; 📅 Were procedures followed? 🗣️ English skills (verbal and written); 🗣️ Understanding of operations, functions and responsibilities of the On-Site Operations Coordination Centre and the Urban Search And Rescue Coordination Cell. 	1x International 1x NM

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Role	Place of work / component / responsibilities / skills	Incumbent(s)
EMTCC Evaluator	<ul style="list-style-type: none"> 📍 Base of Operations; 📍 Field training and table top exercise; 📅 Report into the BoO evaluation team HQ each day prior to departing to the EMTCC and upon returning from the EMTCC each day; 📅 Inform the evaluation HQ when arriving and departing the EMTCC each day; 📅 Maintain an accurate log of observations noted as applicable to the required tasks for each inject and whether outcomes were achieved; 📅 Were procedures followed? 🗣️ English skills (verbal and written); 🗣️ Understanding of operations, functions and responsibilities of the On-Site Operations Coordination Centre and the Emergency Medical Teams Coordination Cell. 	<p>1x International 1x NM</p>
Public Information Centre (PIC) and Media Play Evaluator	<ul style="list-style-type: none"> 📍 Roaming / Base of Operations; 📍 Field training and table top exercise; 📅 Report into the BoO evaluation team HQ each day prior to departing to the PIC and upon returning from the PIC each day; 📅 Inform the evaluation HQ when arriving and departing the PIC each day; 📅 Maintain an accurate log of observations noted as applicable to the required tasks for each inject and whether outcomes were achieved; 🗣️ English skills (verbal and written); 🗣️ Understanding of operations and of the functions and responsibilities of the PIC and the media; 🗣️ 3-5 years' experience as a public information officer for a government agency; 🗣️ Working experience in either a public (or joint) information centre in 3-5 real world disasters; 🗣️ Formal or credentialed training in crisis communication and/or disaster response. 	<p>1x International 1x NM</p>

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Role	Place of work / component / responsibilities / skills	Incumbent(s)
Virtual Reality Evaluator	<ul style="list-style-type: none"> 📍 Base of Operations; 📍 Table top exercise; 📋 Responsible for the overall evaluation of the Virtual Reality Command Post Exercise, including specific evaluators of the virtual reality components' evaluators; 📋 Organize the Virtual Reality evaluation team according to their skills and competencies; 📋 Prepare the evaluators with expectations, requirements and forms prior to the exercise 📋 Receive names of the evaluators prior to the exercise and begin coordination as soon as possible; 🗣️ English skills (verbal and written); 🗣️ Understanding of operations. 	<p>1x International 1x NM</p>
Cross Border Transport Evaluator Leader	<ul style="list-style-type: none"> 📍 Roaming / Base of Operations (prior to the start of the exercise); 📍 Field training exercise; 📋 Report to the Team Leader prior to the arrival of the participating teams; 📋 Inform the evaluation HQ when arriving and departing the Base of Operations each day; 📋 Maintain an accurate log of observations noted as applicable to the required tasks of the cross border logistics and whether outcomes were achieved; 📋 Were procedures followed? 🗣️ English skills (verbal and written); 🗣️ Understanding disaster response operations and thorough knowledge of border crossing policies and the Memorandum of Understanding on the Facilitation of Vital Civil Cross Border Transport¹. 	<p>Thomas Penner (GE) 1x NM</p>

1 EAPC(C)D(2006)0031 - Facilitation of vital civil cross border transport memorandum of understanding

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Role	Place of work / component / responsibilities / skills	Incumbent(s)
4x Cross Border Transport Evaluator	<ul style="list-style-type: none"> 📍 Roaming (prior to the start of the exercise); 📍 Field training exercise; 📄 Report to the Cross Border Transport Evaluator Leader prior to the arrival of the participating teams; 📄 Inform the evaluation Cross Border Transport Evaluator Leader when arriving and departing the Base of Operations each day; 📄 Maintain an accurate log of observations noted as applicable to the required tasks of the cross border logistics and whether outcomes were achieved; 🗣️ English skills (verbal and written); 🗣️ Understanding disaster response operations and knowledge of border crossing policies and the Memorandum of Understanding on the Facilitation of Vital Civil Cross Border Transport. 	<p>Christian Haupt (NHQSA) Andreas Drechsler (GE) Pavel Kratochvíl (CZ)</p> <p>1x International 4x NM</p>

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Role	Place of work / responsibilities / skills	Incumbent(s)
On-Site Evaluator	<ul style="list-style-type: none"> ☑ Report into the BoO evaluation team HQ each day prior to departing to the site and upon returning from the site each day; ☑ Inform the evaluation HQ when arriving and departing the site each day; ☑ Maintain an accurate log of observations noted as applicable to the required tasks for each inject and whether outcomes were achieved; ☑ Were procedures followed? 🗣 English skills (verbal and written); 	
On-Site Evaluator for North Macedonia	<ul style="list-style-type: none"> ☑ On-Site Evaluator (📍🗣); 📍 Radozhda (see page 2.20); 📍 Izgrev (see page 2.21); 📍 Vranishta (see page 2.22); 📍 Center (see page 2.23); 📍 Andon Dukov (see page 2.24); 📍 Buffalo Beach (see page 2.25); 📍 Kaneo Cliff (see page 2.26); 📍 Magaro Peak (see page 2.27); 📍 Lako Signal Peak (see page 2.28); 🏠 Field training exercise; 🗣 Have experience in urban search and rescue; 🗣 Have experience in water search and rescue; 🗣 Have experience in response to fire and/or chemical hazards; 🗣 Have experience in field emergency medical procedures. 	<p>1x NM (Radozhda) 1x NM (Izgrev) 1x NM (Vranishta) 1x NM (Center) 1x NM (Andon Dukov) 1x NM (Buffalo Beach) 1x NM (Kaneo Cliff) 1x NM (Magaro Peak) 1x NM (Lako Signal Peak)</p> <p>North Macedonia may designate more evaluators, based on subject matter expertise.</p>
On-Site USAR Evaluator	<ul style="list-style-type: none"> ☑ On-Site Evaluator (📍🗣); 📍 Izgrev and Vranishta; 🏠 Field training exercise 🗣 Have experience in urban search and rescue. 	2x International
On-Site Rope Rescue Evaluator	<ul style="list-style-type: none"> ☑ On-Site Evaluator (📍🗣); 📍 Izgrev and Kaneo Cliff; 🏠 Field training exercise 🗣 Have experience in rope rescue. 	1x International
On-Site Mountain SAR Evaluator	<ul style="list-style-type: none"> ☑ On-Site Evaluator (📍🗣); 📍 Magaro Peak and Lako Signal Peak; 🏠 Field training exercise; 🗣 Have experience in mountain search and rescue. 	1x International
On-Site Water SAR Evaluator	<ul style="list-style-type: none"> ☑ On-Site Evaluator (📍🗣); 📍 Radozhda, Izgrev, Center, Andon Dukov and Kaneo Cliff; 🏠 Field training exercise; 🗣 Have experience in water search and rescue. 	2x International

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Role	Place of work / responsibilities / skills	Incumbent(s)
On-Site EMT Evaluator	<ul style="list-style-type: none"> 📋 On-Site Evaluator (📍🗺️👤); 📍 Radozhda, Izgrev, Vranishta, Center, Andon Dukov, Buffalo Beach, Kaneo Cliff, Magaro Peak, Lako Signal Peak and Base of Operations (BMTF); 👤 Field training exercise; 👤 Have experience in field emergency medical procedures. 	6x International
On-Site CBRn Evaluator	<ul style="list-style-type: none"> 📋 On-Site Evaluator (📍🗺️👤); 📍 Vranishta, Andon Dukov and Base of Operations; 👤 Field training and table top exercise; 👤 Have experience in response to fire and/or chemical hazards. 	2x International Olivera Tomovska (NM)
Buffalo Beach Evaluator	<ul style="list-style-type: none"> 📋 On-Site Evaluator (📍🗺️👤); 📍 Buffalo Beach; 👤 Field training exercise; 👤 Have experience in urban search and rescue; 👤 Have experience in field emergency medical procedures. 	1x International
TTX Evaluator	<ul style="list-style-type: none"> 📋 On-Site Evaluator (📍🗺️👤); 📍 Base of Operations; 👤 Table top exercise; 👤 Have experience in urban search and rescue; 👤 Have experience in water search and rescue; 👤 Have experience in response to fire and/or chemical hazards; 👤 Have experience in field emergency medical procedures. 	4x International

2. Summary

North Macedonia / International	Already assigned posts	Vacant posts
North Macedonia	2	27
Internationals	8	28
Total	10	59

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EVALUATION REPORT FORMAT

- 3. The Evaluation Report should cover the following areas:**
 - 3.1. Exercise planning process;
 - 3.2. Exercise concept and scenario as well as events played during the field exercise;
 - 3.3. Achievement of the following exercise objectives;
 - 3.3.1. Support the authorities of the Republic of North Macedonia in building resilience through improved disaster preparedness, planning, prevention and response, and strengthen their capability to manage emergencies.
 - 3.3.2. National certification and operationalisation by the Republic of North Macedonia of the Next-Generation Incident Command System (NICS), developed by the NATO Science for Peace and Security programme.
 - 3.3.3. Practice the modalities and practical implications of the memorandum of understanding on the facilitation of vital civil cross border transport.
 - 3.4. Duration of the exercise;
 - 3.5. Exercise participation;
 - 3.6. Problem areas experienced during the conduct of the exercise;
 - 3.7. Command, control and communications;

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LIST OF ABBREVIATIONS

ACO	Allied Command Operations	FIR	First Impression Report
ASS OSC	Assistant On-Site Commander	FMA	Foreign Military Asset
AU	African Union	FPC	Final Planning Conference
AUT	Austria	HDS	Head of Directing Staff
AZE	Azerbaijan	HQ	Headquarters
BCP	Border Crossing Point	GE	Germany
BIH	Bosnia and Herzegovina	GIZ	Deutsche Gesellschaft für Internationale Zusammenarbeit
BMTF	Balkan Medical Task Force	ICRC	International Committee of the Red Cross
BoO	Base of Operations	IFRC	International Federation of Red Cross and Red Crescent Societies
CBRN	Chemical, Biological, Radiological and Nuclear (agents)	INN	International Non-proprietary Name for pharmaceutical substances
CBR, CBRn	Chemical, Biological and Radiological	IOM	International Organization for Migration
CMDR CoE	Crisis Management and Disaster Response Centre of Excellence	IPC	Initial Planning Conference
CEP	Civil Emergency Planning	IPOC	Initial Point of Contact
CEPC	Civil Emergency Planning Committee	jCBRN CoE	Joint CBRN Centre of Excellence
Civ-Mil	Civil-Military	JDOCC	Joint Drone Operations Coordination Cell
CMCoord	Civil-military coordination	JFC	Joint Forces Command
CIP	Critical Infrastructure Protection	JICA	Japan International Cooperation Agency
CIS	Communication and Information System	K9	Canine
CMCoord	Civil-Military Coordination	LEMA	Local Emergency Management Authority
CPG	Civil Protection Group	LIC	Lessons Identified Conference
CPX	Command Post Exercise	LO	Liaison Officer
CZ	Czech Republic	MoU	Memorandum of Understanding
FTX	Field Exercise	MPC	Main Planning Conference
DICB	Defence Institution and Capacity Building	MSAR	Mountain Search and Rescue
DISTAFF	Directing Staff	MSEL	Master Scenario Event List
DPPI SEE	Disaster Preparedness and Prevention Initiative for South Eastern Europe	MTF	Medical treatment facility
EADRCC	Euro-Atlantic Disaster Response Coordination Centre	NATO	North Atlantic Treaty Organization
EADRU	Euro-Atlantic Disaster Response Unit	NCIA	NATO Communications and Information Agency
EAPC	Euro-Atlantic Partnership Council	NHQSA	NATO Headquarters Sarajevo (Joint Forces Command Naples)
EMT	Emergency Medical Team	NICS	Next-Generation Incident Command System
EMTCC	Emergency Medical Teams Coordination Cell	NM	The Republic of North Macedonia
EPT	Exercise Planning Team	OCE	Officer Conducting the Exercise
ERCC	Emergency Response Coordination Centre (European Union)	OSC	On-Site Commander
ETD	Estimated time of departure	OSCE	Organization for Security and Cooperation in Europe
EUR	Euro	OSDS	On-Site Directing Staff (Distaff)
FR	France	OSOCC	On-Site Operations Coordination Centre
FTX	Field Exercise		

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PC	Press Centre	UNDP	United Nations Development Programme
PfP	Partnership for Peace	UNESCO	United Nations Educational, Scientific and Cultural Organization
PIC	Public Information Centre	UNFPA	United Nations Population Fund
POC	Point of Contact	UNHCR	United Nations High Commissioner for Refugees
PWP	Partnership Work Programme	UNICEF	United Nations International Children Fund
RDC	Reception and Departure Centre	UN OCHA	United Nations Office for the Coordination of Humanitarian Affairs
RO	Roumania	UN OCT	United Nations Office of Counter-Terrorism
SAR	Search and Rescue	UN OPS	United Nations Office for Project Services
SEEBRIG	South-Eastern Europe Brigade	UN RC	United Nations Resident Coordinator
SES	State Emergency Service	US	The United States of America
SPIC	Simulated Public Information Centre	USAID	United States Agency for International Development
SWE	Sweden	USAR	Urban Search and Rescue
TC	Team Commander	VIP	Very Important Person
TBD	To be determined	WHO	World Health Organization
TBC	To be confirmed	WSAR	Water Search and Rescue
TTX	Table-Top Exercise		
UN-OCHA	United Nations Office for the Co-ordination of Humanitarian Affairs		
UNDAC	United Nations Disaster Assessment and Co-ordination Team		
UCC	Urban Search and Rescue Coordination Cell		
UK	The United Kingdom		
UN CT	UN Country Team		

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HOST NATION SUPPORT

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HOST NATION SUPPORT

1. General

1.1. The Republic of North Macedonia will provide comprehensive support for participants in the exercise “**NORTH MACEDONIA 2021**” concerning visas, border crossings, customs control, transport, medical services, security, telecommunications, accommodation and food.

1.2. To allow for a timely and proper preparation of the host nation support arrangements, it is extremely important that participating international teams provide the Ministry of Interior of the Republic of North Macedonia with all relevant information described below in this Annex. All participating teams are requested to send the required information to the organisers in a timely manner by utilising the appropriate forms and on-line registration forms, which will be sent by EADRCC, or can be downloaded from the EADRCC web-site (www.nato.int/eadrcc) or the exercise web-platform (eadrcc.cmdrcoe.org).

1.3. In order to facilitate the successful preparation of the Host Nation Support and for ease of reference, a list of the most important deadlines and forms that should be used by teams and participants is below:

1.3.1. Exercise Support Staff:	13 August, on-line registration
1.3.2. FTX Team participants	13 August 2021, EADRU form
1.3.3. TTX Team participants	13 August 2021, on-line registration
1.3.4. FTX Border crossing and Customs clearance :	13 August 2021 ,EADRU form
1.3.5. FTX Radio frequencies:	13 August 2021, EADRU form
1.3.6. FTX Accommodation and Meals:	13 August 2021, EADRU form
1.3.7. TTX Accommodation and Meals:	13 August 2021, on-line registration form
1.3.8. FTX Deployment and transportation form:	13 August 2021, EADRU form
1.3.9. TTX Deployment and transportation form:	13 August 2021, on-line registration form

2. Visa support

2.1. It is of particular importance for participants who will need a visa to enter North Macedonia to indicate this on their registration forms. The Ministry of Interior of the Republic of North Macedonia, in coordination with the Ministry of Foreign Affairs of the Republic of North Macedonia, will make the necessary arrangements to facilitate the issuance of visas.

2.2. Countries that need a visa for the Republic of North Macedonia are listed at <https://mfa.gov.mk/page/31/do-you-need-a-visa> (see also paragraph 1 on page 3.9).

2.3. Additional visa requirements may apply for transit countries.

2.4. Additional information about the procedure to obtain a visa at the Embassies of the Republic of North Macedonia, permanent representations, diplomatic missions, consulates and consulates general abroad can be found at: <https://mfa.gov.mk/page/12/foreign-citizens>.

2.5. **Visa applications must be submitted to the Crisis Management Center of North Macedonia and relevant ministries, not later than 31 July 2021 to allow for proper vetting.**

2.6. The following procedure must be followed to obtain a visa:

- 2.6.1. Send an email with a copy the participants' passports simultaneously to:
- the EADRCC: nato.eadrcc@hq.nato.int;
 - Mr. Daniel Gjorgjievski, Crisis Management Center: daniel.gorgjievski@cuk.gov.mk;

- Mr. Stole Stolevski, Ministry of Foreign Affairs: stole.stolevski@mfa.gov.mk; and
 - Mr. Perica Jovanovski, Ministry of Interior: perica_jovanovski@moi.gov.mk.
- 2.6.2. The EADRCC will validate the participants and issue a Visa Invitation Letter to the authorities of the Republic of North Macedonia.
- 2.6.3. The authorities of North Macedonia will vet the visa request and reply accordingly.

3. Points of Entry

3.1. Participants arriving by road / railroad are requested to use the official Border Crossing Points (NOTE: all vehicles will be marked with the official exercise logo):

3.2. Border Crossing Points:

- Border crossing "Tabanovce" - Serbia - North Macedonia
- Border crossing "Deve Bair" - Bulgaria - North Macedonia
- Border crossing "Bodogorica" - Greece - North Macedonia
- Border crossing "Medzitlija" - Greece - North Macedonia
- Border crossing "Kjafasan" - Albania - North Macedonia
- Border crossing "Ohrid St.Paul the Apostle Airport"
- Border crossing "Skopje International Airport"

3.3. Participating teams will be escorted from the border crossing point to the Base of Operations. Teams will be met and escorted by civilian police.

3.4. Participants arriving by air are strongly encouraged to use "Ohrid Airport". They will be welcomed at a "welcome desk" by North Macedonia and escorted to the Base of Operations or hotel.

3.5. Participants who wish to use Skopje International Airport" will also be welcomed by at a "welcome desk", manned by North Macedonia. These participants, however, may need to wait at the airport to pool for transport. The waiting time can be several hours.

3.6. A Reception Departure Centre will be established to facilitate the arrival and subsequent departure of international response teams near the Base of Operations.

4. Customs controls

4.1. Participants have to follow the customs regulations of the Republic of North Macedonia.

4.2. National teams participating in the Field Training Exercise will have to fill in the EADRU form provided by EADRCC. The form should be signed, stamped, scanned and submitted to the Ministry of Interior of the Republic of North Macedonia for customs declaration and clearance **not later than 13 August 2021** (particular attention should be given to the list of personnel, medical vehicles and major equipment). It should be sent to the following email addresses: daniel.gorgievski@cuk.gov.mk

4.3. National teams must bring three signed and stamped copies of the EADRU form to North Macedonia. On their arrival at the border crossing point, the first copy will be given to the customs authorities of the Republic of North Macedonia. On their return journey, national teams will show the second copy to the customs authorities of the Republic of North Macedonia to be compared with the first copy. The items consumed during the exercise will be justified by a document issued by the Customs Service or the Crisis Management Center of North Macedonia, upon request.

4.4. A representative of the Customs Service and the Crisis Management Center of the Republic of North Macedonia will meet all incoming teams at the border crossing points to facilitate crossing and escort them to the Base of Operations. North Macedonia underlined that Oslo Guidelines will be used as the legal basis for respective activities.

4.5. Military personnel participating in this exercise will not carry arms.

4.6. Vehicles transiting and entering North Macedonia must have a valid liability insurance (green card) or a comparable document confirming owner's liability for any damages.

4.7. North Macedonia its customs regulations place strict limits on the amount of cash and/or precious metals that may be brought in or taken out of North Macedonia by an individual. In general, individuals may bring in or take out of North Macedonia the equivalent of up to 10 000 EUR (at the official exchange rate) without a written customs declaration. Amounts exceeding 10 000 EUR must be declared.

5. **Transportation within the territory of the Republic of North Macedonia**

5.1. Participating Teams are responsible for their own transportation to and from the exercise areas. Authorities of North Macedonia will provide support upon request.

5.2. Teams transiting through other nations may be exempt from road tolls upon request. Please provide your itinerary to the EADRCC, by 13 August 2021. The Centre will try to facilitate your transit within the respective nations.

5.3. The Crisis Management Center of the Republic of North Macedonia, in cooperation with the Office for General and Common Works, will organise transport for TTX participants, DISTAFF, Evaluators, observers and VIPs.

6. **Accommodation**

6.1. The Balkan Medical Task Force will be positioned at the Base of Operations in Ohrid. They are self-sufficient.

6.2. Field Training Exercise and Table Top Exercise participants are encouraged to accommodate in hotels. Separate hotels will be foreseen, as to assure the COVID-19 bubbles.

6.3. Toilets and shower / wash facilities will be provided separately for male and female participants at a ratio of approximately 20 persons per toilet / shower / wash basin. The ratio between male and female facilities will be determined in accordance with actual participation based on registration forms.

6.4. Field Training Exercise teams should stay in their own tents. Participating teams should also bring all necessary equipment, including heaters (electric and gas heaters allowed), for their accommodation. For Field Training Exercise participants, and upon explicit prior request, North Macedonia will provide a limited number of tents and beds (mattresses, pillows, blankets and bed sheets included) free of charge.

6.5. Vehicles and team equipment can be securely stored at the Base of Operations. The premises are guarded 24/7 by the police force.

- 6.6. The following hotels are available to the exercise participants:
- 6.7. VIPs, International Core Planning Team ,DISTAFF and Evaluators:
- 6.7.1. Venue: Hotel Inex Olgica
 - 6.7.2. Website: www.hotelinexolgica.com.mk
 - 6.7.3. Price: 62 EUR, breakfast included
 - 6.7.4. Reservations: marketing@hotelinexolgica.com.mk
- 6.8. Table Top Exercise participants, including coordination bodies (OSOCC, UCC, EMTCC, JDOCC), NICS participants and Media:
- 6.8.1. Venue: Hotel Drim
 - 6.8.2. Website: http://www.drim.com.mk/Hotel_Drim.aspx
 - 6.8.3. Price: 51 EUR, breakfast included
 - 6.8.4. Reservations: sales@drim.com.mk, tel: +389 75 26 68 44 / +389 70 34 72 69
- 6.9. Field Training Exercise participants:
- 6.9.1. Venue: Hotel Prestige
 - 6.9.2. Website: www.hotelprestigestruga.com
 - 6.9.3. Price: 29 EUR (breakfast included)
 - 6.9.4. Reservations: hotelprestigemk@gmail.com, tel: +38970849784
- 6.10. Every person participating in the Exercise is responsible for making his/her own hotel reservation. Please mention NATO EADRCC Exercise "NORTH MACEDONIA 2021" when booking your accommodation.
- 6.8.2. **Reservations can be cancelled or modified without penalty until [tbc].** In case of non-arrival or late cancellation, cancellation fees of 100% of the above mentioned room rate will be charged per night for the duration of stay scheduled. The general terms and conditions of the hotel apply.
- 6.11. Transportation to and from the hotel to the exercise area will be provided by the Republic of North Macedonia.

7. Meals

- 7.1. The [tbc], further referred as catering service of North Macedonia, will provide catering for participating teams at their own expense: the costs of three daily meals will be approximately **15** Euros per day per person (**5** Euros per meal). Three cooked meals, or a dry daily meal (lunch package) for the field exercise day, will be provided per day. **No pork meat will be served.**
- 7.2. Field Training Exercise participants must indicate in the EADRU form for national teams and in the on-line registration form for exercise staff, their intention to buy meals from the catering service of North Macedonia at the Base of Operations. The meal tickets will be prepared by the catering service of North Macedonia upon information provided by participants.
- 7.3. National teams can buy the meal tickets for the whole week at the Base of Operations on Sunday 19 September. Exercise staff can buy the meal tickets for the whole week at the Base of Operations on Monday morning 20 September. All meals have to be paid in cash in **Euro/Macedonian Denar.**
- 7.4. Three litres of bottled drinking water per day will be distributed to each participant free of charge. The distribution will take place each morning.

8. Payment

8.1. At the Base of Operations, all payments can only be made in cash (Macedonian Denar only). Money exchange services as well as cash machines (ATM) are available in Ohrid, as well as in the municipality of Struga.

9. Fuel

9.1. Fuel for participating teams will be available at gas stations in the vicinity of the Base of Operations at their own expense.

10. Compressed air

10.1. Compressed air (**available pressure tbc**) will be provided by North Macedonia upon request at the Base of Operations.

11. Medical

11.1. The host nation will provide emergency medical services and dental support to all participants. At the Base of Operations, a medical post will be established in the Table Top Exercise building, ground floor ("First-aid post." on page 2.30), and free emergency services will be provided as necessary. Additionally, ambulances with a doctor and a nurse will be assigned to all exercise sites.

11.2. All participating teams will receive detailed briefings about the medical plan and procedures upon arrival.

11.3. All participants are encouraged to have their own international health insurance.

12. Veterinary requirements

12.1. The following veterinary requirements for the temporary import of search dogs to North Macedonia apply:

12.2. All dogs should have either EU passports or CIS certificates together with a proof of a valid vaccination against rabies (serum test which is at least 3 months old and valid for 24 months). All dogs should have either chips or tattoos with a number. All documents should be translated into English. No animal food restrictions apply, but the food must be transported in its original package.

13. Language requirements and Interpretation

13.1. The working language of the exercise is English. NATO and/or the Republic of North Macedonia will provide English-Russian interpretation as well as English/Macedonian interpretation. Sufficient interpretation capabilities will be available at the exercise sites.

14. Maps

14.1. The host nation will provide all teams with necessary maps upon arrival.

15. Storage

15.1. The host nation will prepare storage areas in facilities at the Base of Operations.

16. Safety and Security

- 16.1. All participants regardless of their mode of travel (plane, train, or vehicle) will be met at the state border by a representatives of the Crisis Management Center, the Ministry of Interior and the Customs Service of the Republic of North Macedonia. The police will be responsible for the security and protection of exercise participants.
- 16.2. The Base of Operations will be guarded on a 24/7 basis.
- 16.3. North Macedonia will provide dedicated safety and security advisers (from Police and other competent authorities) to the On-site Commanders at each exercise site.
- 16.4. All participating teams will receive detailed briefings about the safety and security plan and procedures upon arrival. All exercise participants will be provided with name tags that should be worn visibly at all times.

17. COVID-19

- 17.1. All the exercise participants, exercise staff and VIPs entering the territory of the Republic of North Macedonia must present proof of full vaccination or a negative PCR test (polymerase chain reaction test) taken less than 72h prior to arrival in the nation.
- 17.2. All persons participating in the exercise shall undergo an AntiGen test, free of charge:
- 17.2.1. Persons arriving through Ohrid St. Paul the Apostle Airport at the Welcome Desk of the exercise in the airport;
 - 17.2.2. Persons arriving through Skopje International Airport at the Welcome Desk of the exercise in the airport; and
 - 17.2.3. Persons arriving by land crossing points at the Welcome Desk in the Base of Operations, and prior to any contact with other teams or participants.
- 17.3. Upon a positive AntiGen test, a PCR test will be taken and the local epidemiologist will decide upon quarantine restrictions (10 or 14 days). Any costs incurred by quarantine will be at the participant's own expense (no possibility to claim reimbursement from North Macedonia or NATO).

18. Other

- 18.1. During the opening and closing ceremonies, national flags of participating nations to be displayed on the stage and country name tags will be provided for the line-up of the teams by the host nation and NATO. Other flags are not allowed.
- 18.2. Free wireless internet access will be available at the Base of Operations and the majority of the exercise sites.
- 18.3. **North Macedonia will arrange SIM cards for all support staff members as well as for Team Leaders and Liaison Officers, with short numbers for group members, free calls within the exercise group.** All the above mentioned are advised to bring with them to the exercise spare mobile phones (900/1800) standard without SIMLOCK in order to use North Macedonia's SIM cards for communication during the exercise.
- 18.4. Should any questions arise, please contact the host nation's point of contact:
- Mr. Daniel Gjorgjevski:
mobile: +389 78437147
e-mail: daniel.gjorgjevski@cuk.gov.mk

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VISA REQUIREMENTS

1. List of countries whose citizens need an entry visa to North Macedonia:

1.1. Afghanistan	1.8. Iraq	1.15. Morocco
1.2. Algeria	1.9. Jordan	1.16. Pakistan
1.3. Armenia	1.10. Kazakhstan	1.17. Qatar
1.4. Bahrain	1.11. Kuwait	1.18. Tajikistan
1.5. Belarus	1.12. The Kyrgyz Republic	1.19. Tunisia
1.6. Egypt	1.13. Mauritania	1.20. Turkmenistan
1.7. Georgia	1.14. Mongolia	1.21. Uzbekistan

2. Additional information regarding visa requirements: (<https://mfa.gov.mk/page/432/visa-requirements-for-entering-the-republic-of-north-macedonia>)

2.1. Nationals of EU Member States and signatories of the Schengen Agreement DO NOT need a visa to enter the Republic of North Macedonia (and are eligible to enter the Republic of North Macedonia with a valid national identity card)

2.2. Third-country nationals with **temporary residence** in an EU Member State or a country signatory of the Schengen Agreement may stay no longer than 15 (fifteen) days upon every entry into the territory of the Republic of North Macedonia as long as the total length of stay does not exceed 90 days in any 180-day period.

2.3. Third-country nationals with **permanent residence** in an EU Member State or a country signatory of the Schengen Agreement may stay no longer than 15 (fifteen) days upon every entry into the territory of the Republic of North Macedonia as long as the total length of stay does not exceed 90 days in any 180-day period.

2.4. Third-country nationals with **multiple-entry Schengen visa (type C)** valid for at least 5 (five) days beyond the intended stay in the Republic of North Macedonia may stay no longer than 15 (fifteen) days upon every entry into the territory of the Republic of North Macedonia as long as the total length of stay does not exceed 90 days in any 180-day period.

2.5. Third-country nationals with a **British, Canadian or U.S. visa** valid for at least 5 (five) days beyond the intended stay in the Republic of Macedonia, may stay in the Republic of Macedonia no longer than 15 (fifteen) days upon every entry into the territory of the Republic of North Macedonia as long as the total length of subsequent stays in the Republic of Macedonia does not exceed 3 (three) months in any six-month period, from the date of first entry.

💡 **Note:** Additional visa requirements may also apply for transit countries.

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INFORMATION FOR VIPS

EXERCISE “NORTH MACEDONIA 2021”

1. The authorities of the Republic of North Macedonia and the EADRCC developed a VIP Programme, from 20 to 21 September 2021, for the NATO EADRCC Consequence Management Exercise “NORTH MACEDONIA 2021”. The programme for the VIPs can be found at Appendix 1 of this annex (page 4.2)
2. The VIPs will witness the Opening Ceremony of the NATO EADRCC Consequence Management Exercise “NORTH MACEDONIA 2021”, followed by a demonstration of national and international disaster response capabilities.
3. The focus of the VIP programme is a symposium that will consist of two panels: “Civil-Military Support to a Civil Emergency” and “Lessons from Disaster Response under COVID-19”.
4. Each panel will be introduced by selected panelists, after which the VIPs are invited to participate in a moderated discussion on the topic. Chatham House Rules will apply.
5. Participation in the VIP Programme should be announced to the Crisis Management and Disaster Response Centre of Excellence (CMDR CoE) **not later than Wednesday 25 August 2021** using the on-line registration form: https://eadrcc.cmdrcoe.org/menu.php?m_id=40&c_id=92. The registration requires a password, which is: EADRCCNM2021 (all uppercase). Any questions regarding the registration process can be addressed to LtCol Ivelina Ivanova (ivelina.ivanova@cmdrcoe.org) of the CMDR CoE.
6. Due to limited funds only one VIP per eligible partner nation can be funded by NATO. The reimbursement will be calculated in accordance with applicable NATO policy. Detailed information on financial arrangements can be found at “Financial arrangements” on page 2.55. The deadline for requesting financial support for VIPs is 25 August 2021.
7. In-person participation to the VIP Programme will be limited to maximum 50 participants. The panel discussions will be streamed on-line.
8. Personal invitation letters for VIPs can be issued upon simple request to the Euro-Atlantic Disaster Response Coordination Centre. Please include the necessary details (name, rank, role, address, ...) in your request as to properly invite the VIP.
9. Further information about the VIP programme and symposium can be obtained at the Euro-Atlantic Disaster Response Coordination Centre. Your points of contact are Mr. Wim Vanhamme (w.vanhamme@hq.nato.int, +32-2-707.4608) and Mr. Sabir Ahmadov (ahmadov.sabir@hq.nato.int, +32-2-707.2642).

VIP PROGRAMME
EXERCISE “NORTH MACEDONIA 2021”

Time	Subject	Venue
Sunday 19 September 2021		
<i>Arrival of VIPs at the Inex Olgica Hotel</i>		
Monday 20 September 2021		
10.00 - 13.00	Opening ceremony and demo exercise	Base of Operations
13.30 - 14.30	Lunch (no host)	Inex Olgica
14.30 - 18.00	Panel discussion “Civil-military support to a civil emergency” <input checked="" type="checkbox"/> Panelists introduce the topic <input checked="" type="checkbox"/> Moderated discussion and exchange of views	Inex Olgica
19.30-22.00	Official dinner	Inex Olgica
Tuesday 21 September 2021		
09.00 - 12.30	Panel discussion “Lessons from disaster response under COVID-19” <input checked="" type="checkbox"/> Panelists introduce the topic <input checked="" type="checkbox"/> Moderated discussion and exchange of views	Inex Olgica
12.30 - 14.00	Lunch (no host)	Inex Olgica
<i>Departure of VIPs</i>		

COVID-19 COUNTER-MEASURES

1. Arrival

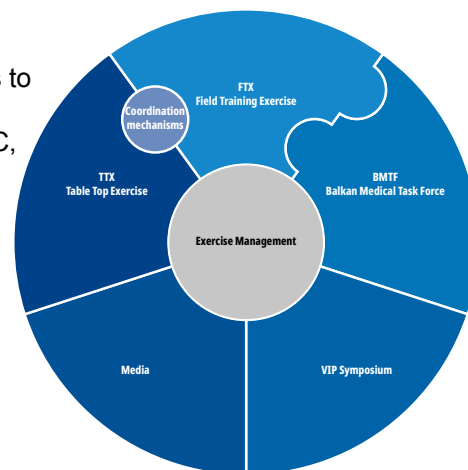
- 1.1. All the exercise participants, exercise staff and VIPs entering the territory of the Republic of North Macedonia must present proof of full vaccination or a negative PCR test (polymerase chain reaction test) taken less than 72h prior to arrival in the nation.
- 1.2. All persons participating in the exercise shall undergo an AntiGen test, free of charge:
 - 1.2.1. Persons arriving through Ohrid St. Paul the Apostle Airport at the Welcome Desk of the exercise in the airport;
 - 1.2.2. Persons arriving through Skopje International Airport at the Welcome Desk of the exercise in the airport; and
 - 1.2.3. Persons arriving by land crossing points at the Welcome Desk in the Base of Operations, and prior to any contact with other teams or participants.
- 1.3. Upon a positive AntiGen test, a PCR test will be taken and the local epidemiologist will decide upon quarantine restrictions (10 or 14 days).

2. COVID-19 Safety Officer

- 2.1. The Republic of North Macedonia will appoint a COVID-19 safety officer, who will oversee all the activities of the exercise and provide guidance to participants with regards to social distancing, face masks, and other rules in vigour.

3. Exercise bubbles

- 3.1. Exercise participants will be divided into 6 COVID-19 bubbles, as to safeguard the health of every individual participating in the exercise:
 - 3.1.1. Table-top exercise participants, including OSOCC, UCC, EMTCC, JDOCC, LEMA and PIC.
 - 3.1.2. Field training exercise participants
 - 3.1.3. Balkan Medical Task Force and their role players;
 - 3.1.4. VIP Symposium participants
 - 3.1.5. Media
 - 3.1.6. Exercise management



- 3.2. The bubbles will be accommodated in different hotels, as to minimize the physical interaction between them.

4. Departure

- 4.1. Upon arrival at a Welcome Desk (Ohrid, Skopje and Base of Operations), participants will need to indicate if they need a PCR, AntiGen or no test to return back home. Tests will be provided, free of charge, by the Ministry of Health of the Republic of North Macedonia.
- 4.2. Those participants needing a test need to provide a copy of their passport to the representative of the Ministry of Health.

5. Additional measures

5.1. Additional COVID-19 safety measures may apply. These will be communicated to the participants upon arrival in the Host Nation.

6. Quarantine costs

6.1. If the COVID-19 Safety Officer, in accordance with an epidemiologist, decides that a participant needs to quarantine, the associated costs involved for the quarantine (accommodation, meals, medical treatment, etc.) will be at the cost of that participant.

7. Latest Coronavirus information

7.1. The latest coronavirus information for the territory of the Republic of North Macedonia can be found at this site: <https://koronavirus.gov.mk/en>.

EURO-ATLANTIC DISASTER RESPONSE UNIT (EADRU) FORMS

8. Introduction

8.1. The following pages contain templates of the Euro-Atlantic Disaster Response Unit (EADRU) forms, to be used by the teams participating in the Field Training Exercise of the NATO EADRCC Consequence Management Exercise “NORTH MACEDONIA 2021”:

- 8.1.1. “EADRU Information - personnel” on page 6.3
- 8.1.2. “EADRU Information - participation” on page 6.4
- 8.1.3. “EADRU Information - vehicles and machines” on page 6.5
- 8.1.4. “EADRU Information - other operating equipment” on page 6.6
- 8.1.5. “EADRU Information - list of dangerous goods” on page 6.7
- 8.1.6. “EADRU Information - list of other accompanying goods” on page 6.8
- 8.1.7. “EADRU Information - miscellaneous” on page 6.10
- 8.1.8. “EADRU Information - radio communication equipment” on page 6.12
- 8.1.9. “EADRU Information - accommodation and food supply” on page 6.13
- 8.1.10. “EADRU Information - deployment” on page 6.15

8.2. These forms can also be submitted as an Excel spreadsheet. The template is available at [https://cmdrcoe.org/fls/EADRCC_North_Macedonia/EADRU_form_\(template\)-SA.XLSX](https://cmdrcoe.org/fls/EADRCC_North_Macedonia/EADRU_form_(template)-SA.XLSX).

8.3. Please submit your forms to nato.eadrcc@hq.nato.int and daniel.gorgievski@cuk.gov.mk.

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APPENDIX 1
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EADRU INFORMATION - PERSONNEL

Host nation: **North Macedonia**

EADRU national elements provided by (nation/organization):

#	Surname (a)	Given name (b)	Date of birth (dd/mm/yyyy) (c)	Gender (m/f/x) (d)	National ID Card or Passport number (e)	Rank/qualification (f)	Observations (g)
1							
2							
3							
4							
5							
6							
7							
8							
9							

Please use latin characters and English language only.

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APPENDIX 2
ANNEX 6

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EADRU INFORMATION - PARTICIPATION

Host nation: **North Macedonia**

EADRU national elements provided by (nation/organization):

#	Surname	Given name	Search and Rescue					CBRn	EMT	Coordination					Other
			Urban	Rope	K9	Mountain	Water			OSOCC	UCC	EMTCC	Civ-Mil	JDOCC	
	(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)	(j)	(k)	(l)	(m)	(n)	(o)
1															
2															
3															
4															
5															
6															
7															
8															
9															

Columns (c) through (n): check (✓) all that apply; column (o): please specify.

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APPENDIX 3
ANNEX 6

AC/98(EAPC)N(2021)0003, MULTI REF

EADRU INFORMATION - VEHICLES AND MACHINES

Host nation: **North Macedonia**

EADRU national elements provided by (nation/organization):

#	Type of vehicle (a)	Short description (b)	Identification number (c)	Dimensions			Weight (g)	Observations (h)
				Length (d)	Width (e)	Height (f)		
1								
2								
3								
4								
5								
6								
7								
8								
9								
10								
11								
12								

Columns (c) through (n): check (✓) all that apply; column (o): please specify.

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APPENDIX 4
ANNEX 6

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EADRU INFORMATION - OTHER OPERATING EQUIPMENT

Host nation: **North Macedonia**

EADRU national elements provided by (nation/organization):

#	Type of equipment	Short description	Identification number	Observations
	(a)	(b)	(c)	(d)
1				
2				
3				
4				
5				
6				
7				
8				
9				
10				
11				
12				
13				

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APPENDIX 5
ANNEX 6

AC/98(EAPC)N(2021)0003, MULTI REF

EADRU INFORMATION - LIST OF DANGEROUS GOODS

Host nation: **North Macedonia**

EADRU national elements provided by (nation/organization):

#	United Nations (UN) Substance Identification Number	Name of the substance	Class item number, letter, if any	Agreement	Quantity	Observations
	(a)	(b)	(c)	(d)	(e)	(f)
1						
2						
3						
4						
5						
6						
7						
8						
9						
10						
11						
12						

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APPENDIX 6
ANNEX 6

AC/98(EAPC)N(2021)0003, MULTI REF

EADRU INFORMATION - LIST OF OTHER ACCOMPANYING GOODS

Host nation: **North Macedonia**

EADRU national elements provided by (nation/organization):

Food						
#	Type	Quantity	Observations			
	(a)	(b)	(c)			
1						
2						
3						
4						
Medicine						
#	Name (INN ¹)	Commercial name	Form of issue (vial, tablets, ...)	Quantity in one package	Number of packages	Observations
	(a)	(b)	(c)	(d)	(e)	(f)
1						
2						
3						
4						

1 INN: International Non-proprietary Name for pharmaceutical substances (World Health Organization)



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APPENDIX 6
ANNEX 6

AC/98(EAPC)N(2021)0003, MULTI REF

EADRU INFORMATION - LIST OF OTHER ACCOMPANYING GOODS (CONTINUED)

Host nation: **North Macedonia**

EADRU national elements provided by (nation/organization):

Medical equipment			
#	Type	Quantity	Observations
	(a)	(b)	(c)
1			
2			
3			
4			
5			
Spare parts			
#	Type	Quantity	Observations
	(a)	(b)	(c)
1			
2			
3			
4			
5			

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APPENDIX 7
ANNEX 6

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EADRU INFORMATION - MISCELLANEOUS

Host nation: **North Macedonia**

EADRU national elements provided by (nation/organization):

Animals					
#	Breed	Age	Identification number (tattoo, RFID, ...)	Observations	
	(a)	(b)	(c)	(d)	
1					
2					
3					
4					
Food for animals					
#	Name	Type	Weight or volume	Other information	Observations
	(a)	(b)	(c)	(d)	(e)
1					
2					
3					
4					

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APPENDIX 7
ANNEX 6

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EADRU INFORMATION - MISCELLANEOUS (CONTINUED)

Host nation: **North Macedonia**

EADRU national elements provided by (nation/organization):

Other miscellaneous assets				
#	Name	Short description	Quantity or Identification number	Observations
	(a)	(b)	(c)	(d)
1				
2				
3				
4				
5				
7				
8				
9				
10				
11				
12				

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APPENDIX 8
ANNEX 6

AC/98(EAPC)N(2021)0003, MULTI REF

EADRU INFORMATION - RADIO COMMUNICATION EQUIPMENT

Host nation: **North Macedonia**

EADRU national elements provided by (nation/organization):

1. Point of contact / person responsible for radio communication within the national team

#	Surname	Given name	Organisation	Function	Telephone	Email address
	(a)	(b)	(c)	(d)	(e)	(f)
1						
2						

2. Information on radio equipment requested (from North Macedonia) for internal team communication

#	Type of requested radio stations	Quantity	Additional needs
	(a)	(b)	(c)
1			
2			

3. Information on own radio communication equipment, brought by the national team for exercise purposes

#	Type	Model	Frequency band (MHz)	RF Power (dBm)	RF Modulation	Channel spacing	Frequency duplex spacing	Tuning range	Purpose
	(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)
1									
2									

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APPENDIX 9
ANNEX 6

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EADRU INFORMATION - ACCOMMODATION AND FOOD SUPPLY

Host nation: **North Macedonia**

EADRU national elements provided by (nation/organization):

1. Point of contact / person responsible for accommodation and food supply within the national team

#	Surname	Given name	Organisation	Function	Telephone	Email address
	(a)	(b)	(c)	(d)	(e)	(f)
1						
2						

2. Camp at the Base of Operations

2.1. The Republic of North Macedonia provides: guarded parking space, electricity, food catering and sanitary facilities.

#	Request for tents provided by the Host Nation		Requirements for own tents ¹		Observations
	Number of tents	total required space (in m ²)	Number of tents	Total required space (in m ²)	
	(a)	(b)	(c)	(d)	(e)
1					
2					

¹ Feel free to attach a sketch with your preferred camp setup

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APPENDIX 9
ANNEX 6

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3. Food supply

3.1. Self-sufficiency is not encouraged in the exercise "NORTH MACEDONIA 2021". The host nation can provide catering (not free of charge). Please indicate the number of meals for your team:

Meal	Sunday 19 Sep	Monday 20 Sep	Tuesday 21 Sep	Wednesday 22 Sep	Thursday 23 Sep	Friday 24 Sep
(a)	(b)	(c)	(d)	(e)	(f)	(g)
Breakfast						
Lunch						
Dinner						

TTX participants, Evaluators, DISTAFF and VIP should not be included in this food survey. They must register on-line.

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APPENDIX 10
ANNEX 6

AC/98(EAPC)N(2021)0003, MULTI REF

EADRU INFORMATION - DEPLOYMENT

Host nation: **North Macedonia**

EADRU national elements provided by (nation/organization):

1. Deployment by air: non-scheduled / non-commercial flight (airplane of your nation/organization)

#	Type and marking of the aircraft	Civil / Military	Weight of the aircraft	Number of seatings in the aircraft	Number of passengers for the exercise	Date and time of arrival	Observations
	(a)	(b)	(c)	(d)	(e)	(f)	(g)
1							
2							

2. Deployment by air: commercial flight

#	Flight number	Civil / Military	Date and time of arrival	Cargo (in kg)	Observations
	(a)	(b)	(c)	(d)	(e)
1					
2					

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3. Deployment by road

#	From (nation)	Border Crossing Point	To (nation)	Observations
	(a)	(b)	(c)	(d)
1				
2				
3				
4				
5			Republic of North Macedonia	

4. Deployment by sea

#	From (nation)	To (nation)	Observations
	(a)	(b)	(c)
1			
2			
3			
4			
5		Republic of North Macedonia	

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5. Transport from between airport and Base of Operations

5.1. Do you need transport between the airport and the Base of Operations?¹ Yes No

5.2. Which is your border crossing point?¹ Ohrid, St. Paul the Apostle Skopje, International Airport

5.3. Personnel:

5.3.1. How many persons need to be transported?

5.4. Equipment:

5.4.1. List your equipment and mechanical handling needs

#	Equipment description	Dimensions			Weight	Do you need handling equipment for off-loading (yes / no)	Observations
		Length	Width	Height			
	(a)	(b)	(c)	(d)	(e)	(f)	(g)
1							
2							
3							
4							
5							
6							
7							

¹ Check what applies

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6. Transport (vehicles) during the exercise:

6.1. Do you need vehicles during the exercise?² Yes No

#	Type of transport (bus, car, truck)	Capacity (persons)	Equipment	Dimensions			Weight	Observations
				Length	Width	Height		
	(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)
1								
2								
3								
4								
5								
6								
7								
8								
9								
10								
11								

² Check what applies

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ANNEX 7
AC/98(EAPC)N(2021)0003, MULTI REF

OVERVIEW: REVISED AND DOWNSCALED EXERCISE NORTH MACEDONIA 2021

Priorities	Next-Generation Incident Command System				
	International participation				
	Media visibility/presence				
Activity	Field Exercise (FTX)	Table-top exercise (TTX)	VIP Symposium	Media tour	
Objectives	Support the authorities of North Macedonia in building resilience through improved disaster preparedness, planning, prevention and response, and strengthen their capability to manage emergencies.	Practice the modalities and practical implications of the Memorandum of Understanding (MoU) on the facilitation of vital cross-border transport.	National certification and operationalisation by the Republic of North Macedonia of the Next-Generation Incident Command System (NICS).	Views by panelists and guided discussion between high-level representatives of NATO, Allied and partner nations, International Organizations and (large) Non-Governmental Organizations.	Profile North Macedonia as a reliable partner in providing freedom and security within and beyond the North-Atlantic area
Registration process	EADRU Forms (see “Euro-Atlantic Disaster Response Unit (EADRU) forms” on page 6.1	https://www.eventbrite.co.uk/e/162019010221	https://eadrcc.cmdrcoe.org/menu.php?m_id=40&c_id=92, password: EADRCCNM2021	[tbd with Public Diplomacy Division]	
Register by	Friday 13 August 2021	Friday 13 August 2021	Wednesday 25 August 2021	[tbd]	

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Priorities	Next-Generation Incident Command System			
	International participation			
	Media visibility/presence			
Activity	Field Exercise (FTX)	Table-top exercise (TTX)	VIP Symposium	Media tour
Target audience	First responders from North Macedonia International teams (NICS and neighbouring countries): Albania, Bosnia and Herzegovina, Bulgaria, Croatia, Greece, Montenegro and Serbia.	Team leaders and observers from Allied and partner nations and International Organizations.	High-level representatives (VIPs) from NATO, Allied and partner nations, International Organizations and large Non-Governmental Organizations.	National (North Macedonia) and internationally recognized media outlets, invited by the NATO Public Diplomacy Division.
	<input checked="" type="checkbox"/> North Macedonia: unlimited participation. <input checked="" type="checkbox"/> Internationals: maximum 6 per nation/IO.	<input checked="" type="checkbox"/> North Macedonia: unlimited participation. <input checked="" type="checkbox"/> Internationals: maximum 3 persons per nation/IO.	<input checked="" type="checkbox"/> North Macedonia: 10 persons. <input checked="" type="checkbox"/> Internationals: 1 person per nation/IO.	<input checked="" type="checkbox"/> Estimation: 20-30 journalists, photographers and cameramen. <input checked="" type="checkbox"/> NATO TV to cover the whole exercise.
International participation	100 internationals		50 participants in-person. Unlimited via web-broadcast	30 persons
Interfacing / cross-contamination risks	Very limited interaction (liaison officers and OSOCC/UCC/EMTCC) between FTX and TTX players.		Isolated	Isolated
Hotel / accommodation	Hotel Prestige (preferred) or Base of Operations	Hotel Drim	Hotel Inex Olgica, Ohrid	[tbd]

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Priorities	Next-Generation Incident Command System			
	International participation			
	Media visibility/presence			
Activity	Field Exercise (FTX)	Table-top exercise (TTX)	VIP Symposium	Media tour
Sun 19 September 2021	Arrival day			
Mon 20 September - morning	Opening ceremony with demonstration of national and international responder capabilities			
Mon 20 September - afternoon	Specialized workshops (e.g, training, guided discussions, ...)		Panel: "Civil-military support to a civilian catastrophe"	Interview opportunities
Mon 20 September - evening			Official dinner (symposium participants only)	
Tue 21 September - morning	Exercise		Panel: "Lessons from disaster response under COVID-19 conditions"	Departure day
Tue 21 September - afternoon	Exercise		Departure	
Wed 22 September	Exercise			
Thu 23 September - morning	Exercise			
Thu 23 September - afternoon	Hot wash + closing ceremony			
Friday 24 September	Departure day			

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